

CITY COUNCIL AGENDA

City Council Meeting
Tuesday, December 13, 2016
Tom Davies Square

MAYOR BRIAN BIGGER, CHAIR

4:00 p.m. CLOSED SESSION, COMMITTEE ROOM C-11

6:00 p.m. OPEN SESSION, COUNCIL CHAMBER

Council and Committee Meetings are accessible. For more information regarding accessibility, please call 3-1-1 or email clerks@greatersudbury.ca.

ROLL CALL

DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

Resolution to move to Closed Session to deal with one (1) Litigation or Potential Litigation / Solicitor - Client Privilege matter regarding a litigation matter, one (1) Ombudsman Investigation matter regarding an ongoing investigation, and one Labour Relations / Employee Negotiations matters regarding collective bargaining matter in accordance with the Municipal Act 2001, s. 239(2)(b)(d)) and 239(3)(b).

(RESOLUTION PREPARED)

RECESS

MOMENT OF SILENT REFLECTION

ROLL CALL

DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

COMMUNITY DELEGATIONS

1. Sudbury Integrated Nickel Operations

22 - 23

(ELECTRONIC PRESENTATION) (FOR INFORMATION ONLY)

- Peter Xavier, Vice President, Sudbury Integrated Nickel Operations

(Sudbury Integrated Nickel Operations, a Glencore company (Sudbury INO) was invited by Mayor Bigger.)

PRESENTATIONS

Report dated November 29, 2016 from the Acting Chief Financial Officer/City Treasurer regarding Asset Management Plan.

24 - 94

(ELECTRONIC PRESENTATION) (RESOLUTION PREPARED)

- Oscar Poloni, Office Managing Partner, KPMG

(This presentation provides City Council with an overview of the Asset Management Plan as prepared by KPMG LLP.)

MATTERS ARISING FROM THE CLOSED SESSION

Deputy Mayor Landry-Altmann will rise and report on any matters discussed during the Closed Session. Council will then consider any resolution emanating from the Closed Session.

MATTERS ARISING FROM COMMUNITY SERVICES COMMITTEE

November 14, 2016

Council will consider, by way of one resolution, resolutions CS2016-17 to CS2016-19, all of which are found at

<http://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1019>. Any questions regarding the resolutions should be directed to Councillor Lapierre, Chair, Community Services Committee.

(RESOLUTION PREPARED)

MATTERS ARISING FROM AUDIT COMMITTEE

NOVEMBER 15, 2016

Council will consider, by way of one resolution, resolution AC2016-13, all of which are found at

<http://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1030&itemid=rec>.

Any questions regarding the resolutions should be directed to Councillor McIntosh, Chair, Audit Committee.

(RESOLUTION PREPARED)

MATTERS ARISING FROM FINANCE AND ADMINISTRATION COMMITTEE

NOVEMBER 15, 2016

Council will consider, by way of one resolution, resolution FA2016-38, all of which are found at <http://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=975>. Any questions regarding the resolutions should be directed to Councillor Jakubo, Chair, Finance and Administration Committee.

(RESOLUTION PREPARED)

MATTERS ARISING FROM THE PLANNING COMMITTEE

November 28, 2016

Council will consider, by way of one resolution, resolutions PL2016-201 to PL2016-208, all of which are found at

<http://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1195>. Any

questions regarding the resolutions should be directed to Councillor McIntosh, Chair, Planning Committee.

(RESOLUTION PREPARED)

December 12, 2016

Council will consider, by way of one resolution, Planning Committee resolutions which will be posted online following the meeting. Any questions regarding these resolutions should be directed to Councillor McIntosh, Chair, Planning Committee.

(RESOLUTION PREPARED)

ADOPTING, APPROVING OR RECEIVING ITEMS IN THE CONSENT AGENDA

(RESOLUTION PREPARED FOR ITEMS C-1 TO C-9)

CONSENT AGENDA

(For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.)

MINUTES

- | | | |
|------|---|------------------|
| C-1. | City Council Minutes of November 01, 2016
(RESOLUTION PREPARED - MINUTES ADOPTED) | 95 - 108 |
| C-2. | Community Services Committee Minutes of November 14, 2016
(RESOLUTION PREPARED - MINUTES ADOPTED) | 109 - 112 |
| C-3. | Operations Committee Minutes of November 14, 2016
(RESOLUTION PREPARED - MINUTES ADOPTED) | 113 - 116 |
| C-4. | Audit Committee Minutes of November 15, 2016
(RESOLUTION PREPARED - MINUTES ADOPTED) | 117 - 118 |
| C-5. | Finance and Administration Committee Minutes of November 15, 2016
(RESOLUTION PREPARED - MINUTES ADOPTED) | 119 - 122 |
| C-6. | Planning Committee Minutes of November 21, 2016
(RESOLUTION PREPARED - MINUTES ADOPTED) | 123 - 137 |
| C-7. | City Council Minutes of November 22, 2016
(RESOLUTION PREPARED - MINUTES ADOPTED) | 138 - 165 |

ROUTINE MANAGEMENT REPORTS

- | | | |
|------|--|------------------|
| C-8. | Report dated December 1, 2016 from the General Manager of Community Development regarding Healthy Community Initiative Fund Requests for Approval.
(RESOLUTION PREPARED) | 166 - 168 |
|------|--|------------------|

(This report outlines the requests of both grants and capital for the Healthy Community Initiative Fund from all Wards. The report will outline the projects/events that require approval from Council.)

- C-9. Report dated November 23, 2016 from the Acting Chief Financial Officer/City Treasurer regarding Contract Awards Exceeding \$50,000.00 - June, July, August 2016. **169 - 181**
(RESOLUTION PREPARED)
(City of Greater Sudbury Contract Awards Exceeding \$50,000 – June, July, August 2016.)

CORRESPONDENCE FOR INFORMATION ONLY

- C-10. Report dated November 14, 2016 from the Acting Chief Financial Officer/City Treasurer regarding 2016 Third Quarter Statement of Council Expenses. **182 - 227**
(FOR INFORMATION ONLY)
(This report discloses an itemized statement of the third quarter expenses in accordance with the Payment of Expenses for Members of Council and Municipal Employees of the City of Greater Sudbury By-law.)
- C-11. Report dated November 15, 2016 from the Executive Director, Administrative Services/City Clerk regarding Provincial Offences Collection Strategy. **228 - 233**
(FOR INFORMATION ONLY)
(This report describes the various methods that the City uses to collect defaulted POA fines.)
- C-12. Report dated November 22, 2016 from the Chief Administrative Officer regarding Large Projects Update. **234 - 237**
(FOR INFORMATION ONLY)
(This report provides a regular update on the current status of the four projects endorsed by Council in April 2016.)
- C-13. Report dated December 1, 2016 from the Acting Chief Financial Officer/City Treasurer regarding Update on Implementation Plan for Council's Strategic Plan. **238 - 251**
(FOR INFORMATION ONLY)
(This report provides the status of all projects identified in the implementation plan.)

REGULAR AGENDA

MANAGERS' REPORTS

- R-1. Report dated November 16, 2016 from the Executive Director, Administrative Services/City Clerk regarding Trespass to Property Act Policy. **252 - 260**
(RESOLUTION PREPARED)
(This report introduces a CGS policy in regards to how the Trespass to Property Act is used and applied.)
- R-2. Report dated November 22, 2016 from the General Manager of Infrastructure Services regarding Silver Hills Drive Cost Sharing Application. **261 - 271**
(RESOLUTION PREPARED)
(The purpose of this report is to provide background and analysis on an Application for a Cost Sharing Agreement for the construction of Silver Hills Drive.)

- R-3. Report dated November 24, 2016 from the Executive Director, Administrative Services regarding Appointment of Two (2) Deputy Mayors. **272 - 273**
(RESOLUTION PREPARED)
 (This report provides the process of the Appointment of two (2) Deputy Mayors.)
- R-4. Report dated November 25, 2016 from the General Manager of Infrastructure Services regarding Transportation Master Plan. **274 - 276**
(RESOLUTION PREPARED)
 (The Transportation Master Plan has been revised to incorporate the public consultation comments and staff is recommending that the Notice of Completion be published.)

BY-LAWS

Draft by-laws are available for viewing by members of the public in the Clerk's Services Department on the day of the meeting. Approved by-laws are publically posted with the meeting agenda on the day after passage.

The following By-Laws will be read and passed:

- 2016-227 A By-law of the City of Greater Sudbury to Confirm the Proceedings of Council at Its Meeting of December 13th, 2016
- 2016-228F A By-Law of the City of Greater Sudbury to set an Interim Tax Levy and Tax Billing Dates Prior to the Development of the 2017 Tax Policy **277 - 277**
 (Section 317(1) of the Municipal Act, 2001, provides the authority for an interim tax levy prior to the adoption of the final estimates. For 2017 the interim due dates have been established as March 6 and April 6, 2017.)
 Report dated November 8, 2016 from the Acting Chief Financial Officer/City Treasurer regarding 2017 Interim Tax Billing.
- 2016-229F A By-Law of the City of Greater Sudbury to Levy and Collect Omitted and Supplementary Realty Taxes for the Year 2017 **278 - 278**
 (This By-law authorizes the 2017 omitted and supplementary tax billing and sets the dates for omitted and supplementary assessments added after each of June 1, September 1 and November 1, 2017.)
 Report dated November 8, 2016 from the Acting Chief Financial Officer/City Treasurer regarding 2017 Omitted and Supplementary Tax Billing.
- 2016-230 A By-law to Regulate and Govern the Use of Motorized Snow Vehicles in the City of Greater Sudbury **279 - 282**
 (This by-law prohibits the operation of motorized snow vehicles on city streets, sidewalks and boulevards and on other city property except as provided, and regulates hours of operation.)
 Report dated November 16, 2016 from the Executive Director, Administrative Services/City Clerk regarding Motorized Snow Vehicle By-law.

- 2016-231 A By-law of the City of Greater Sudbury to Amend By-law 2014-225 being a By-law of the City of Greater Sudbury Respecting the Delegation of Authority to Various Officers of the City
- (This report requests Council authority to execute contribution agreements with funding partners for City programs and activities involving ecological recovery in our municipality. Additionally, this by-law amends an existing delegation to add clarity of meaning.)
- Report dated November 18, 2016 from the General Manager of Infrastructure Services regarding Agreements for Regreening Program Funding Partnerships.
- 2016-232 A By-law of the City of Greater Sudbury to Authorize the Payment of Grants from the Healthy Community Initiative Fund, Wards 2, 3, 4 and 12
- Refer to Item C-8
- (This By-law authorizes a grant funded through the Healthy Community Initiative Fund for Wards 2, 3, 4 and 12.)
- 2016-233 A By-law of the City of Greater Sudbury to Amend By-law 2010-1 being a By-law to Regulate Traffic and Parking on Roads in the City of Greater Sudbury
- Operations Committee Resolution #OP2016-27
- 2016-234 A By-law of the City of Greater Sudbury to Authorize the Purchase of 586 Kingsway in Sudbury Described as PIN 02132-0184 (LT), Lot 44 on Plan M-42, Township of McKim, City of Greater Sudbury from John Arthur William Muncaster and Sherri Lynn Johnston
- Planning Committee Resolution #PL2016-191
- (This by-law authorizes the purchase of property for the Kingsway Realignment Project.)
- 2016-235 A By-law of the City of Greater Sudbury to Authorize a Sublease Extension and Amending Agreement between the City of Greater Sudbury as Subtenant and Infrastructure Ontario as Sublandlord for Office Space at 199 Larch Street in Sudbury
- Planning Committee Resolution #PL2016-192
- 2016-236 A By-law of the City of Greater Sudbury to Authorize a Lease Amending Agreement between Nickel District Conservation Authority as Landlord the City of Greater Sudbury as Tenant for Land at 1298 Bancroft Drive in Sudbury
- Planning Committee Resolution #PL2016-193
- 2016-237 A By-law of the City of Greater Sudbury to Authorize the Sale to 2228593 Ontario Limited of 5 Westview Crescent in Lively Described as Part of PINs 73375-0936 (LT), 73375-0408 (LT) and 73375-0591 (LT) being Parts 2, 3 and 4 on Plan 53R-10782 except Parts 1, 3, 4, 6 and 7 on Plan 53R-20639
- Planning Committee Resolution #PL2016-194

- 2016-238Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury
- Planning Committee Recommendation #PL2016-19
- (This by-law rezones the subject property to a revised "I(24)", Institutional Special in order to permit the expansion of Red Oak Villa, to include 114 new guest rooms in a proposed six-storey addition to the retirement home - Red Oak Villa Inc., 20 Ste. Anne Road, Sudbury.)
- 2016-239P A By-Law of the City of Greater Sudbury to Adopt Plan Amendment No. 72 to the Official Plan for the City of Greater Sudbury
- Planning Committee Resolution #PL2016-151
- (The proposed amendment is a site specific amendment to change the designation of the subject lands from Living Area 1 to Mixed Use Commercial - Robert Chaput, Barry Downe Road, Sudbury.)
- 2016-240Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury
- Planning Committee Resolution #PL2016-152
- (This by-law changes the zoning classification from "R3-1", Medium Density Residential to "C3(25)", Limited General Commercial Special to permit a take-out restaurant - Robert Chaput, Barry Downe Road, Sudbury.)
- 2016-241P A By-Law of the City of Greater Sudbury to Adopt Plan Amendment No. 79 to the Official Plan for the City of Greater Sudbury
- City Council Resolution #CC2016-358
- (The proposed amendment is a site specific amendment to provide an exception to Section 5.2.2. 2 b) of the Official Plan to permit the severance two lots in the Rural designation, where the original parent parcel has already had the maximum 3 lots allowed to be severed from the property in the Rural designation since June 14, 2006 - Diane Boudreault, Lavallee Road, Chelmsford.)
- 2016-242Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury
- Planning Committee Resolution #PL2016-187
- (This by-law rezones the subject property to "R3", Medium Density Residential in order to permit a row dwelling development comprising 30 dwelling units - 1854092 Ontario Ltd. and Racicot Holdings Ltd., Cambrian Heights Drive, Sudbury.)

- 2016-243P A By-Law of the City of Greater Sudbury to Adopt Plan Amendment No. 80 to the Official Plan for the City of Greater Sudbury
- Planning Committee Resolution #PL2016-188
- (The proposed amendment is a site-specific amendment to provide an exception from the policies of Section 3.2.1 of the Official Plan (Living Area I - Communities) in order to permit a high density residential use exceeding the maximum net density of 150 units per hectare - Greater Sudbury Housing Corporation, 720 Bruce Avenue, Sudbury.)
- 2016-244Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury
- Planning Committee Resolution #PL2016-189
- (This by-law rezones the subject property to "R4.D260(8)", High Density Residential Special in order to permit an eight-storey, 60-unit multiple dwelling - Greater Sudbury Housing Corporation, 720 Bruce Avenue, Sudbury.)
- 2016-245Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury
- Planning Committee Resolution #PL2016-201
- (This by-law rezones lands from "R2-2", Low Density Residential Two to "R2-2(29)", Low Density Residential Two (Special) to permit a multiple dwelling with a maximum of three dwelling units and to require a maximum of one parking space per dwelling unit - M. and E. Rantanen, 1411 Marcel Street, Sudbury.)
- 2016-246 A By-Law of the City of Greater Sudbury to Adopt the Downtown Sudbury Community Improvement Plan
- Planning Committee Resolution #PL2016-199
- 2016-247 A By-law of the City of Greater Sudbury to Appoint Deputy Mayors for the Term January 1, 2017 to and including November 30, 2018
- Refer to Item R-3
- (This by-law appoints two (2) Deputy Mayors in accordance with the City's Procedure By-law.)
- 2016-248 A By-law of the City of Greater Sudbury to Authorize the Purchase of Part of 360 Mountain Street in Sudbury Described as Part of PIN 02132-1013 (LT) being Part 2 on Plan 53R-20765 from Kirkenczuk Inc.
- Planning Committee Resolution #PL2016-148
- (This acquisition is part of the Mountain Street and Leslie Street Stormwater Improvements project.)

2016-249 A By-law of the City of Greater Sudbury to Authorize the Acquisition of Certain Lands from Vale Canada Limited for the Maley Drive Extension Project and to Transfer to Vale Canada Limited of a Part of Closed Froot Road North of LaSalle Boulevard

Planning Committee Resolution #PL2016-120

MOTIONS

M-1. Kingsway Widening Project

Notice of Motion submitted by Councillor Kirwan:

WHEREAS the 2006 Environmental Assessment which was done on the Kingsway Widening Project is now expired, or is about to expire;

AND WHEREAS the fundamental principles behind the Kingsway Widening Project when it was first introduced in the early 1990's may no longer be applicable;

AND WHEREAS the current measures being taken to lay the groundwork for the project seem to be in conflict with a several other priorities that have been identified by City Council;

THEREFORE BE IT RESOLVED that no further action be undertaken in relation to the Kingsway Widening Project until staff can present a full report to the Finance and Administration Committee on the feasibility of the Kingsway Widening Project and direction can be given to staff on how or if, to proceed.

ADDENDUM

CIVIC PETITIONS

QUESTION PERIOD AND ANNOUNCEMENTS

NOTICES OF MOTION

CONTINUATION OF CLOSED MEETING

MATTERS ARISING FROM CONTINUANCE OF CLOSED MEETING

ADJOURNMENT

CONSEIL MUNICIPAL ORDRE DU JOUR

Réunion du Conseil municipal
13 décembre 2016
Place Tom Davies

MAYOR BRIAN BIGGER, PRÉSIDENT(E)

16 h SÉANCE A HUIS CLOS, SALLE DE RÉUNION C-11

18 h SÉANCE PUBLIQUE, SALLE DU CONSEIL

Les réunions du Conseil municipal et des comités sont accessibles. Pour obtenir plus de renseignements au sujet de l'accessibilité, veuillez composer le 3-1-1 ou faire parvenir un courriel à l'adresse clerks@grandsudbury.ca.

APPEL NOMINAL

DÉCLARATION D'INTÉRÊTS PÉCUNIAIRES ET LEUR NATURE GÉNÉRALES

Résolution de passer à une séance à huis clos pour délibérer de une (1) question litigieuse ou qui peut le devenir ou de privilège de secret professionnel de l'avocat concernant une question litigieuse, une (1) question d'enquête menée par l'ombudsman concernant une enquête en cours et une (1) question relative aux relations de travail ou de négociations avec les employés quant aux négociations collectives conformément à l'article 239(2)(b)(d) et 239(3)(b) de la *Loi de 2001 sur les municipalités*.

(RÉSOLUTION PRÉPARÉE)

SUSPENSION DE LA SÉANCE

MOMENT DE SILENCE

APPEL NOMINAL

DÉCLARATION D'INTÉRÊTS PÉCUNIAIRES ET LEUR NATURE GÉNÉRALES

DÉLÉGATION COMMUNAUTAIRES

1. Sudbury Integrated Nickel Operations **22 - 23**
(PRÉSENTATION ÉLECTRONIQUE) (A TITRE D'INFORMATION)
- Peter Xavier, vice-président, Sudbury Integrated Nickel Operations
- (La société Sudbury Integrated Nickel Operations, a Glencore company (Sudbury INO) a été invitée par le maire Bigger.)

PRÉSENTATIONS

- Rapport chef des services financiers/trésorier municipal par intérim, daté du 29 novembre 2016 portant sur Plan de gestion des biens. **24 - 94**
(PRÉSENTATION ÉLECTRONIQUE) (RÉSOLUTION PRÉPARÉE)
- Oscar Poloni, associé directeur, KPMG
- (Cette présentation donne au Conseil municipal un aperçu du Plan de gestion des biens décrivant l'approche planifiée de la Ville pour l'acquisition et l'entretien de son infrastructure.)

QUESTIONS DÉCOULANT DE LA SÉANCE À HUIS CLOS

Maire adjoint Landry-Altmann rapportera toutes questions traitée pendant la séance à huis clos. Le Conseil examinera ensuite les résolutions.

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DES SERVICES COMMUNAUTAIRES

14 novembre, 2016

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions CS2016-17 à CS2016-19, qui se trouve à <http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id=1019>. Toute question concernant ces résolutions devrait être adressée au Conseiller Lapierre, président du Comité des services communautaires.
(RÉSOLUTION PRÉPARÉE)

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DE VÉRIFICATION

15 novembre, 2016

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions AC2016-13, qui se trouve à agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1030&itemid=rec .
Toute question concernant ces résolutions devrait être adressée au Conseillère McIntosh, présidente du Comité de vérifications.

(RÉSOLUTION PRÉPARÉE)

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DES FINANCES ET DE L'ADMINISTRATION

Le 15 novembre, 2016

Le Conseil municipal étudiera, par voie d'une résolution, la résolution FA2016-38, qui se trouve à <http://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=975>.
Toute question concernant ces résolutions devrait être adressée au Conseiller Jakubo, président du Comité des finances et de l'administration.
(RÉSOLUTION PRÉPARÉE)

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DE LA PLANIFICATION

November 28, 2016

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions PL2016-201 à PL2016-2008, qui se trouve à <http://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1195>. Toute question concernant ces résolutions devrait être adressée au Conseiller McIntosh, président du Comité de la planification.
(RÉSOLUTION PRÉPARÉE)

12 decembre, 2016

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions du Comité de vérification qui seront affichées après la réunion. Toute question concernant ces résolutions devrait être adressée au Conseillère McIntosh, président du Comité de planification.
(RÉSOLUTION PRÉPARÉ)

ADOPTION, APPROBATION OU RÉCEPTION D'ARTICLES DANS L'ORDRE DU JOUR DES CONSENTEMENTS

(RÉSOLUTION PRÉPARÉE POUR LES ARTICLES DE L'ORDRE DU JOUR DES RÉSOLUTIONS C-1 À C-9)

Order du jour des résolutions

(Par souci de commodité et pour accélérer le déroulement des réunions, les questions d'affaires répétitives ou routinières sont incluses à l'ordre du jour des résolutions, et on vote collectivement pour toutes les questions de ce genre.

À la demande d'un conseiller, on pourra traiter isolément d'une question d'affaires de l'ordre du jour des résolutions par voie de débat ou par vote séparé. Dans le cas d'un vote séparé, la question d'affaires isolée est retirée de l'ordre du jour des résolutions et on ne vote collectivement qu'au sujet des questions à l'ordre du jour des résolutions.

Toutes les questions d'affaires à l'ordre du jour des résolutions sont inscrites séparément au procès-verbal de la réunion.)

PROCÈS-VERBAUX

C-1.	Procs Verbal du 1 novembre, 2016, Conseil municipal (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ)	95 - 108
C-2.	Procs Verbal du 14 novembre, 2016 Comité des services communautaires (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ)	109 - 112
C-3.	Procs Verbal du 14 novembre, 2016, Comité des opérations (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ)	113 - 116
C-4.	Procs Verbal du 15 novembre, 2016, Comité de vérification (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ)	117 - 118
C-5.	Procs Verbal du 11 novembre, 2016, Comité des finances et de l'administration (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ)	119 - 122
C-6.	Procs Verbal du 21 novembre, 2016, Comité de planification (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ)	123 - 137
C-7.	Procs Verbal du 22 novembre, 2016, Conseil municipal (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ)	138 - 165

RAPPORTS DE GESTION COURANTS

- C-8. Rapport de la directrice générale des Services de développement communautaire, daté du 01 décembre 2016 portant sur Demandes d'approbation aux fins du fonds de l'initiative Communauté en santé . **166 - 168**
(RÉSOLUTION PRÉPARÉE)
 (Ce rapport décrit les demandes tant de subventions que d'immobilisations aux fins du fonds de l'initiative Communauté en santé provenant de tous les quartiers. Le rapport décrit les projets et les activités qui nécessitent l'approbation du Conseil municipal.)
- C-9. Rapport chef des services financiers/trésorier municipal par intérim, daté du 23 novembre 2016 portant sur Attribution de contrats dépassant 50 000 \$ - juin, juillet et août 2016. **169 - 181**
(RÉSOLUTION PRÉPARÉE)
 (Attribution de contrats dépassant 50 000 \$ - juin, juillet et août 2016 de la Ville du Grand Sudbury)

CORRESPONDANCE À TITRE DE RENSEIGNEMENTS SEULEMENT

- C-10. Rapport chef des services financiers/trésorier municipal par intérim, daté du 14 novembre 2016 portant sur Déclaration des dépenses du Conseil municipal pendant le troisième trimestre de 2016. **182 - 227**
(A TITRE D'INFORMATION)
 (Ce rapport donne un état détaillé des dépenses pendant le troisième trimestre conformément au règlement de la Ville du Grand Sudbury sur le paiement des dépenses des membres du Conseil municipal et des employés municipaux.)
- C-11. Rapport de la directrice exécutive des Services administratifs / greffière municipale, daté du 15 novembre 2016 portant sur Stratégie de collecte du montant des amendes pour les infractions provinciales. **228 - 233**
(A TITRE D'INFORMATION)
 (Ce rapport décrit les diverses méthodes qu'utilise la Ville pour recueillir le montant des amendes impayées en vertu de la Loi sur les infractions provinciales.)
- C-12. Rapport Administrateur en chef, daté du 22 novembre 2016 portant sur Compte rendu sur les grands projets . **234 - 237**
(A TITRE D'INFORMATION)
 (Ce rapport donne un compte rendu de la situation actuelle des quatre projets appuyés par le Conseil municipal lors de sa réunion tenue le 26 avril 2016.)
- C-13. Rapport chef des services financiers/trésorier municipal par intérim, daté du 01 décembre 2016 portant sur Compte rendu sur le Plan de mise en œuvre du Plan stratégique du Conseil municipal. **238 - 251**
(A TITRE D'INFORMATION)
 (Ce rapport donne un compte rendu de la situation de tous les projets indiqués dans le plan de mise en oeuvre.)

Ordre du jour régulier

RAPPORTS DES GESTIONNAIRES

- R-1. Rapport de la directrice exécutive des Services administratifs / greffière municipale, daté du 16 novembre 2016 portant sur Politique sur la Loi sur l'entrée sans autorisation. **252 - 260**
(RÉSOLUTION PRÉPARÉE)
(Ce rapport présente la politique de la VGS sur l'utilisation et l'application de la Loi sur l'entrée sans autorisation.)
- R-2. Rapport du directeur général des Services d'infrastructure, daté du 22 novembre 2016 portant sur Demande de partage des coûts de la promenade Silver Hills. **261 - 271**
(RÉSOLUTION PRÉPARÉE)
(Ce rapport a pour but de donner des renseignements généraux et une analyse quant à une demande d'entente de partage des coûts de la construction de la promenade Silver Hills.)
- R-3. Rapport de la directrice exécutive des Services administratifs, daté du 24 novembre 2016 portant sur Nomination de deux (2) maires adjoints. **272 - 273**
(RÉSOLUTION PRÉPARÉE)
(Ce rapport donne la marche à suivre pour la nomination de deux (2) maires adjoints.)
- R-4. Rapport du directeur général des Services d'infrastructure, daté du 25 novembre 2016 portant sur Plan directeur des transports. **274 - 276**
(RÉSOLUTION PRÉPARÉE)
(Le Plan directeur des transports a été révisé pour y incorporer les commentaires recueillis lors des consultations publiques et le personnel recommande de publier l'avis d'achèvement des travaux.)

RÈGLEMENTS

Les membres du public peuvent consulter les projets de règlement municipal au Bureau de la greffière municipale le jour de la réunion. Les règlements municipaux approuvés sont affichés publiquement avec l'ordre du jour de la réunion le lendemain de leur adoption.

Les règlements suivants seront lus et adoptés :

- 2016-227 Règlement de la Ville du Grand Sudbury pour confirmer les délibérations du Conseil municipal lors de sa réunion tenue le 13 décembre 2016
- 2016-228F Règlement de la Ville Du Grand Sudbury établissant des prélèvement et facture d'impôt intérimaires avant l'élaboration de la politique fiscale de 2017 **277 - 277**
(L'article 317(1) de la Loi de 2001 sur les municipalités donne l'autorité quant à un prélèvement d'impôt intérimaire avant l'adoption des estimations finales.
Pour l'exercice 2017, les dates limites intérimaires ont été fixées au 6 mars et

au 6 avril 2017.)

Rapport chef des services financiers/trésorier municipal par intérim, daté du 08 novembre 2016 portant sur Facture d'impôt intérimaires - 2017.

- | | | |
|-----------|--|------------------|
| 2016-229F | Règlement de la Ville du Grand Sudbury pour lever et percevoir les impôts fonciers omis et supplémentaires pour l'année 2017

(Ce règlement autorise les factures d'impôt omises et supplémentaires de 2017 et il fixe les dates des évaluations omises et supplémentaires après le 1er juin, le 1er septembre et le 1er novembre 2017.)

Rapport chef des services financiers/trésorier municipal par intérim, daté du 08 novembre 2016 portant sur Facture d'impôt omis et supplémentaires - 2017. | 278 - 278 |
| 2016-230 | (Ce règlement municipal fusionne les trois règlements municipaux précédents qui étaient en place pour Valley East, Walden et Nickel Centre. Il assure un règlement uniforme dans toute la Ville du Grand Sudbury et il interdit aux véhicules automobiles pour la neige de passer sur les trottoirs.)

Rapport de la directrice exécutive des Services administratifs / greffière municipale, daté du 16 novembre 2016 portant sur Règlement municipal sur les véhicules automobiles pour la neige. | 279 - 282 |
| 2016-231 | Règlement de la Ville du Grand Sudbury modifiant le règlement municipal 2014-225 étant un règlement de la Ville du Grand Sudbury visant la délégation de l'autorité à divers représentants de la Ville

Ententes de groupement de financement du Programme de reverdissement

Rapport du directeur général des Services d'infrastructure, daté du 18 novembre 2016 portant sur Ententes de groupement de financement du Programme de reverdissement. | 283 - 283 |
| 2016-232 | Règlement de la Ville du Grand Sudbury autorisant le paiement d'une subvention provenant du fonds de l'initiative communauté en santé, Quartiers 2, 3, 4 et 12

Consulter l'article C-8

(Ce règlement autorise une subvention financée par l'entremise du fonds de l'initiative communauté en santé du quartiers 2, 3, 4 et 12.) | |
| 2016-233 | Règlement de la Ville du Grand Sudbury modifiant le règlement municipal 2010-1 étant un règlement régissant la circulation et le stationnement sur les routes de la Ville du Grand Sudbury

Résolution du Comité des opérations numéro OP2016-27 | |

- 2016-234 Règlement de la Ville du Grand Sudbury autorisant l'achat du 586, Kingsway à Sudbury décrit comme la parcelle numéro 02132-0184 (LT), lot 44 du plan M-42, canton de McKim, Ville du Grand Sudbury à John Arthur William Muncaster et Sherri Lynn Johnston
- Résolution du Comité de planification numéro PL2016-191
- 2016-235 Résolution du Comité de planification numéro PL2016-192
- 2016-236 Résolution du Comité de planification numéro PL2016-193
- 2016-237 Règlement de la Ville du Grand Sudbury autorisant la vente à 2228593 Ontario Limited de of 5, croissant Westview à Lively décrite officiellement comme une partie des parcelles numéros 73375-0936 (LT), 73375-0408 (LT) et 73375-0591 (LT) étant les parties 2, 3 et 4 du plan 53R-10782 sauf les parties 1, 3, 4, 6 et 7 du plan 53R-20639
- Résolution du Comité de planification numéro PL2016-194
- 2016-238Z Règlement de la Ville du Grand Sudbury modifiant le règlement 2010-100Z étant le règlement général sur le zonage de la Ville du Grand Sudbury
- Recommandation du Comité de planification numéro PL2016-19
- 2016-239P Règlement de la Ville du Grand Sudbury adoptant la modification du Plan Officiel no 72 pour la Ville du Grand Sudbury
- Résolution du Comité de planification numéro PL2016-151
- 2016-240Z Règlement de la Ville du Grand Sudbury modifiant le règlement 2010-100Z étant le règlement général sur le zonage de la Ville du Grand Sudbury
- Recommandation du Comité de planification numéro PL2016-152
- 2016-241P Règlement de la Ville du Grand Sudbury adoptant la modification du Plan Officiel no 79 pour la Ville du Grand Sudbury
- Résolution du Conseil municipal numéro CC2016-358
- 2016-242Z Règlement de la Ville du Grand Sudbury modifiant le règlement 2010-100Z étant le règlement général sur le zonage de la Ville du Grand Sudbury
- Recommandation du Comité de planification numéro PL2016-187
- 2016-243P Règlement de la Ville du Grand Sudbury adoptant la modification du Plan Officiel no 72 pour la Ville du Grand Sudbury
- Résolution du Comité de planification numéro PL2016-188
- 2016-244Z Règlement de la Ville du Grand Sudbury modifiant le règlement 2010-100Z étant le règlement général sur le zonage de la Ville du Grand Sudbury
- Recommandation du Comité de planification numéro PL2016-187

- 2016-245Z Règlement de la Ville du Grand Sudbury modifiant le règlement 2010-100Z étant le règlement général sur le zonage de la Ville du Grand Sudbury
Recommandation du Comité de planification numéro PL2016-201
- 2016-246 Règlement de la Ville du Grand Sudbury adoptant le plan d'amélioration communautaire du centre-ville de Sudbury
Recommandation du Comité de planification numéro PL2016-199
- 2016-247 Règlement de la Ville du Grand Sudbury nommant des maires adjoints pour le mandat du 1 janvier 2017 au 30 novembre 2018, inclusivement
Consulter l'article R-3
(Ce règlement municipal nomme deux (2) maires adjoints conformément au règlement de procédure de la Ville.)
- 2016-248 Règlement de la Ville du Grand Sudbury autorisant l'achat d'une partie du 360, rue Mountain à Sudbury décrit officiellement comme une partie de la parcelle numéro 02132-1013 (LT) étant la partie 2 du plan 53R-20765 à Kirkenczuk Inc.
Résolution du Comité de planification numéro PL2016-148
(Cette acquisition fait partie du projet d'améliorations pluviales des rues Mountain et Leslie.)
- 2016-249 "Règlement de la Ville du Grand Sudbury autorisant l'acquisition de certaines terres de la société Vale Canada Limited pour le projet de prolongement de la promenade Maley et le transfert à la société Vale Canada Limited d'une partie du chemin Frood fermé au nord du boulevard LaSalle.
Résolution du Comité de planification numéro PL2016-120

MOTION

M-1. Projet d'élargissement du Kingsway

Avis de motion présenté par le conseiller municipal Kirwan:

ATTENDU QUE l'évaluation environnementale de 2006 qu'on a menée sur le Projet d'élargissement du Kingsway est maintenant expirée, ou sur le point d'expirer;

ATTENDU QUE les principes fondamentaux du Projet d'élargissement du Kingsway lorsqu'on l'a présenté pour la première fois au début des années 1990 peuvent ne plus s'appliquer;

ATTENDU QUE les mesures actuelles qu'on est en train de prendre pour jeter les bases de ce projet semblent être incompatibles avec plusieurs autres priorités qu'a choisies le Conseil municipal;

PAR CONSÉQUENT, IL EST RÉSOLU QU'AUCUNE autre mesure ne soit entreprise par rapport au Projet d'élargissement du Kingsway jusqu'à ce que le personnel puisse présenter un rapport complet au Comité des finances et de l'administration sur la faisabilité du Projet d'élargissement du Kingsway et qu'on puisse donner des directives au personnel sur la façon de procéder ou s'il doit aller de l'avant.

ADDENDA

PÉTITIONS CIVIQUES

PÉRIODE DE QUESTIONS ET ANNONCES

AVIS DE MOTIONS

SUITE DE LA SÉANCE À HUIS CLOS

AFFAIRES DÉCOULANT DE LA SUITE DE LA SÉANCE À HUIS CLOS

LEVÉE DE LA SÉANCE

For Information Only

Sudbury Integrated Nickel Operations

Presented To: City Council

Presented: Tuesday, Dec 13, 2016

Report Date Tuesday, Oct 25, 2016

Type: Community Delegations

Resolution

For Information Only

Sudbury Integrated Nickel Operations, a Glencore company (Sudbury INO) was invited by Mayor Bigger.

Signed By

No signatures or approvals were recorded for this report.

SUDBURY
INTEGRATED NICKEL
OPERATIONS
A GLENCORE COMPANY

November 1st, 2016

**Mayor Brian Bigger
City of Greater Sudbury
PO Box 5000, Stn A
200 Brady Street
Sudbury ON P3A 5P3**

Dear Mayor Bigger,

Thank you for your invitation to present our company, Sudbury Integrated Nickel Operations, a Glencore company (Sudbury INO), to Council at the December 13th Council meeting.

Peter Xavier, our Vice President, will be presenting and will provide an overview of the Glencore Nickel Business and in particular an update on its operations in the Sudbury basin. He will also provide highlights on the current mining projects at Sudbury INO and the critical need to be able to compete on the world stage and in challenging market condition.

Once again, thank you for the opportunity to present.

Best regards,



Yonaniko S. Grenon
HR – Senior Communications Specialist

Sudbury Integrated Nickel Operations
6 Edison Road, Falconbridge, Ontario, Canada P0M 1S0
Tel +1 705 693-2761 Fax +1 705 699-3431

Glencore Canada Corporation
100 King Street West, Suite 6900, P.O. Box 403, Toronto, Ontario, Canada M5X 1E3
Tel +1 416 775-1500 Fax +1 416 775-1744 www.glencore.com

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Tuesday, Nov 29, 2016
Type:	Presentations

Request for Decision

Asset Management Plan

Resolution

THAT the City of Greater Sudbury approves the Asset Management Plan as outlined in the report dated December 13, 2016 from KPMG LLP.

Background

The City's Asset Management Plan has been developed by KPMG in accordance with the guidelines established by the Province of Ontario in the publication "Building Together – Guide for Municipal Asset Management Plans" and as such, conforms with the asset management requirements established by the Province of Ontario and the Federal Gas Tax Program. The City is required to have this plan approved by City Council before the end of 2016.

Signed By

Report Prepared By

Apryl Lukezic
Co-ordinator of Budgets
Digitally Signed Nov 29, 16

Recommended by the Department

Ed Stankiewicz
Acting Chief Financial Officer/City
Treasurer
Digitally Signed Nov 29, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 30, 16

The following information is excerpts from the Asset Management Plan (see Appendix A below) and Oscar Poloni from KPMG LLP will be presenting this Plan to City Council.

The objective of an Asset Management Plan is to provide an indication of the City's investment in infrastructure and its current condition. As well, it provides an outline of total financial requirements associated with the management of this infrastructure investment and presents a financial strategy to meet its infrastructure requirements.

It is important to recognize that the asset management plan is just that – a plan. The asset management plan does not represent a formal, multi-year budget for the City. The approval of operating and capital budgets is undertaken as part of the City's overall annual budget process. Accordingly, the financial performance and priorities outlined in the asset management plan are subject to change based on future decisions of Council with respect to operating and capital costs, taxation levels and changes to regulatory requirements or the condition of the City's infrastructure.

In connection with the to be enacted Infrastructure for Jobs and Prosperity Act, the Province is proposing to introduce asset management requirements for municipalities that will encompass how asset management plans are prepared, including the need for public consultation, the scope of asset management plans and the requirements for periodic updating. These requirements, if enacted, will require the City to update its management plan by the end of the 2018 calendar year.



City of Greater Sudbury

Municipal Asset Management Plan

Final Report
November 28th, 2016



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Executive Summary

Asset management planning is the process of making the best possible decisions regarding the acquisition, operating, maintaining, renewing, replacing and disposing of infrastructure assets and is regarded as best practice for long-term financial planning. Asset management planning is particularly important for municipalities given the significance of their investment in infrastructure, concerns over affordability, the increasing cost of regulatory compliance and the fact that a number of municipalities are faced with the impending end of life of a sizeable component of their infrastructures.

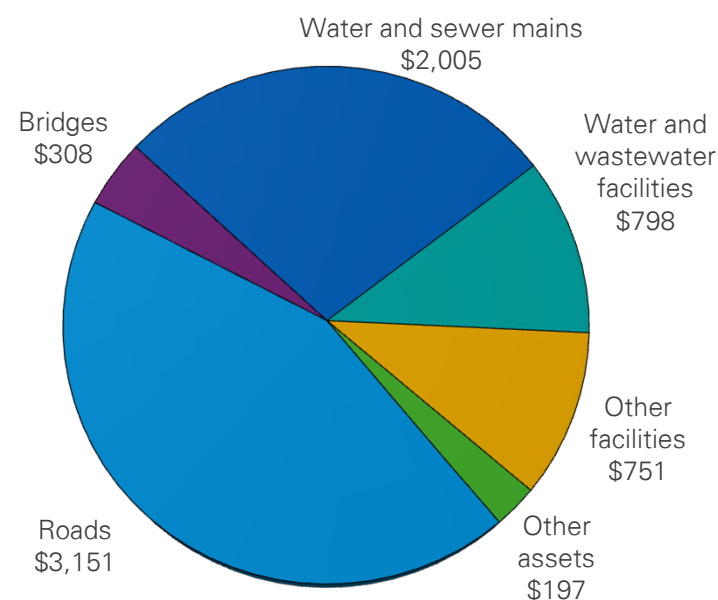
Since its formal establishment as a municipality in 1882, the City of Greater Sudbury (the 'City') and its predecessor municipalities have invested significant sums in municipal infrastructure that supports the delivery of services to residents. With a total geographic area in excess of 3,600 square kilometres, the scale of the City's infrastructure is not inconsequential – the estimated cost of replacing the City's roads, water and wastewater infrastructure, facilities, fleet and other assets is estimated to be in the order of \$7.2 billion.

While the City has incurred significant capital expenditures in recent years – just under \$1 billion over the last ten years – it continues to face a major requirement for infrastructure reinvestment. As noted in more detail in the asset management plan, the estimated cost of infrastructure that is operating beyond its useful life (and theoretically in need of immediate replacement) is \$1.8 billion, with an additional \$1.3 billion of infrastructure investment needs identified by 2026. In comparison, the City has budgeted a total of \$106 million in capital funding during 2016, of which \$61 million is funded through taxes and user fees.

Ultimately, the extent of infrastructure replacement represents a reflection of the City's service levels. Simply put, the continued employment of assets beyond their useful lives can be seen as reflecting a decision (which arguably is unavoidable due to financial constraints) to accept a lower standard of infrastructure condition and a higher level of operating costs.

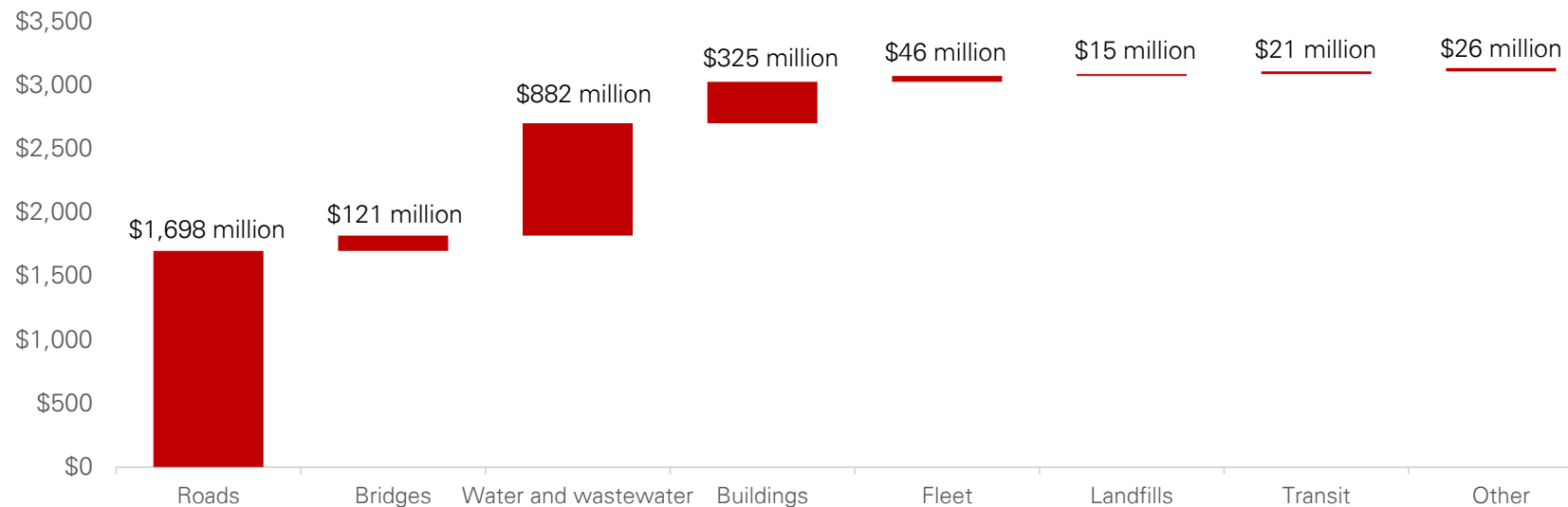
Assuming that the City is willing to accept this lower standard, it is not required to fully fund its upcoming infrastructure investment requirements.

Estimated Replacement Value by Type of Asset (in Millions)



Executive Summary

Immediate Infrastructure Requirement Over the Next Ten Years (in millions)



Given its magnitude, it is apparent that the City will be unable to fully address its future capital replacement requirements. Even if the City was able to raise the necessary funding for capital reinvestment (\$3.14 billion over the next years), it is unlikely that the anticipated level of construction activities could actually be supported by contractors and the City's own resources. Accordingly, we suggest that the City consider a strategy that incorporates the following components:

- A multi-year program of affordable tax increases (e.g. 2% per year for five years) that would be restricted to capital and in addition to the existing capital funding envelopes. This program would increase the City's available capital funding by approximately \$5 million per year.
- The use of debt for the financing of major capital projects;
- The realignment of the City's capital envelopes to avoid a predominant focus on roads, so as to limit situations where necessary infrastructure components such as facilities and fleet are disadvantaged;
- A focus on asset rationalization, which would include the closure/consolidation/divestment of excess City facilities, fleet and other assets; and
- Service rationalizations, which would allow the City to redirect funding for operating costs to capital, thereby mitigating increases in taxes and user fees.



Glossary of Terms

<i>Asset management planning</i>	Asset management planning is the process of making the best possible decisions regarding the acquisition, operating, maintaining, renewing, replacing and disposing of infrastructure assets. The objective of an asset management plan is to maximize benefits, manage risk and provide satisfactory levels of service to the public in a sustainable manner.
<i>Historical cost</i>	Historical cost represents the actual cost incurred by the municipality at the date of acquisition. Given the timeframes between the date of acquisition and the current date, historical cost may not be reflective of the replacement cost of the asset due to the effects of inflation.
<i>Replacement cost</i>	Replacement cost reflects the estimated cost that would be incurred in the event that the municipality was required to replace the asset at the present time in new condition.
<i>Life cycle cost</i>	Life cycle costs reflect the cost of all asset management activities that are recommended for the maintenance of the asset over its useful life, including major periodic maintenance activities (e.g. crack sealing for paved roads), including the ultimate replacement of the infrastructure but not its initial acquisition. For the purposes of the asset management plan, life cycle costs have been expressed in current dollars and have not been adjusted for anticipated inflationary increases over the life of the assets except where noted.
<i>Condition assessments</i>	Condition assessment are a means of expressing the current state of the municipality's infrastructure based on three possible ratings – good, fair and poor. The determination of the ratings will vary based on the type of infrastructure involved.
<i>Immediate infrastructure requirements</i>	For the purposes of the asset management, immediate infrastructure requirements are capital investments that are recommended to be made within the next ten years, based on the condition assessment of the infrastructure and the recommended life cycle activities. The immediate infrastructure requirement identified for the municipality is intended to address those assets that are currently rated as poor or expected to be rated as poor during the next ten years (due to deterioration caused by usage, weather, etc.).
<i>Sustaining life cycle requirement</i>	The sustainable life cycle requirement of an asset is the total of its life cycle costs divided by its estimated useful life. The sustainable life cycle requirement represents the amount of funding that would need to be committed to the municipality's infrastructure on an annual basis in order to fully fund the recommended life cycle activities, ignoring any investment income on unexpended funds.

Glossary of Terms

<i>Anticipated asset life cycle</i>	The anticipated asset life cycle is the estimated productive useful life of an asset or infrastructure component. At the end of the anticipated asset life cycle, the municipality will be required to replace the asset in question, either through acquisition or reconstruction.
<i>Integration opportunities</i>	Integration opportunities represent potential groupings of different assets into a single project. For example, roads capital projects are often integrated with water, wastewater and storm sewer replacements given that these systems are underneath (and accessed through) municipal roads.
<i>Replacement and rehabilitation criteria</i>	Rehabilitation and replacement criteria are the factors considered by the municipality when consider when to undertake certain asset management activities.
<i>Rehabilitation and replacement strategies</i>	Rehabilitation and replacement strategies represent activities that are intended to maintain the condition and performance of the municipality's infrastructure. Rehabilitation and replacement strategies are synonymous with asset management activities.
<i>Life cycle consequences</i>	Life cycle consequences represent the expected outcomes in the event that the municipality does not undertake the recommended asset management activities during the recommended timeframes. Life cycle consequences can included but are not limited to deterioration of the physical condition of the asset, a reduction in the outputs and service potential of the assets, increased operating costs, higher costs for subsequent asset management activities than would otherwise have been incurred had the municipality undertaken the recommended asset management activities and/or a reduction in the estimated useful life of the asset.
<i>Integrated asset priorities</i>	Where different assets can be integrated into capital projects, the integrated asset priorities determine the basis for selecting and prioritizing capital projects. For example, a municipality with a water and wastewater system that is in poor condition may prioritize road construction projects based on the condition of the underlying water and wastewater system.



City of Greater Sudbury

Introduction



Introduction to the Asset Management Plan

A. Asset management planning defined

Asset management planning is the process of making the best possible decisions regarding the acquisition, operating, maintaining, renewing, replacing and disposing of infrastructure assets. The objective of an asset management plan is to maximize benefits, manage risk and provide satisfactory levels of service to the public in a sustainable manner. In order to be effective, an asset management plan needs to be based on a thorough understanding of the characteristics and condition of infrastructure assets, as well as the service levels expected from them. Recognizing that funding for infrastructure acquisition and maintenance is often limited, a key element of an asset management plan is the setting of strategic priorities to optimize decision-making as to when and how to proceed with investments. The ultimate success or failure of an asset management plan is dependent on the associated financing strategy, which will identify and secure the funds necessary for asset management activities and allow the City to move from planning to execution.

B. The purpose of the asset management

The asset management plan outlines the City's anticipated infrastructure investment requirements, which in turn allows the City to meet its stated mission and mandate by supporting the delivery of services to its residents. In achieving this objective, the asset management plan:

- Provides elected officials, Municipal staff, funding agencies, community stakeholders and residents with an indication of the City's investment in infrastructure and its current condition;
- Outlines the total financial requirement associated with the management of this infrastructure investment, based on recommended asset management practices that encompass the total life cycle of the assets;
- Provides a framework for prioritizing the City's infrastructure needs, recognizing that the scope of the financial requirement is beyond the capabilities of the City and that some form of prioritization is required; and
- Presents a financial strategy that outlines how the City intends to meet its infrastructure requirements.

It is important to recognize that the asset management plan is just that – a plan. The asset management plan does not represent a formal, multi-year budget for the City. The approval of operating and capital budgets is undertaken as part of the City's overall annual budget process. Accordingly, the financial performance and priorities outlined in the asset management plan are subject to change based on future decisions of Council with respect to operating and capital costs, taxation levels and changes to regulatory requirements or the condition of the City's infrastructure.

Introduction to the Asset Management Plan

C. Scope

The asset management plan encompasses the following components of the City's infrastructure:

- Roads (page 19)
- Bridges and culverts (page 30)
- Water and wastewater (linear and facilities) (page 35)
- Buildings (page 43)
- Fleet (page 47)
- Landfill (page 51)
- Transit vehicles (page 54)
- Streetlights (page 57)
- Traffic signals (page 57)
- Drains and stormwater ponds (page 57)

For the purposes of developing the asset management plan, a ten year planning horizon was considered, although the analysis includes a discussion of required activities over the entire life cycle of the City's infrastructure. It is expected that the City will update its asset management plan every four years (to coincide with Council elections) or earlier in the event of a major change in circumstances, which could include:

- New funding programs for infrastructure
- Unforeseen failure of a significant infrastructure component
- Regulatory changes that have a significant impact on infrastructure requirements
- Changes to the City's economic or demographic profile (positive or negative), which would impact on the nature and service level of its infrastructure

Except where noted, the asset management plan considers existing Municipal infrastructure and does not address future incremental infrastructure resulting from growth, regulatory changes, changes to services and service levels and other factors.

In connection with the Infrastructure for Jobs and Prosperity Act, the Province is proposing to introduce asset management requirements for municipalities that will encompass how asset management plans are prepared, including the need for public consultation, the scope of asset management plans and the requirement for periodic updating. These requirements, if enacted, will require the Municipality to update its management plan by the end of the 2018 calendar year.

Introduction to the Asset Management Plan

D. Methodology

The development of the asset management plan involved the following major worksteps:

Workstep
1. Municipal staff provided a listing of the City's tangible capital assets which included the asset inventory, acquisition year, useful life, remaining useful life, historical cost and estimated replacement cost.
2. A condition assessment of the City's infrastructure was developed based on a review of previously commissioned assessments, the age and estimated remaining useful life of the infrastructure.
3. Asset management strategies for each component of the City's infrastructure were developed to provide an indication as to the recommended course of action for infrastructure procurement, maintenance and replacement/rehabilitation over the estimated useful life of the infrastructure component.
4. A forecast of the City's infrastructure replacement requirements and timing was developed to identify the level of financial resources necessary to address end-of-life replacement requirements for its infrastructure.
5. Potential capital financing strategies were developed to provide the necessary resources to address the City's infrastructure requirements, recognizing that the City will likely be unable to generate sufficient revenues to meet its infrastructure replacement needs (thereby requiring the prioritization and deferral of capital needs).

The City's asset management plan has been developed in accordance with the guidelines established by the Province of Ontario in the publication *Building Together – Guide for Municipal Asset Management Plans* and as such, conforms with the asset management requirements established by:

- The Province of Ontario
- The Federal Gas Tax Program

Introduction to the Asset Management Plan

E. Maintaining the asset management plan

The asset management plan outlined in this report represents a forecast of the City's infrastructure-related activities under a series of assumptions that are documented within the plan. The asset management plan does not represent a formal, multi-year budget for infrastructure acquisition and maintenance activities but rather a long-term strategy intended to guide future decisions of the City and its elected officials and staff, recognizing that the approval of operating and capital budgets is undertaken as part of the City's overall annual budgeting process.

In order to evaluate and improve the asset management plan, the City plans to undertake the following actions:

Action Item	Frequency
1. Updating of infrastructure priorities based on: <ul style="list-style-type: none">• Ongoing condition assessments (e.g. bi-annual bridge inspections)• Visual inspection by municipal personnel• Identified failures or unanticipated deterioration of infrastructure components• Analysis of performance indicators	Every four years
2. Adjustment of asset management plan for changes in financial resources, including new or discontinued grant programs, changes to capital component of municipal levy, etc.	Every four years
3. Comparison of actual service level indicators to planned service level indicators and identification of significant variances (positive or negative)	Annually
4. Updating of infrastructure data maintained for the purposes of asset management planning.	Annually upon completion of the City's financial statement audit

Introduction to the Asset Management Plan

F. Restrictions

This report is based on information and documentation that was made available to KPMG at the date of this report. KPMG has not audited nor otherwise attempted to independently verify the information provided unless otherwise indicated. Should additional information be provided to KPMG after the issuance of this report, KPMG reserves the right (but will be under no obligation) to review this information and adjust its comments accordingly.

Pursuant to the terms of our engagement, it is understood and agreed that all decisions in connection with the implementation of advice and recommendations as provided by KPMG during the course of this engagement shall be the responsibility of, and made by, the City of Greater Sudbury. This report includes or makes reference to future oriented financial information. Readers are cautioned that since these financial projections are based on assumptions regarding future events, actual results will vary from the information presented even if the hypotheses occur, and the variations may be material.

Comments in this report are not intended, nor should they be interpreted to be, legal advice or opinion.

KPMG has no present or contemplated interest in the City of Greater Sudbury nor are we an insider or associate of the City of Greater Sudbury or its management team. Our fees for this engagement are not contingent upon our findings or any other event. Accordingly, we believe we are independent of the City of Greater Sudbury and are acting objectively.



City of Greater Sudbury Asset Management Plan

Financial Overview

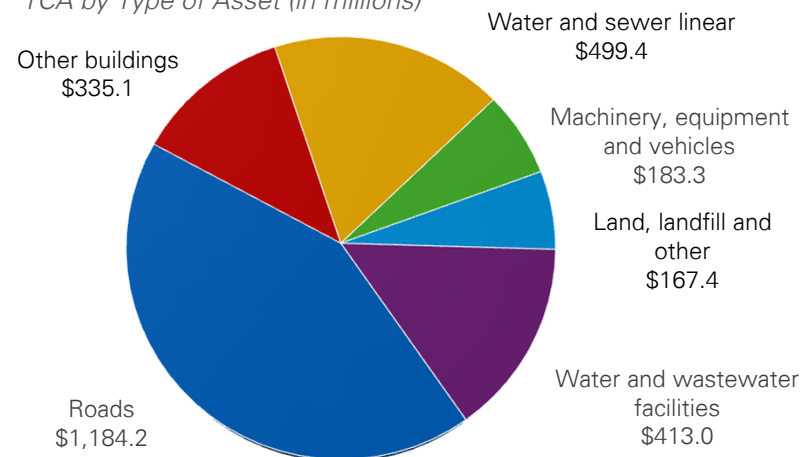


Financial Overview

At the date of its most recent year-end (December 31st, 2015), the City reported a total investment of \$2.782 billion in tangible capital assets ('TCA') at historical cost. This equates to an average investment of \$38,400 per household or \$17,400 per resident. With a historical cost of \$1.18 billion, the City's road network represents the largest single type of infrastructure, accounting for 43% of the City's TCA.

Over the last ten years, the City reported total capital expenditures just under \$1 billion, the majority of which (\$744 million or 77%) related to transportation and environmental services. As noted on the following page, the majority of the City's capital expenditures (73%) were funded through taxation, user fees or reserves and reserve funds, with government grants and debt funding 20% and 7% of total capital expenditures, respectively. The majority of the City's borrowing over the ten years was incurred in 2015 in connection with the newly constructed bio-solids treatment facility (\$46.7 million) and fleet/transit garage (\$14.0 million).

TCA by Type of Asset (in millions)



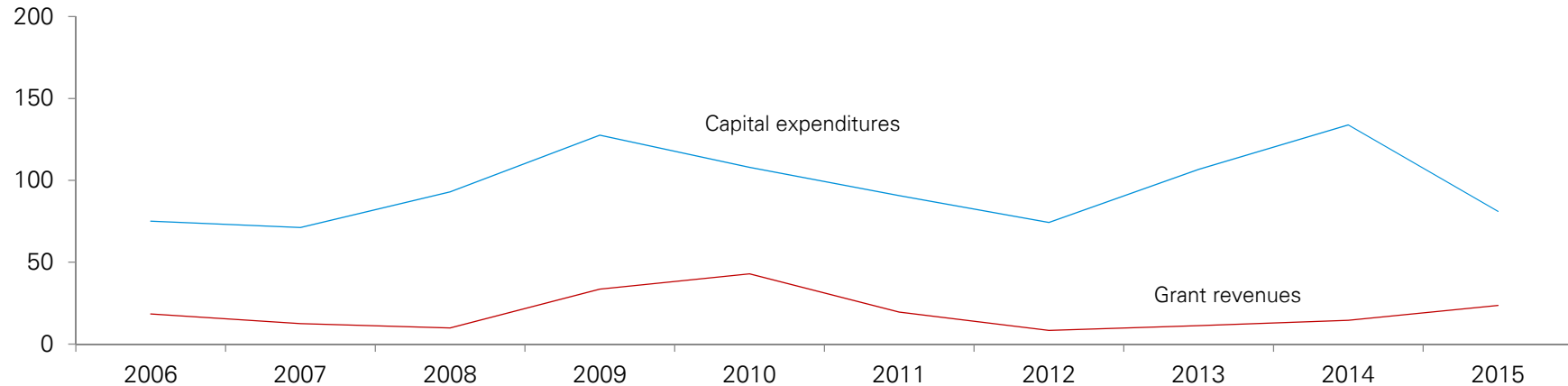
(in thousands of dollars)	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	Total
General Government	5,174	5,233	4,098	258	2,752	1,886	1,442	4,366	1,297	882	27,388
Protections to Persons and Property	4,583	2,608	4,769	4,649	3,575	1,781	3,234	10,035	5,727	2,281	43,242
Transportation	34,682	28,489	41,210	48,728	55,076	35,152	35,031	43,066	48,908	35,446	405,788
Environment	17,330	25,494	26,120	60,832	22,824	24,840	20,848	40,168	67,943	31,822	338,221
Health Services	5,058	2,337	2,743	1,505	2,549	1,022	1,410	1,488	1,246	1,969	21,327
Social and Family Services	1,592	490	4,442	1,831	4,046	2,619	479	698	767	234	17,198
Social Housing	2,394	2,930	2,578	3,206	2,552	1,510	1,272	1,993	1,647	2,315	22,397
Recreation and Cultural Services	3,297	2,397	6,194	5,804	12,742	20,356	8,975	4,265	5,845	5,965	75,840
Planning and Development	964	1,244	785	779	1,833	1,487	1,557	593	418	134	9,794
Total	75,074	71,222	92,939	127,592	107,949	90,653	74,248	106,672	133,798	81,048	961,195



Prior to 2009, municipalities were not required to capitalize TCA for financial reporting purposes, with capital expenditures shown as a period expense. Starting in 2009, municipalities were required to record and amortize TCA for financial reporting purposes, with work in progress used to report costs for projects under construction but not completed. As such, readers are cautioned that the reporting of TCA differs for periods prior and subsequent to 2009. Also, reported capital assets include consolidated entities such as the Greater Sudbury Housing Corporation.

Financial Overview

Capital Expenditures and Grants (in millions of dollars)



(in thousands of dollars)	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	Total
Total capital expenditures	75,074	71,222	92,939	127,592	107,949	90,653	74,248	106,672	133,798	81,048	961,195
Grants received	18,399	12,487	9,816	33,599	42,927	19,590	8,338	11,291	14,562	23,628	194,637
Municipal share of expenditures	56,675	58,735	83,123	93,993	65,022	71,063	65,910	95,381	119,236	57,420	766,558
Debt issued	–	–	–	4,175	–	–	–	–	–	60,781	64,956
Other own-source funding for capital	56,675	58,735	83,123	89,818	65,022	71,063	65,910	95,381	119,236	(3,361)	701,602

The negative other own-source funding for capital represents the timing of financing for the biosolids and transit/fleet facility capital projects. While the cost of these projects was incurred over multiple years, debt financing was only secured in 2015 upon completion of the projects.

Financial Overview

At December 31st, 2015, the City reported an accumulated surplus of \$1.63 billion, the majority of which (\$1.37 billion or 84%) related to its investment in TCA. The remaining portion of the City's reported surplus consisted of its reserves and reserve funds (\$166 million), investment in government business enterprises (\$95 million) and amounts committed to future capital projects or liabilities.

Over the last five years, the City's reserve and reserve fund position has increased from \$114 million to \$166 million. It is important to recognize, however, that these reserves are not fully available to fund future capital projects as the City has already committed a significant portion of these funds to specific future projects. At the same time, its total long-term debt has increased by \$43 million, reflecting the issuance of \$61 million in debt in 2015 relating to the new biosolids treatment facility and fleet/transit garage.

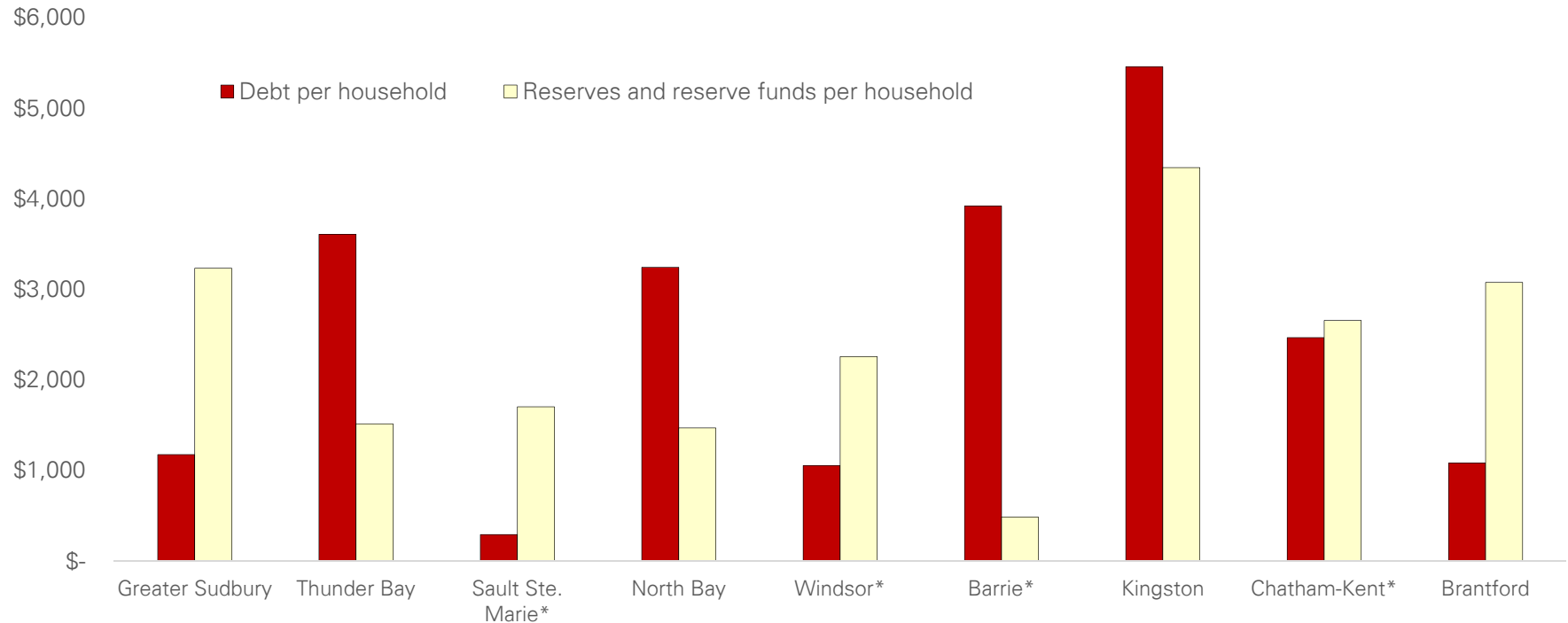


Based on the above, we would characterize the City's overall financial position as relatively strong, with significant reserve balances and limited debt, particularly when compared to other municipalities (see next page).

Financial Overview

In comparison to other similar sized single tier municipalities located in Ontario, as well as larger municipalities in Northern Ontario, the City has a higher level of reserves and reserve funds per household and a lower level of outstanding debt per household. We attribute this to the City's historical pay as you go policy for capital funding as well as significant funds committed but unspent for capital projects.

Municipal Financial Position per Household (in thousands)



Amounts based on 2015 FIR data with the exception of municipalities identified with an asterisk, which reflect 2014 FIR data.



City of Greater Sudbury Asset Management Plan

Asset Management for Roads



Asset Management Planning for Roads

A. Introduction

Section 44(1) of the Municipal Act establishes the City's responsibility to keep highways or bridges under its jurisdiction "in a state of repair that is reasonable in the circumstances". Ontario Regulation 239/02: Minimum Maintenance Standards for Municipal Highways (which has been amended by Ontario Regulation 47/13) provides further clarification by establishing minimum maintenance standards for a range of road network maintenance activities, including but not limited to:

- Patrolling highways to monitor conditions
- Snow plowing
- Ice prevention (sanding and salting)
- Surface repairs, including potholes and surface cracking

Under Ontario Regulation 239/02, municipal roads are divided into one of six classes, with the categorization depending on the average annual daily traffic volume and the posted speed limit (see next slide). As noted on the following slides, maintenance standards will vary by class of road, with the standards decreasing (both in terms of response time and service level) as the classification progresses from Class 1 to Class 5. Minimum maintenance standards do not apply to Class 6 roads.

In addition to Ontario Regulation 239/02, other Provincial regulations and guidelines affect roads maintenance activities, including but not limited to:

- Ontario Traffic Manual, Book 11, provides guidance for pavement, hazard and delineation markings (including painting)
- Roadside Safety Manual prescribes warrants for guide rails

While the bulk of the minimum maintenance standards are arguably operational in nature (e.g. snow removal), there are aspects that influence the City's capital program, including standards relating to:

- Pothole patching
- Crack repairs
- Surface discontinuances
- Shoulder drop offs
- Traffic sign reflectiveness

Asset Management Planning for Roads

Classification of Roads Under Ontario Regulation 239/02

Average Annual Daily Traffic	Speed Limit (kilometres per hour)						
	>90	81-90	71-80	61-70	51-60	41-50	<41
>15,000	Class 1			Class 2			
12,000-14,999				Class 3			
10,000-11,999							
8,000-9,999							
6,000-7,999							
5,000-5,999	Class 2			Class 3			
4,000-4,999							
3,000-3,999				Class 4			
2,000-2,999							
1,000-1,999	Class 3			Class 4			
500-999							
200-499				Class 5			
50-199							
<50	Class 1			Class 6			

Asset Management Planning for Roads

B. Condition Assessments

The City uses ASTM International Designation D6433-07 – Standard Practice for Roads and Parking Lots Pavement Condition Index Surveys for the purposes of determining the condition of paved roads. This standard practice defines how to assess the condition of paved and concrete roads, which is expressed as a Pavement Condition Index ('PCI'). PCI is typically expressed on a scale of 0 (lowest) to 100 (highest) with the PCI dictating the level and timing of maintenance activities. A synopsis of the guidelines is provided below.

	Condition Rating	Pavement Condition Index
No maintenance required	Very good	PCI of 85 to 100
Routine maintenance	Good	PCI of 60 to 84
Corrective maintenance	Fair	PCI of 40 to 59
Rehabilitation required within three to five years	Poor	PCI of 25 to 39
Rehabilitation required within one to three years	Very poor	PCI of <25

Condition indexes are not available for the City's gravel and surface treated roads.

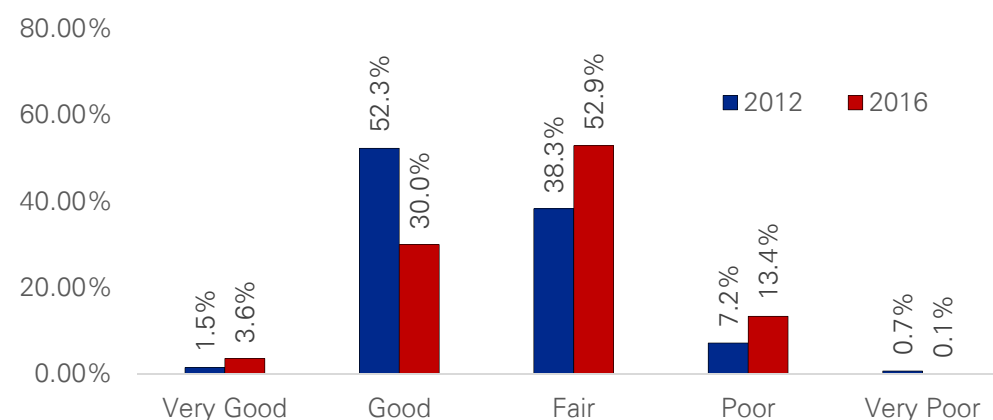
Asset Management Planning for Roads

Based on these condition guidelines, the majority of the City's paved roads are characterized as being in very good or good (33.6%) or fair (52.9%) condition, with arterial roads having the highest percentage of roads rated as very good or good.

Condition Assessment	PCI	Arterial Roads		Collector Roads		Local Roads		Total	
		KMs	Percent	KMs	Percent	KMs	Percent	KMs	Percent
Very good	PCI of 85 to 100	90.70	13.5%	3.17	0.5%	15.93	0.9%	109.8	3.6%
Good	PCI of 60 to 84	296.18	44.1%	157.40	26.9%	448.47	25.6%	902.05	30.0%
Fair	PCI of 40 to 59	240.29	35.8%	372.90	63.8%	977.55	55.7%	1,590.74	52.9%
Poor	PCI of 25 to 39	44.06	6.6%	50.92	8.8%	307.81	17.5%	402.79	13.4%
Very poor	PCI of <25	–	–	–	–	4.24	0.9%	4.24	0.1%
Total		671.23	100.0%	584.39	100.0%	1,754.00	100.0%	3,009.62	100.0%

Since the preparation of the City's initial financial plan for roads in 2012, the overall condition rating of the City's paved roads has decreased. As noted in the graph, all categories of roads have experienced a decrease in their condition ratings since 2012, with the exception of rated as very good. The overall decrease in the condition of the City's roads reflects the impact of the shortfall in capital funding identified in the 2012 financial plan for roads, while the increase in the percentage of roads rated as very good is due to the impact of major road projects involving arterial roads, including the rehabilitation/reconstruction of Regent Street and Municipal Road 15.

Distribution of Paved City Roads by Condition Assessment



Asset Management Planning for Roads

C. Asset Management Strategies

Asset management strategies for municipal roads will depend on the nature of the road surface (paved, surface treated or gravel) but will generally commence within a few years of the initial construction of the road and continue at recommended intervals until complete reconstruction of the road is required. Generally speaking, asset management activities for paved roads are the most intensive, in terms of both frequency and cost, while gravel roads have a lower level of associated maintenance activities. Similar, urban roads have a higher asset management requirement than rural roads, while arterial roads have a higher asset management requirement than collector or local roads.

Asset management activities are recommended to occur throughout the life cycle of the road for all road surface types (gravel, surface treated and paved). As such, financial decision-making should consider all asset management activities as opposed to only the replacement of the road as focusing on replacement costs will exclude a significant portion of the required asset management activities (and associated financial requirement). In order to demonstrate this requirement, we have included on the following pages a summary of suggested asset management activities for roads, as well as an indication of the required level of activities and associated costs for an urban arterial road. We understand that the City is currently in the process of finalizing similar asset management profiles for the different categories within its road network.

Asset Management Planning for Roads

Gravel Roads

<i>Anticipated asset life cycle</i>	The life cycle of newly placed gravel road systems are dependent on several factors including the material and construction quality, design, traffic volume, traffic loading, and environmental conditions. The service life for City gravel roads is 75 years. Sufficient maintenance provided during the service life will help preserve conditions using such strategies as machine grading, ditching and brushing, and granular top up.
<i>Integration opportunities</i>	Various other elements may be considered as integrated with gravel roads. These include buried assets in the corridor, such as water mains, wastewater mains, storm sewers, hydro, telephone, natural gas, and cable. Other possible affected elements include traffic signs and signals, street lighting and guide rails.
<i>Replacement and rehabilitation criteria</i>	The replacement and rehabilitation criteria for gravel roads generally considers a variety of factors, including surface defects (loose gravel, dust, potholes, breakup), surface deformation (washboard, rutting, flat or reverse crown, distortion) and shoulder distress (excessive height, ponding, overgrowth).
<i>Rehabilitation and replacement strategies</i>	Several different rehabilitation strategies can be implemented. The selection of the strategy is dependent on road classification (collector, local), urban or rural and the benefit/cost ratio. In a rehabilitation scenario, the top 150 mm of gravel type "A" would be replaced/over built. In the case of total reconstruction, the work would include the replacement of the granular road base and the granular surface.
<i>Life cycle consequences</i>	The effects of gravel road rehabilitation that is insufficiently funded are reflected in the overall condition of the road, resulting in rising reconstruction and maintenance costs.
<i>Integrated asset priorities</i>	The schedule of road rehabilitation is often planned in conjunction with underground utility rehabilitation works. In some cases, it is the rehabilitation of gravel roads that prompts the replacement of underground utilities and sewer and water services if those services are deteriorating and approaching their useful service life. In other cases, road rehabilitation may be deferred if the underground infrastructure is not in need of replacement.

Asset Management Planning for Roads

Surface Treated Roads

<i>Anticipated asset life cycle</i>	The life cycle of newly placed surface treated road systems are dependent on several factors including the material and construction quality, design, traffic volume, traffic loading, and environmental conditions and is generally in the order of 75 years for the road base and 25 years for the road surface.
<i>Integration opportunities</i>	Various other elements may be considered as integrated with surface treated roads. These include buried assets in the corridor, such as water mains, wastewater mains, storm sewers, hydro, telephone, natural gas, and cable. Other possible affected elements include traffic signs and signals, street lighting and guide rails.
<i>Replacement and rehabilitation criteria</i>	The PCI can be used to assess the condition of surface treated roads. The development of the PCI for surface treated roads generally considers a variety of factors, including surface defects (loss of cover aggregate, streaking, flushing, potholes, pavement edge breaks), surface deformation (rippling, wheel track rutting, distortion) and cracking (longitudinal, transverse, pavement edge, alligator).
<i>Rehabilitation and replacement strategies</i>	Several different rehabilitation strategies can be implemented. The selection of the strategy is dependent on PCI, road classification (collector, local), urban or rural and the benefit/cost ratio. In a rehabilitation scenario, the surface treatment (either single or double) would be replaced. In the case of total reconstruction, the work would include the replacement of the granular road base and the surface treatment.
<i>Life cycle consequences</i>	The effects of surface treated road rehabilitation that is insufficiently funded are reflected in the PCI, resulting in rising reconstruction and maintenance costs. Roads which are identified by a PCI of 40 or lower typically show signs of a poor level of service increasing the associated degrees of risk and liability.
<i>Integrated asset priorities</i>	The schedule of road rehabilitation is often planned in conjunction with underground utility rehabilitation works. In some cases, it is the rehabilitation of surface treated roads that prompts the replacement of underground utilities and sewer and water services if those services are deteriorating and approaching their useful service life.

Asset Management Planning for Roads

Paved Roads

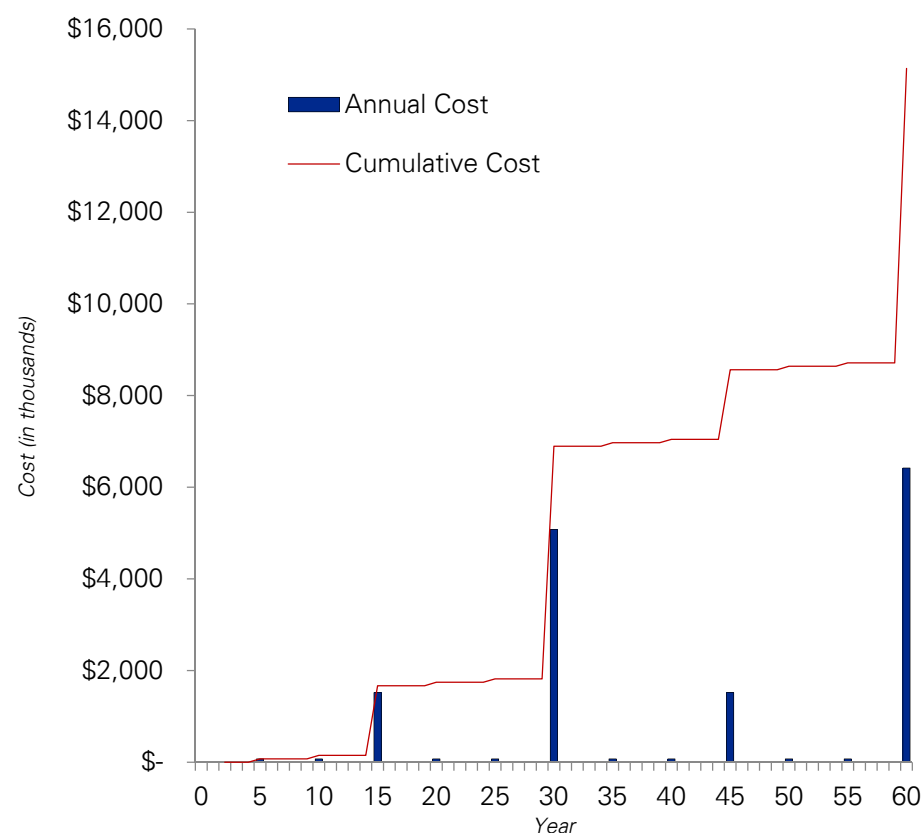
<i>Anticipated asset life cycle</i>	The life cycle of newly constructed pavement systems is dependent on several factors including the pavement design, material and construction quality, traffic volume, traffic loading, and environmental conditions, and can range from 45 to 75 years for the road base and 15 to 25 years for the road surface.
<i>Integration opportunities</i>	Various other elements may be considered as integrated with paved roads. These include buried assets in the corridor, such as water mains, wastewater mains, storm sewers, hydro, telephone, natural gas, and cable. Other possible affected elements include traffic signals, street lighting, guiderails and sidewalks.
<i>Replacement and rehabilitation criteria</i>	The PCI is used to assess the condition of paved roads. The development of the PCI for paved roads generally considers a variety of factors, including surface defects (loss of coarse aggregates raveling, flushing), distortion or permanent deformation (rippling and shoving, wheel track rutting, distortion) and cracking (longitudinal wheel-track, longitudinal meander and mid-lane, centre line, pavement edge, transverse, map and alligator).
<i>Rehabilitation and replacement strategies</i>	<p>Several different rehabilitation strategies can be implemented. The selection of the strategy is dependent on a variety of considerations, including PCI, road classification (arterial, collector, local), urban or rural, ditched or curbed and the benefit/cost ratio. These strategies include:</p> <ul style="list-style-type: none"> • Total reconstruction of pavement with 90mm to 140mm of hot mix asphalt (HMA) • Mill and resurface pavement with 40mm to 100mm of HMA • Strip and resurface pavement with 40mm to 100mm of HMA • Pulverize with underlying granular and surface with 90mm to 140mm of HMA • Mill and resurface patches of pavement with 50mm of HMA • Routing and crack sealing pavements
<i>Life cycle consequences</i>	Failure to fund timely pavement rehabilitation will result in a reduction in the PCI, resulting in exponential increases in pavement rehabilitation costs. It also increases significantly road maintenance costs. Pavements identified by a PCI below 40 typically reflect decreases in level of service and increasing associated degrees of risk and liability.
<i>Integrated asset priorities</i>	The schedule of pavement rehabilitation is often planned in conjunction with underground utility rehabilitation works, where these exist. In some cases, it is the rehabilitation of pavement systems that prompts the replacement of underground sewer and water services if that infrastructure is also in deteriorating condition and approaching its useful service life.

Asset Management Planning for Roads

Paved Roads (continued)

Asset management activities for paved roads are typically suggested to commence five years following the initial construction of the road with crack sealing, and continue at five year intervals until the end of the paved road's useful life. Suggested asset management activities for paved urban arterial roads (five lanes, 19.5 meters in width) are provided below. Asset management costs for collector and local roads will differ from the amounts presented below.

Year	Activity	Estimated Cost per KM
5	Crack sealing	\$75,000
10	Crack sealing	\$75,000
15	Resurfacing (shave and pave)	\$1,520,000
20	Crack sealing	\$75,000
25	Crack sealing	\$75,000
30	Rehabilitation	\$5,075,000
35	Crack sealing	\$75,000
40	Crack sealing	\$75,000
45	Resurfacing (shave and pave)	\$1,520,000
50	Crack sealing	\$75,000
55	Crack sealing	\$75,000
60	End of life reconstruction	\$6,420,000
Total cost of asset management activities		\$15,135,000
Average cost per year		\$252,000



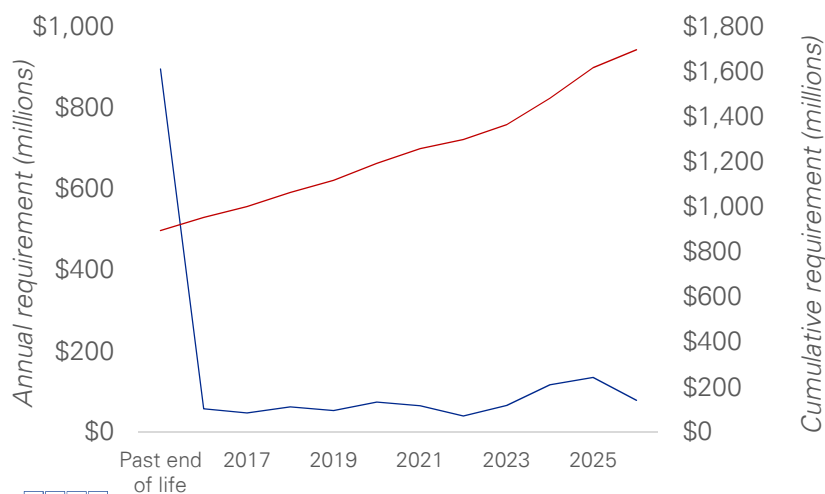
Asset Management Planning for Roads

D. Overall Financial Requirements

The City's road network is estimated to have a total replacement cost of \$3.15 billion, consisting of \$1.86 billion in rural roads and \$1.29 billion in urban roads. As noted in the accompanying graph, local roads (rural and urban) have the highest replacement cost by type of road (\$1.49 billion).

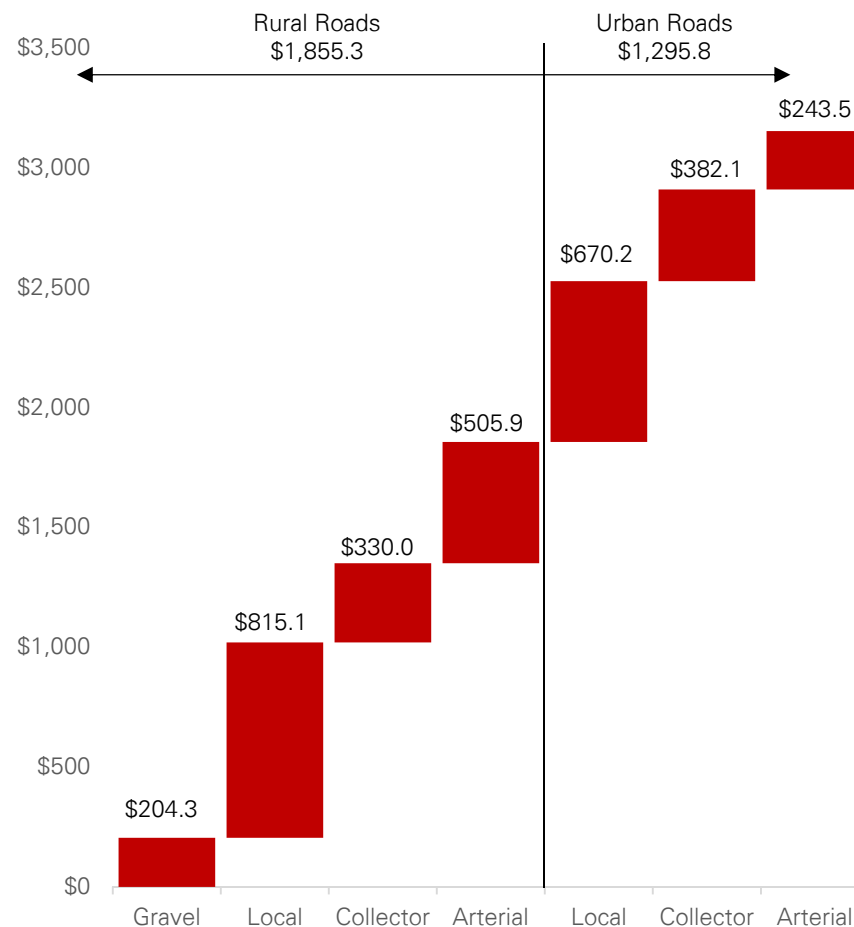
Based on the estimated useful lives of the City's roads, an estimated \$896 million should be expended to address roads that are in immediate need of rehabilitation or reconstruction. Over the next ten years, the projected replacement and rehabilitation requirements of the City are expected to be in the order of an additional \$802 million, resulting in a total investment requirement of \$1.7 billion.

Projected and cumulative road investment requirements



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Estimated Replacement Cost (in millions)





City of Greater Sudbury Asset
Management Plan

Asset Management for Bridges and Structures



Asset Management Planning for Bridges and Structures

A. Introduction

Under Ontario Regulation 104/97: Standards for Bridges (amended by Ontario Regulation 472/10), all municipalities are required to undertake detailed visual inspections in accordance with the Ontario Structure Inspection Manual ('OSIM') of all:

- Bridges, culverts and tunnels with spans of three metres or greater; and
- All movable bridges.

Under Ontario Regulation 104/97, inspections are required every second calendar year.

B. Condition Assessments

In addition to establishing the requirements for bi-annual visual inspections, the OSIM defines the guidelines for bridge inspections. Specifically, the OSIM includes Condition State Tables that are used to assess the condition of various bridge components, based on the following ratings:

Condition Rating	Description	Examples
Excellent	<ul style="list-style-type: none">• New (as constructed) condition• No visible deterioration-type defects noted, with minor construction defects excluded• No remedial action required	
Good	<ul style="list-style-type: none">• First signs of minor defects noted• Defects would not normally require remedial action as overall performance is not affected	<ul style="list-style-type: none">• Light corrosion• Narrow cracks in concrete
Fair	<ul style="list-style-type: none">• Medium defects are visible• May require preventative maintenance where it is economic to do so	<ul style="list-style-type: none">• Medium corrosion (up to 10% section loss)• Medium cracks in concrete
Poor	<ul style="list-style-type: none">• Severe and very severe defects are noted• Rehabilitation or replacement required if overall performance is affected	<ul style="list-style-type: none">• Severe corrosion• Spalling

Asset Management Planning for Bridges and Structures

The results of the inspection of individual elements is then weighted to provide an overall Bridge Condition Index ('BCI'), which determines the timing of required maintenance activities for the structure under inspection.

BCI	Condition	Maintenance Schedule
70 to 100	Good	No maintenance requirements are identified within the next five years
60 to 69	Fair	Maintenance requirements are identified within the next five years
<60	Poor	Maintenance requirements are identified within one year

The City's road network includes 102 bridges and 83 culverts with spans in excess of three metres, with a total of area of 46,856 square metres. Based on the most recent bridge condition assessments (conducted in 2014), 70.8% of the City's bridges and culverts with spans in excess of three metres are rated as good or very good, with 21.1% rated fair and 8.2% rated poor.

C. Asset Management Strategies

Asset management strategies for bridges are determined primarily through the bi-annual engineering inspections and will generally involve the rehabilitation or replacement of specific bridge elements as opposed to the complete replacement of the bridge. Asset management activities for culverts are also identified through the bi-annual engineering inspections. Unlike bridges, culverts are more suited towards complete replacement at the end of their useful life, although inspections will identify elements such as guide rails that may require rehabilitation or replacement prior to the replacement of the culvert.

A summary of asset management strategies for bridges and culverts is provided on the following page.

Asset Management Planning for Bridges and Structures

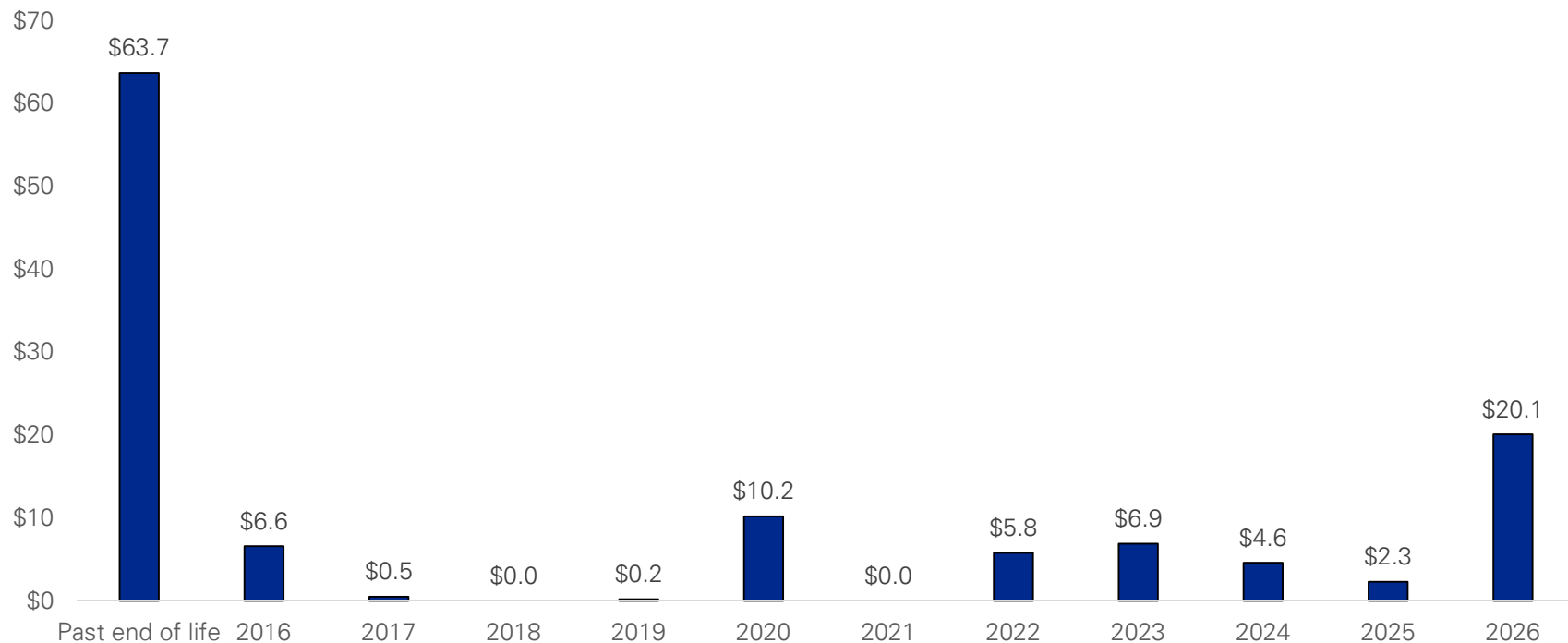
<i>Anticipated asset life cycle</i>	The life cycle of bridges and culverts is considerably variable and dependent on construction methodology and materials, traffic loading, traffic volume, and environmental exposure conditions (temperatures, chloride concentrations, etc). Bridges and concrete culverts have various useful lives, with most bridges having useful lives of 75 years for the structure and 25 years for the deck. Useful lives for culverts will depend on their construction material, with steel culverts having a useful life of 50 years and concrete culverts having a useful life of 60 years.
<i>Integration opportunities</i>	Bridge life cycle activities are typically not integrated with other infrastructure components with the exception of road widening or resurfacing projects.
<i>Rehabilitation and replacement criteria</i>	Asset management activities for bridges and culverts are determined primarily through the results of the bi-annual engineering inspections, which identify maintenance requirements for specific elements as well as the anticipated timeframe for completion (within one year, within five years).
<i>Rehabilitation and replacement strategies</i>	The specification of the bridge or culvert rehabilitation strategy is reliant on the structure's age, data and observations acquired through inspections and condition surveys, and the estimated remaining service life.
<i>Life cycle consequences</i>	The reduction of bridge and culvert service life endangers user safety and results in a decrease of level of service.
<i>Integrated asset priorities</i>	Bridge life cycle activities are typically not integrated with other infrastructure components with the exception of road widening or resurfacing projects.

Asset Management Planning for Bridges and Structures

D. Overall Financial Requirements

The City's bridges and culverts have an estimated replacement value of \$307.8 million, with the highest replacement value associated with the Paris Street Overpass (\$19.7 million). Based on the estimated useful lives of the City's bridges and culverts, an estimated \$63.7 million should be expended to address bridges and culverts that are in immediate need of rehabilitation or replacement (i.e. beyond their end of useful lives). Over the next ten years, the projected replacement and rehabilitation requirements of the City's bridges and culverts are expected to be an additional \$57.2 million, resulting in a total capital requirement of \$120.9 million.

Annual and cumulative bridge investment requirements (in millions)





City of Greater Sudbury Asset
Management Plan

Asset Management for Water and Wastewater



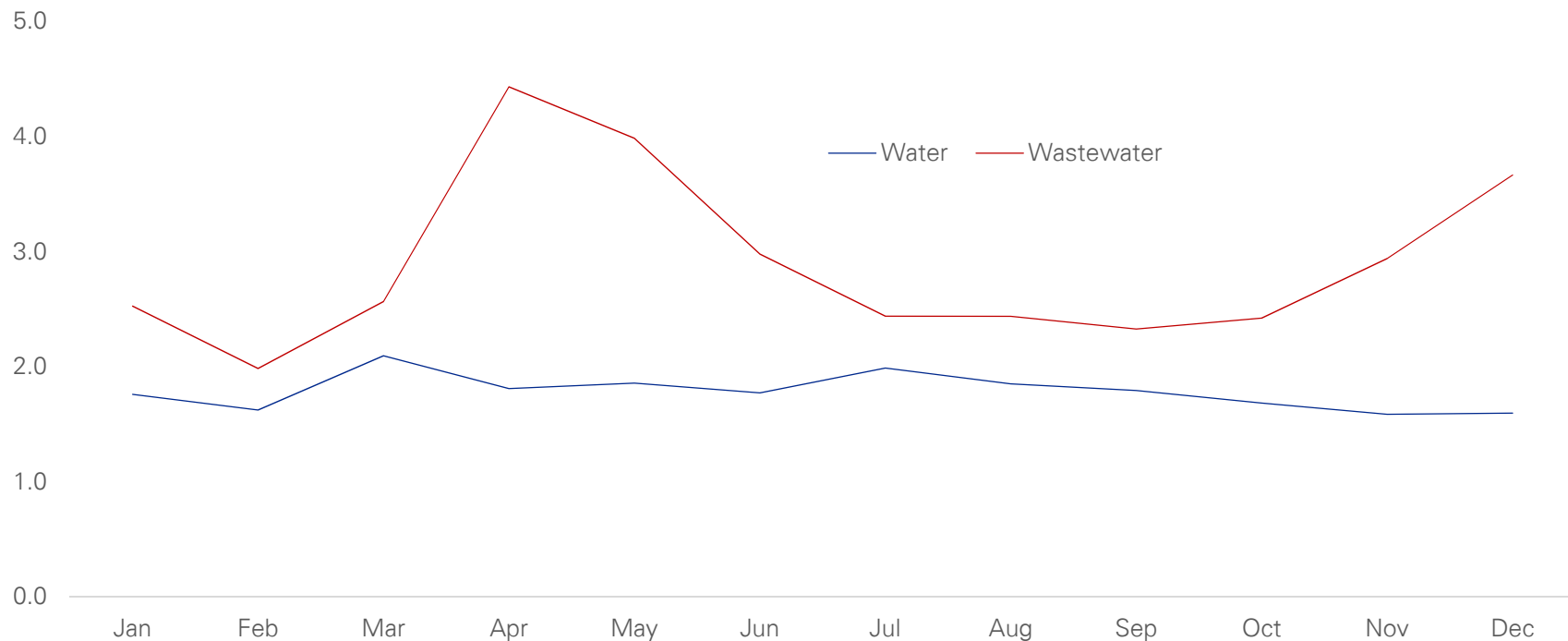
Asset Management Planning for Water and Wastewater

A. Introduction

During 2015, the City produced in excess of 21.4 million cubic metres in treated water for consumption by its residents, 71% of which was produced by the Wahnapiatae and David Street treatment plants. During the same year, 34.7 million metres of wastewater was treated by the City's wastewater treatment facilities, of which 74% was treated by the Sudbury wastewater treatment plant.

As demonstrated below, water treatment is relatively consistent on a monthly basis, while wastewater treatment peaks during the spring months due to water infiltrating the wastewater collection system through storm sewers, openings (cracks) in the wastewater mains and other means.

Water and Wastewater Treatment Levels – 2015 (in millions of m³)



Asset Management Planning for Water and Wastewater

B. Condition Assessments

For the purposes of assessing the condition of the City's water and wastewater mains, we have rated the mains as being in either good, fair or poor condition, based on the percentage of the infrastructure's remaining useful life. As summarized below, the majority of the City's water and wastewater mains – 70.1% and 84.6% respectively – are classified as being in good condition.

Condition Rating	Remaining Useful Life	Watermains		Wastewater mains	
		KMs	Percentage	KMs	Percentage
Good	More than 50%	665	70.1%	657	84.6%
Fair	10% to 49%	11	1.6%	16	2.1%
Poor	Less than 10%	272	28.3%	104	13.3%
Total		948	100.0%	777	100.0%

At the present time, sufficient information concerning the deferred maintenance costs for the City's water and wastewater facilities is not available. While a condition assessment can be estimated through an analysis of the remaining useful lives of the City's facilities, this approach can be problematic as different components of buildings will have varying useful lives, resulting in a piecemeal approach to facility maintenance planning.

C. Asset Management Strategies

Asset management strategies for water and wastewater mains will depend on the nature of the mains (ductile iron, PVC, concrete) but will generally commence within 20 years of the installation of the main and continue at recommended intervals until complete replacement of the main is required.

Summaries of asset management strategies are provided on the following pages. Consistent with the City's road network, asset management activities are recommended to occur throughout the life cycle of the water and wastewater mains. Financial decision-making should consider all asset management activities as opposed to only the replacement of the mains as once again, focusing on replacement costs will exclude a significant portion of the required asset management activities (and associated financial requirement).

Asset Management Planning for Water and Wastewater

Watermains

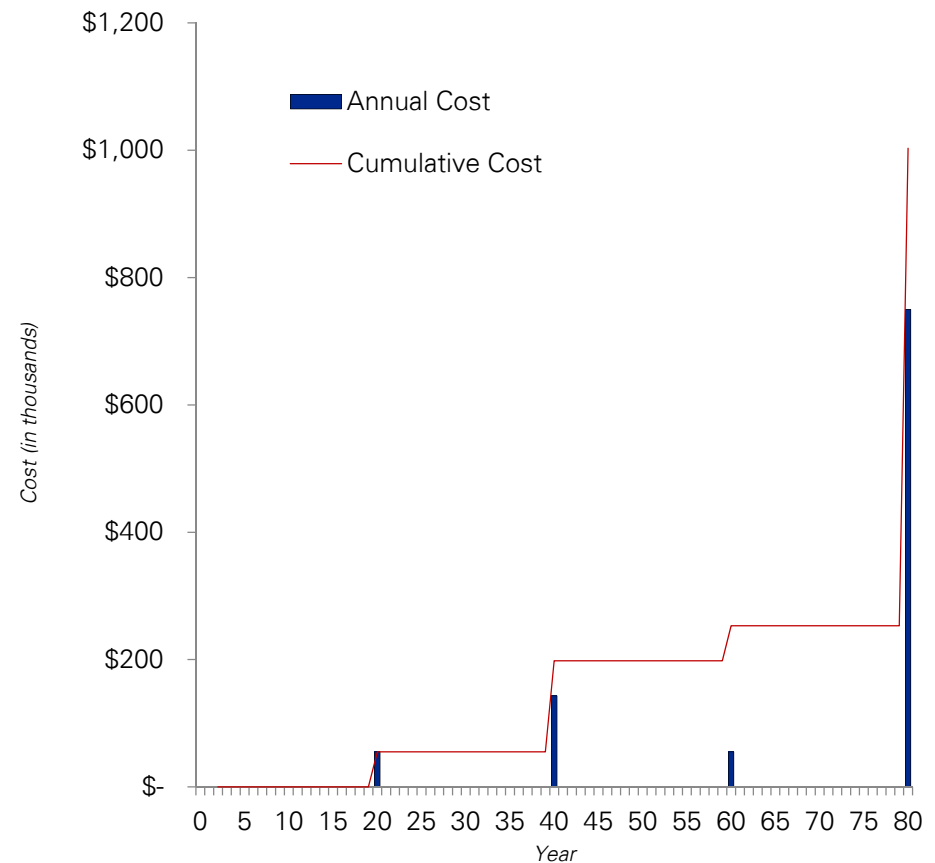
<i>Anticipated asset life cycle</i>	The life cycle ranges of water mains ranges from 40 to 80 years depending on pipe material. Water storage tanks have an estimate useful life of 50 years for the structure and 20 years for the associated equipment. Water facility components have useful lives of 10 to 60 years.
<i>Integration opportunities</i>	The replacement of these components may either be implemented as part of other construction work or may be conducted as a standalone project. The replacement may be incorporated into resurfacing and road reconstruction work which could include the integration of other utilities (wastewater, telephone, hydro, cable, natural gas, etc). In the case that full road replacement is not intended, standalone replacement of watermains can be carried out using trench cut and repair.
<i>Rehabilitation and replacement criteria</i>	<p>Several criteria used to evaluate and prioritize the watermain replacement schedules include: age, break history of the pipe, material type, size, surrounding soil conditions, pressure related issues, and hydrant spacing. In addition to these criteria other factors, such as the intent of future road rehabilitation, will modify the priority of the replacement schedule accordingly. Available historical data, which includes but is not limited to pipe failures and pipe break history, is used to aid in the replacement criteria. When a continued increase in maintenance costs reaches an uneconomical value, the replacement of the pipe is justified. Due to unaccounted circumstances and unpredictable events, it is possible that some pipe materials will require replacement earlier than expected. In contrast, pipe materials may have the service life extended, with timely maintenance and rehabilitation.</p> <p>Due to fiscal restraints, suggested maintenance activities are typically in excess of actual work performed.</p>
<i>Rehabilitation and replacement strategies</i>	The rehabilitation strategy is dependent on the current state of the pipe. It is difficult to assess the state of deterioration in buried services, as such, high pressure cleaning and videotaping of watermains may be instituted. Several different rehabilitation approaches can be taken and include full replacement, cleaning and relining, and potential pipe bursting. The strategy is chosen based primarily on the available data including the age, size, material type, break history, and hydraulic requirements.
<i>Life cycle consequences</i>	The repercussions of unexpected failure may be significant and could include a lack of service to residents, low pressure flows during firefighting operations to contamination of the City's water system.
<i>Integrated asset priorities</i>	Replacement of deteriorating watermains is carried out based on the associated level of risk. The sequence in which rehabilitation or replacement is carried out is reliant on the priority of the watermain and the impact of disruption to service. High priority watermains include those where fire protection, water quality, and service disruption will results in water loss and collateral damage. Typically the integration of road rehabilitation with watermain replacement will increase the priority of the project. The project may also incorporate utilities such as wastewater, hydro, telephone, cable and gas.

Asset Management Planning for Water and Wastewater

Water mains (continued)

Asset management activities for water mains are suggested to commence 20 years following the initial installation of the main with value exercising and swabbing of mains, and continue at 20-year intervals until the end of the main's useful life. Suggested asset management activities for 200mm PVC mains are provided below. Asset management costs for mains of different sizes will vary from the amounts presented below.

Year	Activity	Estimated Cost per KM
20	Valve exercise and swabbing	\$55,000
40	Appurtenance replacement and swabbing	\$143,000
60	Valve exercising and swabbing	\$55,000
80	End of life replacement	\$750,000
Total cost of asset management activities		\$1,003,000
Average cost per year		\$13,000



Asset Management Planning for Water and Wastewater

Wastewater mains

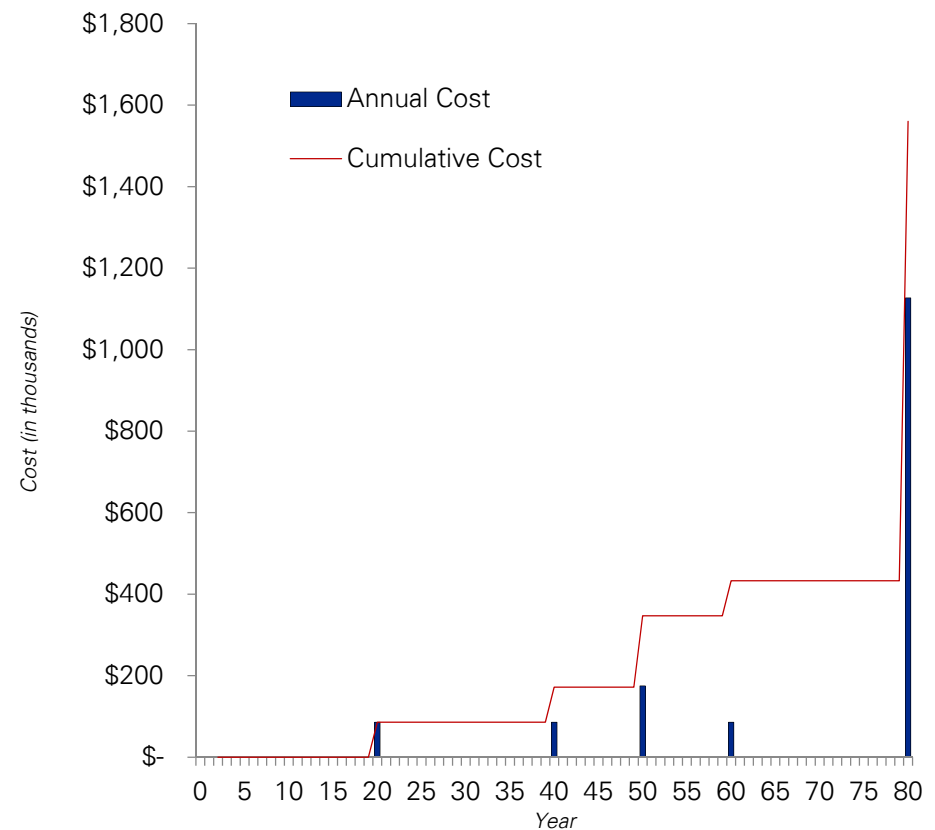
<i>Anticipated asset life cycle</i>	The life cycle ranges from 50 to 100 years depending on the pipe material. Wastewater facility components have useful lives ranging from 10 to 60 years.
<i>Integration opportunities</i>	The replacement of these components may either be implemented as part of other construction work or may be conducted as a standalone project. The replacement may be incorporated into resurfacing and road reconstruction work which could include the integration of other utilities (wastewater, telephone, hydro, cable, natural gas, etc). In the case that full road replacement is not intended, standalone replacement of sanitary trunk can be carried out using trench cut and repair.
<i>Rehabilitation and replacement criteria</i>	The assessment of the replacement schedule is determined primarily through conducting a CCTV inspection. The results of the inspection will be evaluated to estimate the degree of deterioration of the infrastructure. Included in the assessment are other criteria such as the material type, visible local collapses, upsizing requirements, and synchronization with roads rehabilitation programs.
<i>Rehabilitation and replacement strategies</i>	The rehabilitation strategy is dependent on the assessed condition rating of the infrastructure. The optimal rehabilitation method is determined by assigning and examining the condition rating of the pipe through close circuit camera inspections undertaken every five years. Most commonly the selected strategy is replacement of collapsing and deteriorated pipe. For localized damage, other practices may be instituted which include: spot repair, joint sealing, and Cured in Place Pipe (CIPP).
<i>Life cycle consequences</i>	The process of degradation in sanitary sewers is similar to that of storm sewers. The repercussions of failure in sanitary sewers are considerably more substantial. Structural deterioration may lead to infiltration of ground water into the system which results in an increased volume of sewage directed to waste water treatment plants. These plants may not be designed to meet the growing demand result in increase in waste water flow. Infiltration of ground water can also result in the deposition of sediment and debris, significantly reducing the flow capacity for waste water. Continued maintenance and rehabilitation is essential for the performance and reliability of any type of buried infrastructure.
<i>Integrated asset priorities</i>	Replacement of deteriorating sanitary sewers is carried out based on the assessed condition. In the event that replacement is selected as the rehabilitation strategy, the project may expand to include other assets such as sidewalks, road trench cuts, or full pavement. Other utilities may also become included in the scope of work: hydro, telephone, cable, and natural gas. Typically the integration of road rehabilitation will increase the priority of the project.

Asset Management Planning for Water and Wastewater

Wastewater mains (continued)

Asset management activities for wastewater mains are suggested to commence 20 years following the initial installation of the main with CCTV inspections, cleaning and flushing and inspection of structures, and continue at 20-year intervals until the end of the main's useful life. Suggested asset management activities for 300mm collection mains are provided below. Asset management costs for mains of different sizes will vary from the amounts presented below.

Year	Activity	Estimated Cost per KM
20	Camera inspection, cleaning, flushing and structure inspection	\$86,000
40	Camera inspection, cleaning, flushing and structure inspection	\$86,000
50	Replacement of 60% of structure	\$175,000
60	Camera inspection, cleaning, flushing and structure inspection	\$86,000
80	End of life replacement	\$1,127,000
Total cost of asset management activities		\$1,560,000
Average cost per year		\$19,500



Asset Management Planning for Water and Wastewater

D. Overall Financial Requirements

The City's water and wastewater mains have an estimated replacement value of \$2.005 billion, comprised of \$1,004.2 million for water mains and \$1,001.2 million for wastewater mains. Based on the estimated useful lives of the City's water and wastewater mains, an estimated \$433.9 million should be expended to address water (\$330.2 million) and wastewater (\$103.7 million) mains that have reached the end of their useful lives and are in immediate need of rehabilitation or replacement. Over the next ten years, the projected replacement and rehabilitation requirements of the City's water and wastewater mains are expected to an additional \$19.2 million and \$45.6 million, respectively.

In addition to water and wastewater mains, the estimated replacement cost of the City's approximately 150 water and wastewater facilities is in the order of \$798.1 million, which includes treatment facilities, lift stations, booster stations and storage facilities. At the present time, sufficient information concerning the deferred maintenance costs for the City's treatment facilities is not available. However, an analysis of the remaining useful lives of the City's treatment facilities indicates that the City's immediate investment need for water and wastewater facilities that are beyond their useful lives is in the order of \$201.3 million, with an additional \$182.9 million required over the next ten years.

Overall, we have estimated the total ten year capital requirement for water and wastewater to be in the order of \$882.9 million as follows:

Immediate replacement requirement for water mains	\$330.2 million
Immediate replacement requirement for wastewater mains	\$103.7 million
Immediate replacement requirement for treatment facilities	\$201.3 million
Total immediate replacement requirement	\$635.2 million
Projected replacement requirement for water mains over the next ten years	\$19.2 million
Projected replacement requirement for wastewater mains over the next ten years	\$45.6 million
Projected replacement requirement for treatment facilities over the next ten years	\$182.9 million
Total replacement requirement over the next ten years	\$247.7 million
Total financial requirement over the next ten years for water and wastewater infrastructure	\$882.9 million



City of Greater Sudbury Asset
Management Plan

Asset Management for Buildings



Asset Management Planning for Buildings

A. Introduction

The City's building inventory is comprised of approximately 550 facilities, of which approximately 150 are used for water and wastewater services (treatment plants, lift stations, storage tanks). The remaining facilities are involved in the delivery of other municipal services, including parks and recreation, cultural services, emergency services, public works and administrative functions.

B. Condition Assessments

To assess facilities, a Facility Condition Index ('FCI') is recommended. FCI is a ratio of total deferred maintenance to the current replacement value of the facility. The index can be used to assess either individual assets or grouped assets. The FCI is currently accepted throughout North America.

At the present time, sufficient information concerning the deferred maintenance costs for the City's facilities is not available. While a condition assessment can be estimated through an analysis of the remaining useful lives of the City's facilities, this approach can be problematic as different components of buildings will have varying useful lives, resulting in a piecemeal approach to facility maintenance planning. At the same time, the City has a number of major facilities that are approaching the end of their useful lives and could either be continued to be used (with or without repairs) or replaced, including the following:

Facility	Initial Construction Year	Current Age	Estimated Useful Life	Remaining Useful Life	Replacement Value
Tom Davies Square	1977	39	50	11	\$180 million
Sudbury Community Arena	1951	65	50	–	\$65 million
Mackenzie Street Library	1952	64	50	–	\$25 million

In light of the above, we have not presented a summary of condition assessments for the City's facilities.

Asset Management Planning for Buildings

C. Asset Management Strategies

Asset management activities for buildings will vary based on a number of factors, including the type of facility, its current condition, its intended use (residents vs. internal purposes) and the financial resources available to the City.

<i>Anticipated asset life cycle.</i>	The life cycle for facility components will vary from 15 to 60 years. The actual life cycle of building components will vary based on the level of maintenance provided throughout their service lives.
<i>Integration opportunities</i>	Assets are typically approached separately with little to no integration of facilities. However, some municipalities have attempted to achieve economies of scale through (i) the consolidation of different types of facilities into one building (i.e. fire halls and public works depots); and/or (ii) the co-location of municipal operations with other public sector entities under shared service arrangements.
<i>Rehabilitation and replacement criteria</i>	To assess facilities, the Facility Condition Index (FCI) is recommended. FCI is a ratio of total deferred maintenance to the current replacement value of the facility. The index can be used to assess either individual assets or grouped assets. The FCI is currently accepted throughout North America.
<i>Rehabilitation and replacement strategies</i>	The replacement schedule will be dictated by the actual asset conditions at the time, the stage in its life cycle, and the FCI asset condition summaries. Replacement may also be undertaken to meet any changes in safety, industry or technological specifications and standards. The facility must also be maintained to meet the requirements of the Accessibility for Ontarians with Disabilities Act (AODA) and upgrade ingress/egress points as necessary. Critical components which should be given special attention with annual inspections include facility roof and HVAC systems. Any scheduled improvements should take into consideration the institution of economical energy efficient systems and equipment.
<i>Life cycle consequences</i>	Degradation of the building and its components are noticed by users, with associated increases in operational costs due to inefficiencies, increased maintenance costs or health and safety concerns. There may be significant challenges to operating in buildings that are in need of immediate attention, impacting a range of items such as the efficiency of staff deployment, energy costs, facility maintenance costs, customer service (e.g. the ability to offer 'one window' service, accessibility concerns) and potential health and safety issues caused by mould and other irritants.
<i>Integrated asset priorities</i>	The schedule of replacement is dependent on the facility's stage in its life cycle, the actual condition at the time, and the convenience of performing the replacement without disturbing the operations.

Asset Management Planning for Buildings

D. Overall Financial Requirements

Excluding water and wastewater treatment facilities (which are funded through water and wastewater rates), the overall replacement cost of the City's facilities is estimated to be in the order of \$750.5 million.

	Number of Facilities		Estimated Replacement Value	
	Number	Percentage	Amount	Percentage
Recreational and cultural facilities	250	62.5%	\$246.3 million	32.8%
Other facilities	147	36.7%	\$234.2 million	31.2%
Major facilities (see below)	3	0.8%	\$270.0 million	36.0%
Total	400	100.0%	\$750.5 million	100.0%

Three major facilities – Tom Davies Square, Sudbury Community Arena and Mackenzie Street Library – are approaching or are at the end of their useful lives. For the purposes of the asset management plan, we have assumed that the City will:

- Replace the arena and library with new facilities (with an estimated combined cost of \$90.0 million); and
- Renovate/rehabilitate Tom Davies Square (as opposed to replace the facility outright). This is expected to result in a future capital cost that is less than the cost to construct a new facility. In the absence of a formal budget for the renovation and rehabilitation of Tom Davies Square, we have assumed a capital requirement of \$50.0 million for the purposes of the asset management plan.

Overall, the City's TCA data indicates that buildings with an estimated replacement cost of \$260.5 million years (which includes the three major facilities noted above) are in need of immediate replacement (i.e. are past their estimated useful lives), with an additional \$64.3 million required to be spent over the next ten years.



City of Greater Sudbury Asset Management Plan

Asset Management for Fleet



Asset Management Planning for Fleet

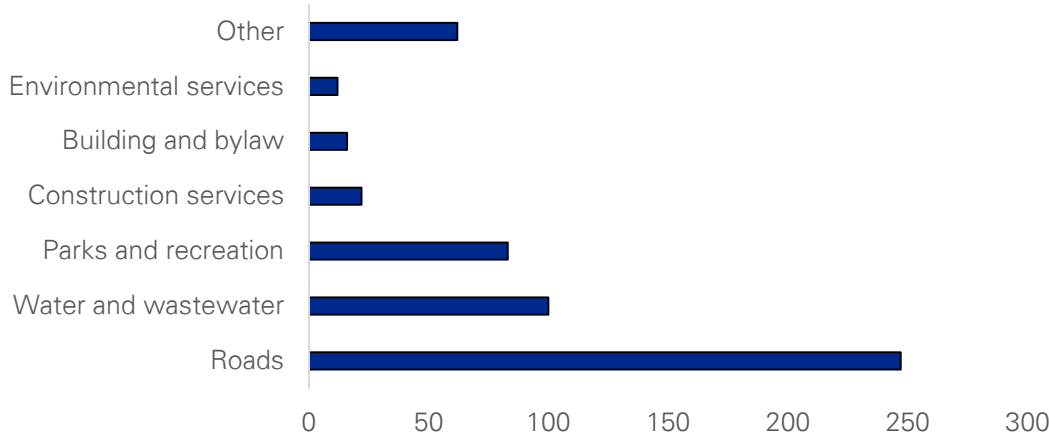
A. Introduction

Excluding transit, fire and police vehicles, the City's current fleet is comprised of approximately 540 vehicles and pieces of moveable equipment. The City's Roads Department accounts for the largest component of City's fleet, with 247 vehicles or 46% of the City's fleet.

B. Condition Assessments

For the purposes of assessing the condition of the City's fleet, we have rated the vehicles as being in either good, fair or poor condition, based on the percentage of the vehicles remaining useful life. As summarized below, 45% of the City's fleet is considered to be in poor condition, which reflects a number of vehicles that continue to be in use beyond their expected useful lives.

City Fleet by Department (excluding transit, fire and police)



Condition Rating	Remaining Useful Life	Number of Vehicles	Percentage of Total Fleet
Good	More than 50%	130	24.0%
Fair	10% to 49%	164	30.3%
Poor	Less than 10%	248	45.7%
Total		542	100.0%

Asset Management Planning for Fleet

C. Asset Management Strategies

Asset management activities for vehicles and moveable equipment will vary based on a number of factors, including the type of vehicle, its current condition, and the financial resources available to the Municipality. A summary of the asset management strategy for vehicles and moveable equipment is included below.

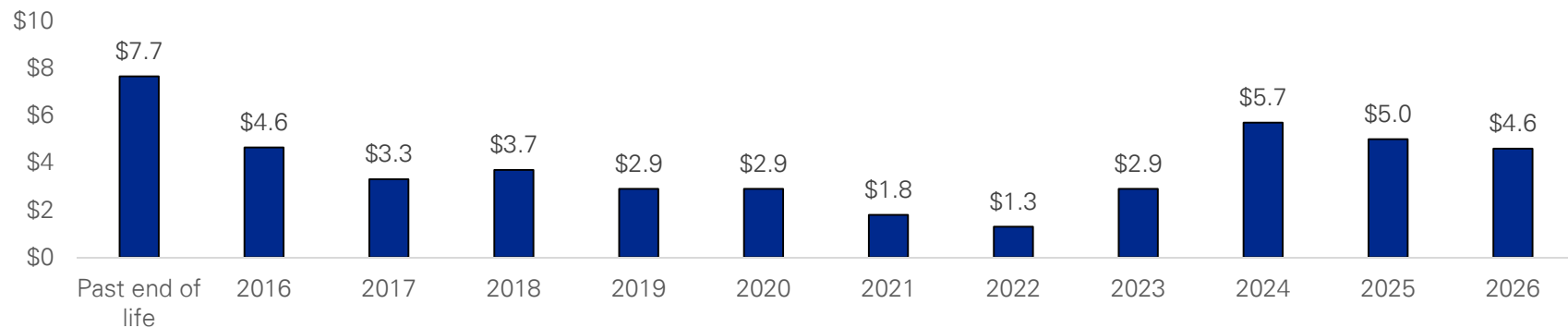
<i>Anticipated asset life cycle.</i>	Service life is dependent on the type of vehicle/equipment and service area, and will range from five to 20 years.
<i>Integration opportunities</i>	Assets are typically approached separately with little to no integration of vehicles. However, operational changes, including modifications to service levels, the use of external vs. internal resources, changing regulatory requirements and other considerations can impact on fleet replacement.
<i>Rehabilitation and replacement criteria</i>	Replacement of fleet should be dictated by the results of lifecycle cost analysis considering the operating costs of continuing to own the vehicle (repairs, insurance, fuel, depreciation, and downtime costs) vs. the operating and acquisition costs of a new vehicle.
<i>Rehabilitation and replacement strategies</i>	In the case that vehicular repairs exceed 25% to 30% of replacement costs, replacement is the optimal strategy. Other strategies include leasing opportunities, refurbishing, seasonal rentals, or tendering services to a third party.
<i>Life cycle consequences</i>	Vehicles that are not maintained, or as vehicles reach the end of the service lives, the efficiency of vehicles decrease, seeing an increase in cost per km. In the event of service interruption, work force costs are increased due to extended work schedules. In addition, failure of critical vehicles and equipment (e.g. fire, winter roads maintenance) may result of public safety risks and potential regulatory risk if the municipality does not meet minimum maintenance standards.
<i>Integrated asset priorities</i>	Not applicable.

Asset Management Planning for Fleet

D. Overall Financial Requirements

The City's fleet (excluding transit, police and heavy fire vehicles) has an estimated replacement value of \$38.0 million. Based on the estimated useful lives of the City's vehicles and moveable equipment, an estimated \$7.7 million should be expended to replace vehicles and equipment that are beyond their useful lives, with an additional \$38.7 million required over the next ten years. This results in a total replacement requirement of \$46.4 million over the next ten years, which exceeds the replacement value of the City's fleet due to the fact that certain assets have useful lives of less than 10 years, thereby requiring replacement twice during the planning period of the asset management plan.

Annual and cumulative fleet investment requirements (in millions)



The current backlog in fleet replacements over its useful life has been an ongoing issue facing the City's fleet of vehicles and equipment. Staff is working on identifying but more importantly putting forth future plans in upcoming years to reduce the overall capital requirement, such as;

- Identify opportunities to rationalize the true fleet requirements for each department. Reductions in the number of fleet will have a direct impact on lower maintenance and capital replacement costs
- Improvements to fleet management software, creating relevant and useful data to better decision making (buy or rent, repair in house or outsource, extend warranty or not etc.)
- Plan fleet replacements to include a condition assessment, in addition to strictly the age of the asset
- Analyze and prepare recommendations to create proper business processes for the repair, annual maintenance and parts procurement of the City fleet. Adherence to set processes and procedures will help maximize the useful life of the equipment.



City of Greater Sudbury Asset Management Plan

Asset Management for Landfills



Asset Management Planning for Landfills

A. Introduction

The City currently operates three landfills – Sudbury, Valley East and Rayside-Balfour. Three former landfill sites are currently in the post-closure stage of management.

B. Condition Assessments

For the purposes of assessing the condition of the City's landfills, we have rated the landfills as being in either good, fair or poor condition, based on remaining useful life, as follows:

- Good More than 15 years
- Fair Five to 15 years
- Poor Less than five years

Landfill			Remaining Useful Life	Condition Assessment
	Remaining	Percentage Remaining		
Sudbury	3.8 million m ³	49%	33 years	Good
Valley East	0.7 million m ³	33%	25 years	Good
Rayside-Balfour	0.7 million m ³	50%	37 years	Good

Asset Management Planning for Landfills

C. Asset Management Strategies

The Environmental Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites. Landfill closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance.

Landfill post-closure care is required to be provided over the greater of (i) the contaminating life of the landfill site; or (ii) 20 years. All landfills have estimated contaminating life spans of 25 years and as such, this is the planned duration of post-closure monitoring activities.

D. Overall Financial Requirements

The City's estimated cost for closure and post-closure activities for all six landfills, discounted to 2015, is estimated to be in the order of \$23.6 million. This represents the notional cost of closure and post-closure activities (i.e. the amount that will actually be incurred) and differs from the amount of the liability recorded in the City's financial statements (\$14 million), which represents the net present value of the future notional costs.

Ultimately, the City's approach to meeting its future solid waste management needs, and the associated capital costs, will be determined upon the updating of its waste management master plan, which is scheduled to occur in 2021. Based on discussions with City personnel, we understand that a range of options may be available for future waste management strategies, including:

- *Developing one or more new landfills to replace the City's existing landfill sites.* We understand this option would likely require a capital investment of \$50 million but may not be viable given regulatory approval requirements and the fact that the Province of Ontario has not approved the construction of new municipal landfills in a number of years;
- *Exporting solid waste to a third party landfill;* and
- *Adopting a waste to energy strategy* whereby solid waste is either (i) incinerated; or (ii) used to produce a combustible material for use in energy generation.

For the purposes of the asset management strategy we have assumed that the capital investment requirement for the City's landfills, regardless of the waste management strategy to be adopted, will be in the order of \$50 million. Based on the assumption that the City will fund this over the remaining useful life of the Sudbury landfill (33 years), it would be required to commit an average of \$1.5 million per year to a dedicated reserve, or \$15 million over the next ten years.



City of Greater Sudbury Asset Management Plan

Asset Management for Transit



Asset Management Planning for Transit

A. Introduction

The City's Transit Department currently operates a fleet of 71 transit vehicles of varying types and is also responsible for the maintenance of bus shelters, the City's transit terminal and the newly constructed (2014) transit and fleet garage.

B. Condition Assessments

For the purposes of assessing the condition of the City's transit infrastructure, we have rated the vehicles as being in either good, fair or poor condition, based on the percentage of the asset's remaining useful life. As summarized below, the majority of the City's transit vehicles and all of the associated fareboxes are considered to be in good or fair condition.

Condition Rating	Remaining Useful Life	Vehicles		Fareboxes	
		Number	Percentage	Number	Percentage
Good	More than 50%	29	40.8%	–	–
Fair	10% to 49%	34	47.9%	63	100.0%
Poor	Less than 10%	8	11.3%	–	–
Total		71	100.0%	63	100.0%

C. Asset Management Strategies

Asset management activities for the City's transit fleet are consistent with the fleet asset management strategies identified earlier in the report.

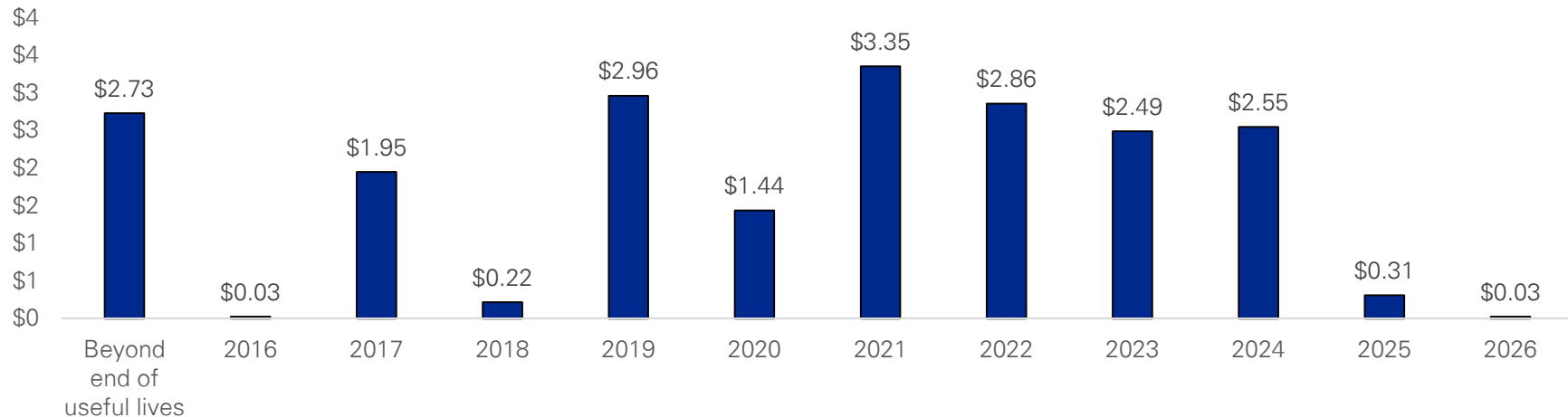
Asset Management Planning for Transit

D. Overall Financial Requirements

In total, the City's transit infrastructure has an estimated replacement value of \$32.2 million, the largest component of \$28.7 million relates to transit buses and vehicles.

Based on the useful life of the City's transit assets, a total of \$20.9 million is projected over the next ten years for asset replacements, of which \$2.73 million is required to replace assets that are currently beyond the end of their useful lives.

Annual and cumulative transit investment requirements (in millions)



It is expected that significant changes are to be made to Transit's long term plan due to a recent government funding announcement (Public Transit Infrastructure Fund). Staff have submitted projects for funding, with the expectation that the projects will assist long term planning in Transit in the following ways;

- Accelerate the replacement of Transit buses, which will result in lower estimated useful lives offset by reduced repair and maintenance costs
- Identify opportunities to reduce bus spare ratios
- Review and make changes to the planned life cycle for buses to align with utilization and industry standards
- Plan bus replacements to include a condition assessment, in addition to strictly the age of the asset



City of Greater Sudbury Asset Management Plan

Other Assets



Other Assets

In addition to the infrastructure noted elsewhere in this report, the City is responsible for the maintenance and replacement of a range of other assets. As noted below, the replacement cost of these assets is \$76.7 million, with an estimated \$26.4 million required to be invested over the next ten years.

Asset Category	Replacement Value	Immediate Investment Requirement (Assets Beyond End of Useful Life)	Investment Requirement (2016 to 2026)
Traffic signal components	\$24.6 million	\$3.7 million	\$8.7 million
Street lights	\$25.6 million	\$5.4 million	\$8.6 million
Drains and stormwater ponds	\$26.5 million	–	–
Total	\$76.7 million	\$9.1 million	\$17.3 million

There are no identified investment needs for drains and stormwater ponds as these assets have useful lives of 50 to 100 years and are not expected to reach the end of their useful lives within the next ten years. However, the City is conducting a detailed review of drain and stormwater infrastructure requirements and may identify short-term capital needs in the future.



City of Greater Sudbury Asset Management Plan

Service Levels



Service Levels

The City's asset management strategy is intended to maintain its infrastructure at a certain capacity and in doing so, allow it to meet its overall objectives with respect to service levels for its residents. Key performance measures and service level targets have been identified for core infrastructure assets, which is defined by the Province as follows:

Core infrastructure assets include paved and unpaved roads; bridges; culverts; any assets involved in wastewater collection, conveyance, treatment and disposal; urban and rural stormwater systems; water treatment, distribution and transmission, and; public and non-profit housing infrastructure¹.

Key performance measures for core infrastructure assets, as well as the City's current status, are summarized below.

Core Infrastructure Asset	Performance Measure	Targeted Performance
Roads	Compliance with Ontario Regulation 239/02 – Minimum Maintenance Standards for Municipal Highways	Full compliance
Bridges	Compliance with Ontario Regulation 104/97 – Standards for Bridges	Full compliance
	Compliance with Ontario Regulation 239/02 – Minimum Maintenance Standards for Municipal Highways	Full compliance
Water and wastewater	Compliance with Safe Water Drinking Act, 2002, S.O. 2002, c.32 and corresponding regulations	Full compliance
	Number of boil water advisories	0
	Number of water main breaks per 100 km of water mains	7
	Number of blocked sewers per 100 km of wastewater mains	5

¹ Asset management planning for social housing infrastructure has been undertaken separately by the Greater Sudbury Housing Corporation.



City of Greater Sudbury Asset Management Plan

Financial Strategy



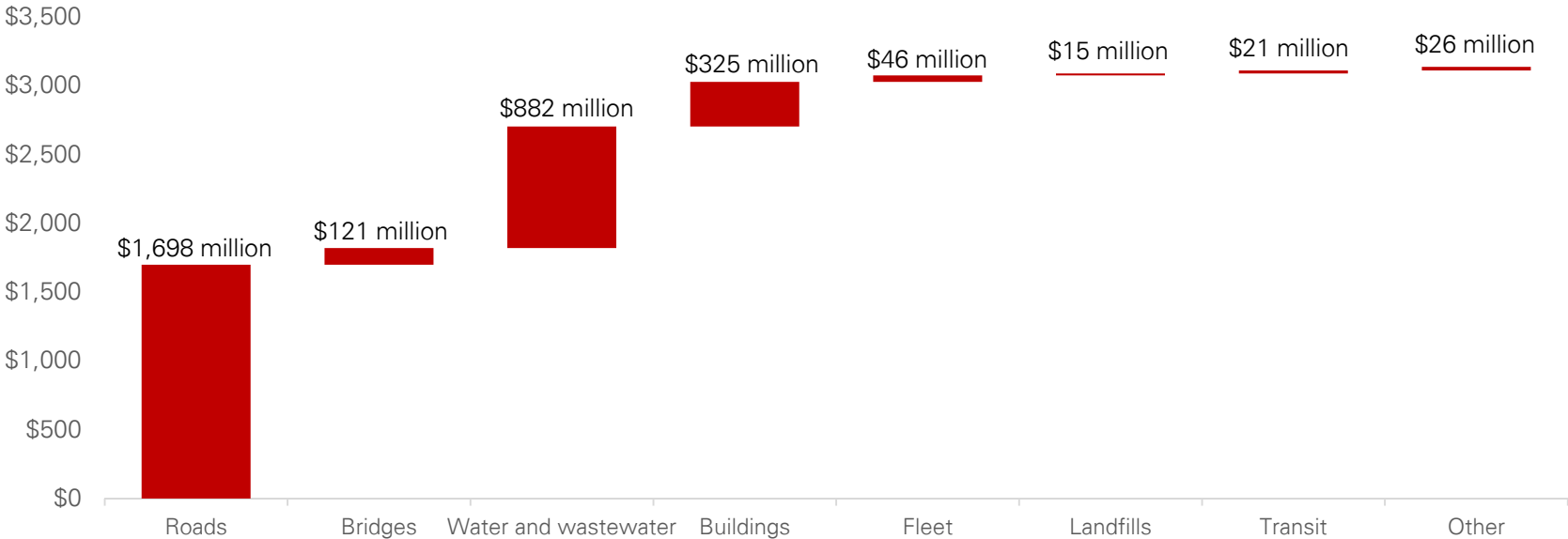
Financial Strategy

A. Immediate Investment Requirement

In order to provide sufficient funding for infrastructure replacement and rehabilitation over the next ten years, the City would be required to spend \$3.14 billion, representing an average of \$314 million per year. In comparison, the City’s capital budget for 2016 amounted to \$106 million, or approximately 34% of the required amount of capital investment. Of the \$106 million in available capital funding, only \$61 million was derived from user fees and municipal taxes, with the remainder obtained from reserve and reserve funds, future financing commitments, development charges and grants. The ability of the City to sustain (or increase) capital funding at 2016 levels is contingent upon its ability to continue to generate these additional sources of revenue.

This results in an infrastructure deficit of \$208 million per year (\$314 million per year required compared to \$106 million in funding budgeted in 2016), or \$2.08 billion over the next ten years (assuming the City’s current capital budget is available to address the identified capital needs).

Immediate Infrastructure Requirement Over the Next Ten Years (in millions)



Financial Strategy

B. Financial Strategies

In order to address the shortfall in capital funding, the City may consider the following potential courses of action:

- 1. Five year capital levy.** The City may wish to consider the introduction of a five year capital levy that would see the total municipal levy increase by 2% per year in order to fund capital expenditures. The proceeds from this capital levy would either be expended during the year, used to finance debt servicing costs for infrastructure related borrowings or placed in a reserve fund until such time as the funds are required. As noted below, the introduction of a 2% five year capital levy is expected to provide an additional \$25 million for capital purposes annually by year five, representing a 24% increase in capital funding from 2016.

Year	Municipal Levy (in millions)			Capital Budget (in millions)		
	Prior Year's Levy	Capital Levy Increase	Current Year's Levy	Prior Year's Funding	New Funding	Current Year's Funding
2017	\$239	\$4.8	\$244	\$106	\$4.8	\$111
2018	\$244	\$4.9	\$249	\$111	\$4.9	\$116
2019	\$249	\$5.0	\$254	\$116	\$5.0	\$121
2020	\$254	\$5.1	\$259	\$121	\$5.1	\$126
2021	\$259	\$5.2	\$264	\$126	\$5.2	\$131
Average annual increase in municipal levy			2.0%	Increase in capital expenditures		24%

Financial Strategy

- 2. Use of borrowing for infrastructure investments.** Historically, the City has not relied on borrowings as a means of funding infrastructure investments, with the City adopting a pay-as-you go strategy for most capital expenditures. On an ongoing basis, the City may wish to consider the use of debt for additional infrastructure investments, conditional upon one or more of the following:
- The infrastructure investment will provide a stream of non-taxation revenues that can be used to fund some or all of the associated debt servicing costs; and/or
 - The City requires debt financing to fund its portion of infrastructure projects that are cost shared with senior government; and/or
 - The infrastructure investment is unavoidable as a result of regulatory changes or concerns over public health and safety and cannot be funded through other means; and
 - The associated debt servicing costs would not jeopardize the City's financial sustainability or result in the City exceeding its annual debt repayment limit.

The City's current Capital Budget Policy, based on the existing Long Term Financial Plan, recommends that funds used to service existing external debt shall be redirected to the capital budget once the external debt is repaid. This allows the capital funding envelopes to increase while having no impact on the operating budget. The existing Long Term Financial Plan also recommends that as debt charges decline due to retirement of debt, apply savings to accelerate achievement of full life cycle costing for City infrastructure.

Financial Strategy

3. Capital project deferral. As time proceeds, aspects of the City's sustaining capital reinvestment requirement will evolve into immediate infrastructure requirements as the City's infrastructure continues to decline through usage, weather conditions and other considerations. The City's funding appears to be insufficient to fund its immediate infrastructure requirements over the next ten years, and over the long-term its ability to meet its infrastructure replacement and rehabilitation requirements will be compromised. In the absence of new funding sources (taxes, grants or loan proceeds), the City will be required to defer capital projects, accepting increased operating costs and/or lower levels of service as a consequence, including:

- Increased operating costs for older and less energy efficient facilities;
- Health and safety impacts for employees and residents due to the presence of mould and other irritants as well as accessibility issues;
- A reduction in the quality of ride conditions resulting from the deterioration of PCI for municipal roads;
- Load restrictions for municipal roads and bridges (some of which are already subject to load restrictions);
- Increased maintenance costs and downtime for municipal vehicles and moveable equipment
- Increased maintenance costs, functional obsolescence and space limitations with respect to municipal facilities.

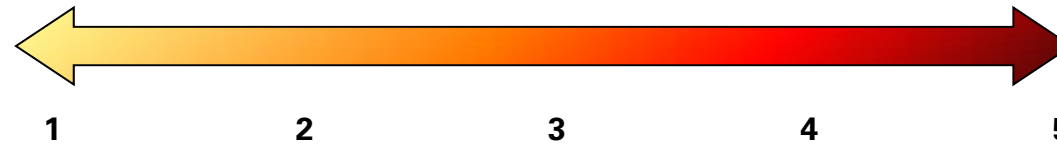
In determining where to focus capital expenditures where funding shortfalls occur, the City may wish to consider investing in projects that:

- *Provide the greatest impact to residents and focus on core services.* For example, roads with higher daily traffic volumes will generally represent a priority over more rural roads with lower traffic volumes. Similarly, core services such as fire protection may receive a higher priority than discretionary services such as cultural programs.
- *Address the greatest risks.* With the potential to impact on public health and safety, investments in fire and winter roads maintenance vehicles may be viewed as a priority over roads, where poor infrastructure conditions can be managed through load restrictions, speed limit reductions and other means. Similarly, water infrastructure represents a priority given the potential health issues that may result of the City's water system is compromised due to infrastructure failure.
- *Have the greatest probability of failure.* Infrastructure in poor condition has a greater risk of failure than infrastructure in good condition and as such, represents a higher priority from a reinvestment perspective.
- *Align with the City's strategic direction and priorities.* The City's strategic plan has identified a number of priorities that should guide future capital expenditures.

In order to assist with prioritizing capital expenditures, a suggested impact, risk, probability and fit framework has been provided on the following page.



Financial Strategy



	1	2	3	4	5
Impact	Impact of failure is restricted to low use infrastructure with no effect on residents or community assets (e.g. arena)		Impact felt by some Municipal residents or impacts aspects of community infrastructure		Highest use assets impacted, with effects felt by almost all residents and community infrastructure
Risk	Failure poses no threat to public health and safety, property, local economy or environment.		Failure poses minor threat to public health or results in moderate property loss, economic disruption for some businesses or some environmental damage.		Failure poses major threat to public health and safety and/or will result in major property losses, economic disruption or environmental damage.
Probability of Failure	Probability of failure is low as asset has 20% or more of useful life remaining or condition rating indicates failure is not imminent.		Probability of failure is moderate as asset has 10% to 15% of useful life remaining or condition rating indicates failure is not likely for 10 years.		Probability of failure is high as asset is past its useful life or condition rating indicates immediate replacement required.
Fit	There is no linkage between the capital project and the priorities identified in the official plan or strategic plan.		The capital project has some contribution towards priorities identified in the strategic and/or official plans but is not viewed as essential.		The capital project strongly supports priorities identified in the strategic or official plans.

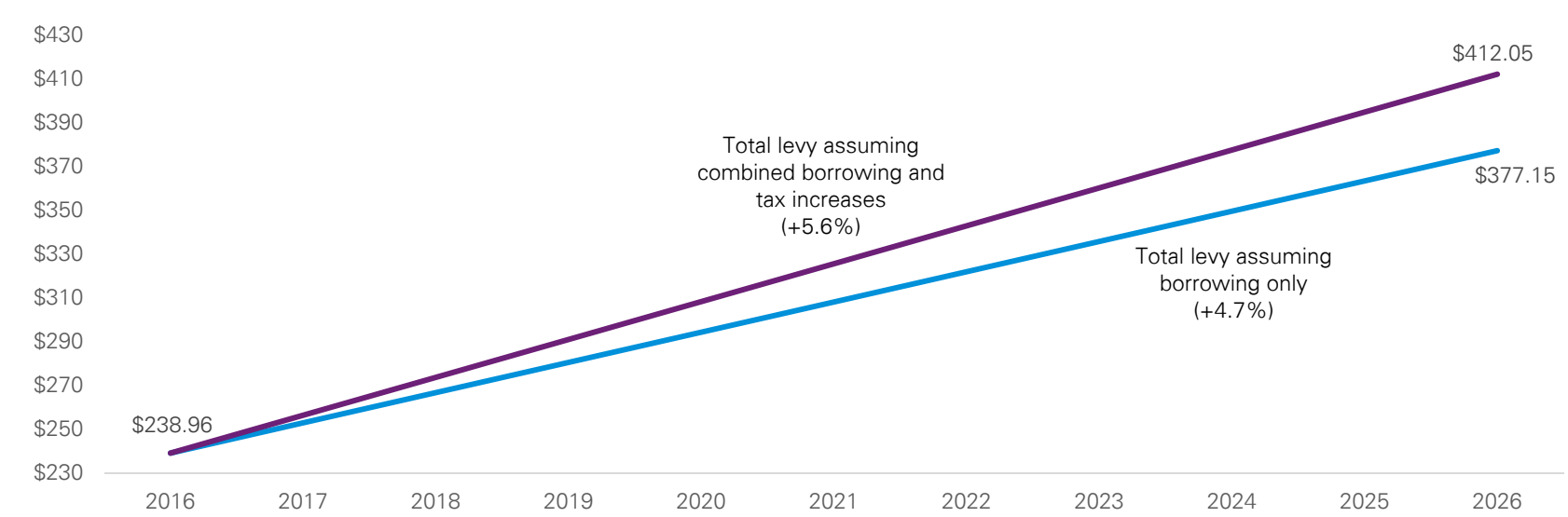
Financial Strategy

In order to demonstrate the financial impact of fully addressing the City's infrastructure requirements over the next ten years, we have presented the impact on the overall municipal levy under two scenarios:

- The City will borrow the required amount of \$2.08 billion over a ten year period (i.e. annual borrowings of \$208 million per year over each of the next ten years); and
- The City will rely on a combination of tax increases (50%) and debt (50%) to address the estimated funding gap of \$2.08 billion.

As noted below, the total municipal levy under the first scenario (full borrowing) is projected to be \$377.15 million in 2026, representing an average annual increase of 4.7% over the ten year period (excluding all other levy adjustments such as inflation, service level changes and/or changes in non-taxation revenue). Under the second scenario (combination of debt and taxes), the average annual increase in the municipal levy is projected to be 5.6% per year in each of the ten years. A scenario involving only tax increases was not prepared as the level of tax increases required was not considered to be practical (i.e. +50% per year).

Projected Municipal Levy – 2017 to 2026 (in millions)



Key Findings and Potential Courses of Action

- As noted earlier in the plan, we have estimated the City's total infrastructure investment requirement over the next ten years to be in the order of \$3.14 billion, of which \$1.87 billion relates to assets that are currently in operation past the end of their useful lives.
- Based on the assumed continued budgeted capital funding of \$106 million in 2016 over the next ten years, the City faces a projected infrastructure funding shortfall of \$208 million per year, or just under \$2.1 billion over the ten year planning period.
- The quantum of the City's infrastructure funding shortfall is such that a strategy based solely on increases in taxes and user fees is likely impractical due to affordability concerns.
- The use of debt provides the opportunity to significantly reduce the infrastructure funding shortfall, with low interest-borrowing currently available to the City. For example, Infrastructure Ontario's 20 year lending rate is 3.28% as of the date of this report.
- We do not, however, believe that the City can fully address its infrastructure funding shortfall due to:
 - The impact on the municipal levy and concerns over affordability;
 - Potential concerns resulting from the City approaching (but not exceeding) its mandated allowable debt repayment limit; and
 - The inability of the City and local contractors to manage and deliver \$3.14 billion of capital construction over the next ten years.
- In light of the above, we suggest that the City consider a hybrid approach to capital funding, which would include:
 - A multi-year program of affordable tax increases (e.g. 2%) that would be restricted to capital and in addition to the existing capital funding envelopes. This program would increase the City's available capital funding by approximately \$5 million per year.
 - The use of debt for the financing of major capital projects;
 - The realignment of the City's capital envelopes to avoid a predominant focus on roads, so as to avoid situations where necessary infrastructure components such as facilities and fleet are disadvantaged;
 - The continued use of assets past their useful lives, with the acceptance of the corresponding impacts on service levels;
 - A focus on asset rationalization, which would include the closure/consolidation/divestment of excess City facilities, fleet and other assets; and
 - Service rationalizations, which would allow the City to redirect funding for operating costs to capital, thereby mitigating increases in taxes and user fees.



Contacts

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Location:	Tom Davies Square
Commencement:	4:07 PM
Adjournment:	9:20 PM

Minutes

City Council Minutes of 11/1/16

Deputy Mayor Sizer, In the Chair

Present Councillors Signoretti, Vagnini, Montpellier, Dutrisac, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altmann, Mayor Bigger.

Ed Archer, Chief Administrative Officer; Caroline Hallsworth, Executive Director Administrative Services / City Clerk; Kristen Newman, Acting City Solicitor; Ron Foster, Auditor General; Kevin Fowke, Director Human Resources and Organizational Wellness; Tony Cecutti, General Manager Infrastructure Services; Trevor Bain, Chief of Fire and Paramedic Services; Mark Frayne, Director Engineering Services; Melissa Zanetti, Mayor's Office Chief of Staff.

Declarations of Pecuniary Interests and the general nature thereof

Councillor Kirwan declared a conflict in regard to the Litigation or Potential Litigation / Solicitor Client Privilege matter item C/M-1 as a family member works for the company.

Councillor Vagnini declared a conflict in regard to the Litigation or Potential Litigation / Solicitor Client Privilege matter item C/M-1 citing relationships with the company.

Closed Session

The following motion was presented:

CC2016-344 Kirwan/Bigger: THAT the City of Greater Sudbury move to Closed Session to deal with two (2) Litigation or Potential Litigation / Solicitor-Client Privilege matters regarding a construction contract and an Ontario Municipal Board Appeal of Decision and one (1) Labour Relations / Employee Negotiations matter regarding collective bargaining in accordance with the Municipal Act 2001, s. 239(2)(d)(e)(f).

CARRIED

Rules of Procedure

Councillors Kirwan and Vagnini left the meeting room at 4:08 p.m. and were not in attendance for the discussion regarding the Litigation or Potential Litigation / Solicitor

Client Privilege matter item C/M-1.

Recess At 5:24 p.m. Council recessed.

Reconvene At 6:00 p.m., Council commenced the Open Session in the Council Chambers

His Worship Mayor Brian Bigger, In the Chair

Present Councillors Signoretti, Vagnini, Montpellier, Dutrisac, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altmann, Mayor Bigger

City Officials Ed Archer, CAO; Tony Ceccutti, General Manager of Infrastructure Services; Caroline Hallsworth, Executive Director, Administrative Services/City Clerk; Ron Henderson, General Manager of Assets, Transit and Fleet; Catherine Matheson, General Manager of Community Development; Lorraine Laplante, Manager of Finance/Deputy Treasurer; Marie-Catherine Edsall, Communications & French Services Advisor; Ron Foster, Auditor General; Kristen Newman, Assistant City Solicitor; Melissa Zanette, Chief of Staff; Ian Wood, Director of Economic Development; Meredith Armstrong, Manager of Tourism and Culture; Chris Gore, Manager of Community Partnerships; Deanna Denis, Executive Assistant to the Director of Administrative Services; Renee Stewart, Clerk's Services Assistant.

Declarations of Pecuniary Interests and the general nature thereof

None declared

Matters Arising from the Closed Meeting

Deputy Mayor Sizer, as Chair of the Closed Session, reported that Council met in Closed Session to consider matters as permitted under the Municipal Act and as listed on the public Council agenda. Councillors Kirwan and Vagnini both declared a conflict regarding Item C/M-1 and left the meeting while that item was being discussed. Council received verbal and written presentations on two (2) Litigation or Potential Litigation/Solicitor-Client Privilege matters regarding a construction contract and an Ontario Municipal Board Appeal of Decision and One (1) Labour Relations/Employee Negotiations matter regarding collective bargaining. Two (2) directions were provided to staff.

Matters Arising from Operations Committee

October 3, 2016

Councillor Kirwan as Chair of the Operations Committee, reported on the matters arising from the Operations Committee meeting of October 3, 2016.

The following resolution was presented:

CC2016-345 Cormier/Montpellier: THAT the City of Greater Sudbury approves Operations Committee resolution OP2016-25 from the meeting of October 3, 2016.

CARRIED

The following is the Operations Committee resolution:

Speed Limit of Frood Street

OP2016-25 Dutrisac/Reynolds: THAT the City of Greater Sudbury reduces the speed limit on Frood Road from 160 metres south of Burton Avenue to Dupont Street, due to the presence of the new St. David School,

AND THAT the City of Greater Sudbury returns the speed limit on Jean Street, from Frood Road to Monck Street and on Dupont Street from Frood Road to Monck Street to 50 km/h due to closing of St. David School on Jean Street;

AND THAT the City of Greater Sudbury removes the school bus loading zone from Jean Street at the former St. David School;

AND THAT a by-law be presented to amend the Traffic and Parking By-Law 2010-1 in the City of Greater Sudbury to implement the recommended changes all in accordance with the report from the General Manager of Infrastructure Services dated September 15, 2016.

CARRIED

Matters Arising from Emergency Services Committee

October 3, 2016

Councillor Lapierre as Chair of the Emergency Services Committee, reported on the matters arising from the Emergency Services Committee meeting of October 3, 2016.

The following resolution was presented:

CC2016-346 Montpellier/Cormier: THAT the City of Greater Sudbury approves Emergency Services Committee resolutions ES2016-03 ES2016-05 inclusive from the meeting of October 3, 2016.

Rules of Procedure

Councillor Signoretti requested that resolution ES2016-05 be pulled and dealt with separately.

Councillor Lapierre requested that resolution ES2016-03 be pulled and with dealt separately.

The following resolution was presented:

CC2016-346 Montpellier/Cormier: THAT the City of Greater Sudbury approves Emergency Services Committee resolution ES2016-04 inclusive from the meeting October 3, 2016.

CARRIED

The following is the Emergency Services resolution:

Transitions Community Paramedicine Program

ES2016-04 Kirwan/Vagnini: WHEREAS presented at the October 3, 2016 Emergency Services Committee, the Greater Sudbury Care Transitions Community Paramedicine (CTCP) program is shown to be highly cost effective for the system, reducing the total cost per care per patient by 50%;

AND WHEREAS, the program has provided statistically significant reductions in the number of admissions and hospital bed days at three, six, and twelve months;

AND WHEREAS, statistically significant reduction in emergency department use in the three-month intervention period of the program demonstrating that through appropriate community-based intervention total health system costs can be reduced and more appropriate patient care provided;

AND WHEREAS, the City of Greater Sudbury has demonstrated its ongoing support of the CTCP program providing in-kind services (vehicles, medical supplies, administrative support and managerial oversight) required to deliver the program;

AND WHEREAS, the current Ministry of Health and Long Term Care (MOHL TC) funding for direct delivery costs (paramedic salary and benefits, training, wages, continuing medical education, physician oversight, and communications) will cease on March 31, 2017;

AND WHEREAS, the City of Greater Sudbury will only continue to operate the CTCP program if funding can be secured for direct delivery costs;

THEREFORE, BE IT RESOLVED THAT the City of Greater Sudbury directs the Chief of Fire and Paramedic Services to continue to lobby the Provincial government and agencies for sustained funding of the Care Transitions Community Paramedicine program.

CARRIED

Resolution ES2016-03 and ES2016-05 were dealt with separately.

The following are the resolutions:

Training Volunteer Fire Fighters (ES2016-03)

CC2016-347 Vagnini/Montpellier: THAT the City of Greater Sudbury directs staff to train the remainin 15 volunteer Fire Fighters to active staff, prior to December 1, 2016;

AND THAT the associated cost be provided by the reserve fund.

The main motion was amended to specify:

CC2016-347A1 Lapierre/Kirwan: THAT the reserve funds be identified as the Tax Rate Stabilization Reserve Fund.

CARRIED

A second amendment was presented:

CC2016-347A2 Reynolds/Landry-Altmann: THAT the amount be funded as \$15,000.

CARRIED

The resolution as amended was presented:

CC2016-347 Vagnini/Montpellier: THAT the City of Greater Sudbury directs staff to train the remaining 15 volunteer Fire Fighters to active staff, prior to December 1, 2016;

AND THAT the associated cost be provided by the Tax Rate Stabilization Reserve Fund in the amount of \$15,000.

CARRIED

Volunteer Firefighter Task Force (ES2016-05)

CC2016-348 Kirwan/Vagnini: WHEREAS, it has come to the attention of Council that there is some concern among constituents with the complement of volunteer firefighters who are assigned to various stations throughout the City,

BE IT RESOLVED THAT the Emergency Services Committee immediately establish a Volunteer Firefighter Task Force and the Task Force shall hold its initial meeting by the end of November, 2016,

AND FURTHER THAT the task force be mandated to present a report to the emergency Services Committee by the end of the First Quarter of 2017 consisting of a strategic plan of action designed to improve the recruitment, retention and training of volunteer firefighters required by the City of Greater Sudbury;

AND FURTHER THAT the task force be comprised of a minimum of two members of the Emergency Services Committee: a group from management consisting of the Chief of Fire and Paramedic Services plus up to five other representatives designated by the Chief; and a group from the labour consisting of the Regional Director of The Christian Labour Association Canada local 920 plus up to five members of the volunteer firefighters union as designated by the Regional Director;

AND FURTHER THAT Councillors Robert Kirwan and Michael Vagnini be designated as Chair and Vice-Chair of the Task Force.

The following amendment was presented:

CC2016-348A1 Landry-Altmann/Comier: THAT the main motion be amended by adjusting the timing for the task Forces to begin deliberations after negotiations are completed and the optimization study is available.

Rules of Procedure

Councillor Kirwan requested a recorded vote.

Councillor Signoretti requested a simultaneous written recorded vote.

YEA: Councillors Signoretti, Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann and Mayor Bigger.

NAY: Councillors Vagnini, Montpellier, Dutrisac, Kirwan, Cormier and Reynolds.

CARRIED

The resolution as amended was presented:

CC2016-348 Kirwan/Vagnini: WHEREAS, it has come to the attention of Council that there is some concern among constituents with the complement of volunteer firefighters who are assigned to various stations throughout the City,

BE IT RESOLVED THAT the Emergency Services Committee immediately establish a Volunteer Firefighter Task Force and the Task Force shall hold its initial meeting after negotiations are completed and the optimization study is available,

AND FURTHER THAT the task force be mandated to present a report to the emergency Services Committee consisting of a strategic plan of action resigned to improve the recruitment, retention and training of volunteer firefighters required by the City of Greater Sudbury;

AND FURTHER THAT the task force be comprised of a minimum of two members of the Emergency Services Committee a group from management consisting of the Chief of Fire and Paramedic Services plus up to five other representatives designated by the Chief; and a group from the labour consisting of the Regional Director of The Christian Labour Association Canada local 920 plus up to five members of the volunteer firefighters union as designated by the Regional Director;

AND FURTHER THAT Councillors Robert Kirwan and Michael Vagnini be designated as Chair and Vice-Chair of the Task Force.

Rules of Procedure

Councillor Kirwan requested a simultaneous written recorded vote.

YEA: Councillors Signoretti, Vagnini, Montpellier, Dutrisac, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altmann and Mayor Bigger.

CARRIED

Emergency Services Motion ES2016-05

Report dated October 12, 2016 from the Chief Administrative Officer regarding Emergency Services Motion ES2016-05.

For information only.

Recess

At 7:40 p.m. Council recessed.

Reconvene

At 7:49 Council reconvened.

Matters Arising from Audit Committee

CC2016-353 Lapierre/Signoretti: THAT the City of Greater Sudbury adopts the Operations Committee meeting minutes of October 3, 2016.

CARRIED

Matters Arising from Finance and Administration Committee

October 4, 2016

Councillor Jakubo as Chair of the Finance and Administration Committee, reported on the matters arising from the Finance and Administration Committee meeting of October 4, 2016.

The following resolution was presented:

CC2016-350 Montpellier/Cormier: THAT the City of Greater Sudbury approves Finance and Administration Committee resolutions FA2016-35 to FA2016-37 inclusive from the meeting October 4, 2016.

CARRIED

The following are the Finance and Administration Committee resolutions:

Snow Clearing - Walden Public School

FA2016-35 Vagnini/Montpellier: THAT in anticipation of discussions and decisions being made by Council as part of the 2017 budget deliberation that staff be directed to implement, on a pilot basis, sidewalk snow clearing on the sidewalk in front of Walden Public School for the remainder of 2016, to be treated as an unbudgeted expenditure in 2016.

CARRIED

Water and Wastewater Capital Budget

FA2016-36 Cormier/Bigger: THAT Council approves the permanent re-allocation of the \$ 1 million from the watermain emergency repairs budget to be a permanent contribution to the water/wastewater Capital budget.

CARRIED

Meeting on Debt Development

FA2016-37 Reynolds/Cormier: WHEREAS the City of Greater Sudbury has decided to focus on the Strategic Plan imperatives, namely, Infrastructure, Events Centre, Synergy Centre, Place Des Arts, and Library-Art Complex;

WHEREAS all these projects require substantial public and private investments to undertake them;

WHEREAS interest rates for debt financing are at historic lows and are likely to remain so for the foreseeable future as per the most knowledgeable persons;

WHEREAS authoritative figures such as David Dodge of Bank of Canada and Nobel Laureate economist Paul Krugman, among others, are urging governments to take advantage of this low interest rate climate in order to undertake much needed public sector investments for development;

WHEREAS the City is in the enviable position of not being burdened by significant debt load from the past thus freeing the City to think long-term and invest in its future;

WHEREAS the City enjoys an impressive Revenue to Debt Ratio of 5.86 compared to Kitchener, Oakville, Barrie, Kingston, and London - all cities considered both responsible and doing well;

WHEREAS the City has financial investments in excess of 290 million dollars including 160 million dollars in Reserve for future actuarial needs; and

WHEREAS the state of City's infrastructure, projects the image of a city in terminal decline akin to some small predominantly single resource towns and cities across North America;

BE IT RESOLVED, THEREFORE, to convene a special half-a-day-long meeting of the City Council to explore the contours of Debt for Development with the understanding that it is not a meeting for making any formal decisions but to inform ourselves of the possibilities;

AND FURTHER BE IT RESOLVED to invite interested individuals and institutions to come forward and outline their thoughts on the matter.

CARRIED

Adopting, Approving or Receiving Items in the Consent Agenda

The following resolution was presented:

CC2016-351 Signoretti/Lapierre: THAT the City of Greater Sudbury approves Consent Agenda Items C-1 to C-7 inclusive.

Rules of Procedure

Councillor McIntosh requested that consent Agenda Item C-7 be pulled and dealt with separately.

Councillor Landry-Altman requested that consent Agenda Item C-2 be pulled and dealt with separately.

The following resolution was presented:

CC2016-351 Signoretti/Lapierre: THAT the City of Greater Sudbury approves Consent Agenda Items C-1, C-3 to C-6 inclusive.

CARRIED

The following are the Consent Agenda Items:

Minutes

C-1 Planning Committee Minutes of September 26, 2016

CC2016-352 Signoretti/Lapierre: THAT the City of Greater Sudbury adopts the Planning Committee meeting minutes of September 26, 2016.

CARRIED

C-3 Operations Committee Minutes of October 3, 2016

CC2016-353 Lapierre/Signoretti: THAT the City of Greater Sudbury adopts the Operations Committee meeting minutes of October 3, 2016.

CARRIED

C-4 Emergency Services Committee Minutes of October 3, 2016

CC2016-354 Landry-Altmann/Dutrisac: THAT the City of Greater Sudbury adopts the Emergency Service Committee meeting minutes of October 3, 2016.

CARRIED

C-5 Audit Committee Minutes of October 4, 2016

CC2016-355 Landry-Altmann/Dutrisac: THAT the City of Greater Sudbury adopts the Audit Committee meeting minutes of October 4, 2016.

CARRIED

C-6 Finance and Administration Committee Minutes of October 4, 2016

CC2016-356 Dutrisac/Landry-Altmann: THAT the City of Greater Sudbury adopts the Finance and Administration Committee meeting minutes of October 4, 2016.

CARRIED

Item C-2 was dealt with separately.

C-2 City Council Minutes of September 27, 2016

Councillor Landry-Altmann requested a report outlining resolutions passed in regards to the public art on the courtyard to verify that the minutes reflect those resolutions.

Rules of Procedure

Mayor Bigger requested a concurrence for the report to be voted on.

CARRIED

CC2016-357 Lapierre/Signoretti THAT the City of Greater Sudbury adopts the City Council meeting minutes of September 27, 2016.

CARRIED

Item C-7 was dealt with separately.

Routine Management Reports

C-7 Planning Committee Resolution PL2016-153

Report dated October 19, 2016 from the Executive Director, Administrative Services/City Clerk regarding Planning Committee Resolution PL2016-153.

The following resolution was presented:

CC2016-358 Montpellier/Dutrisac: THAT the City of Greater Sudbury approves the application by Diane Boudreault with respect to those lands described as PIN 73348-0743, Parts 5 and 6, Plan 53R-19355, except Part 1, Plan 53R-20635 in Lot 2, Concession 2, Township of Balfour to amend the Official Plan for the City of Greater Sudbury to provide an exception to Section 5.2.2 in order to permit two (2) additional rural lots to be created beyond the three (3) rural lots that are permitted to be created from a single parent parcel since the adoption date of the Official Plan on June 14, 2006.

The following amendment was presented:

CC2016-358A1 McIntosh/Signoretti: THAT the motion be amended to include the following:
AND THAT the two additional lots be allowed to proceed by way of consent.

CARRIED

The resolution as amended was presented:

CC2016-358 Signoretti/Montpellier: THAT the City of Greater Sudbury approves the application by Diane Boudreault with respect to those lands described as PIN 73348-0743, Parts 5 and 6, Plan 53R-19355, except Part 1, Plan 53R-20635 in Lot 2, Concession 2, Township of Balfour to amend the Official Plan for the City of Greater Sudbury to to provide an exception to Section 5.2.2 in order to permit two (2) additional rural lots to be created beyond the three (3) rural lots that are permitted to be created from a single parent parcel since the adoption date of the Official Plan on June 14, 2006.

AND THAT the two additional lots be allowed to proceed by way of consent.

CARRIED

Managers' Reports

R-1 Hearing Committee - Resignation

Report dated March 16, 2016 from the Executive Director, Administrative Services/City Clerk regarding Community Services Committee - Resignation.

The following resolution was presented:

CC2016-359 Jakubo/Reynolds: THAT the City of Greater Sudbury accepts the resignation of Councillor Jakubo on the Hearing Committee as outlined in the report dated October 7, 2016 from the Executive Director, Administrative Services/City Clerk.

CARRIED

Nominations were held for the vacancy on the Hearing Committee.

Nominations

Councillor Signoretti nominated Councillor Sizer

Councillor McIntosh nominated Councillor Dutrisac

Nominations were closed by Mayor Bigger

Councillor Dutrisac declined the nomination

The following resolution was presented:

Appointment to Hearing Committee:

CC2016-360 Reynolds/Jakubo: THAT the City of Greater Sudbury appoints Councillor Sizer to the Hearing Committee for the term of office ending in 2018.

CARRIED

R-2 2021 Canada Summer Games Request for Support from Tax Rate Stabilization

Report dated October 17, 2016 from the Chief Administrative Officer regarding 2021 Canada Summer Games Request for Support from Tax Rate Stabilization.

The following resolution was presented:

CC2016-361 Jakubo/Dutrisac: THAT the City of Greater Sudbury approves a contribution of a maximum of \$150,000 taken equally from the Tax Rate Stabilization Reserve and the Capital Financing Reserve Fund - Leisure Services, in support of the City's bid to host the 2021 Canada Summer Games, to fund the development of Class "C" estimates for capital investments to sports venues associated with Games; and

THAT the City of Greater Sudbury approves the single-sourcing of vendors as may be necessary for this work, including Sports Turf International, Gym-Con Limited and NC Aquatics, in recognition of their previous experience with the specific venues in question and the proprietary nature of the products, and also to accommodate the limited time frame available for the City's official hosting bid submission.

Rules of Procedure

Mayor Bigger requested a simultaneous written recorded vote.

YEA: Councillors Sgnoretti, Dutrisac, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann and Mayor Bigger.

NAY: Councillors Vagnini, Montpellier, Cormier and Reynolds.

CARRIED

By-Laws

CC2016-362 Jakubo/Reynolds: THAT the City of Greater Sudbury read and pass By-law 2016-207 to and including By-law 2016-216Z.

CARRIED

The following are the By-Laws:

2016-207 A By-law of the City of Greater Sudbury to Confirm the Proceedings of Council at Its Meeting of October 18th, 2016

2016-208 A By-law of the City of Greater Sudbury to Declare Certain Parcels of Land to be Part of the City Road System
(This by-law is presented to Council from time to time. It provides for all the small "bits and pieces" of roadway that have been purchased or otherwise acquired by the City for road purposes to be formally declared as roads.)

- 2016-209 A By-law of the City of Greater Sudbury to Close Unopened St. Michael Street in Sudbury described as PIN 73583-0076 (LT) being Parts 1, 2, 3 and 4, Plan 53R-20719, City of Greater Sudbury
Planning Committee Recommendation #2011-97
(This by-law closes unopened St. Michael Street in Sudbury. This lane has been declared surplus to the City's needs.)
- 2016-210 A By-law of the City of Greater Sudbury to Authorize the Sale of Part of Closed Unopened St. Michael Street in Sudbury Described as part of PIN 73583-0076 (LT) being Part 1, Plan 53R-20719, City of Greater Sudbury to Brenda Louise Stott
Planning Committee Recommendation #PL2014-020
- 2016-211 A By-law of the City of Greater Sudbury to Close Part of Ethel Street in Sudbury Described as part of PIN 02129-0350 (LT) being Parts 1, 2, 3 and 4 Plan 53R-20663, City of Greater Sudbury
Planning Committee Recommendation #PL2016-11 (This by-law closes part of Ethel Street in Sudbury, replacing prior bylaws as set out in the report. This lane has been declared surplus to the City's needs.)
- 2016-212 A By-law of the City of Greater Sudbury to Authorize the Sale of Part of Closed Ethel Street in Sudbury Described as part of PIN 02129-0350 (LT) being Parts 1, 2 and 3, Plan 53R-20663, City of Greater Sudbury to Sean McCurley and Tanya Varrasso
Planning Committee Resolution #PL2016-162
- 2016-213 A By-law of the City of Greater Sudbury to Amend By-law 2010-1 being a By-law to Regulate Traffic and Parking on Roads in the City of Greater Sudbury
Operations Committee Resolution #OP2016-25
- 2016-214 A By-law of the City of Greater Sudbury to Amend By-law 2007-161 Respecting the Appointment of Officials of the City of Greater Sudbury
(This by-law appointments KPMG LLP as Auditors for the City of Greater Sudbury and updates certain appointments to reflect staff changes.)
- 2016-215Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury
Planning Committee Recommendation #PL2014-191
(This by-law rezones the subject lands to "R2-3", Low Density Residential Two in order to recognize an existing multiple dwelling containing a total of four dwelling units and to rezone a triangular portion of land being added to the lands known municipally as 388 Elizabeth Street in Sudbury - Tom Boutot, 388 Elizabeth Street, Sudbury.)

2016-216Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury
Planning Committee Resolution #PL2016-167
(This by-law does not rezone the subject property. Pursuant to Section 39.1(4) of the Planning Act, Council has extended a temporary use by-law in order to continue the use of a mobile home as a garden suite for a maximum period of three (3) years - Marc & Louise Ménard, 1236 Gravel Drive, Hanmer.)

Addendum

Civic Petitions

Question Period and Announcements

Garbage Collection

Councillor Vagnini asked for an update on additional garbage bag applicants in regard to diapers and how the city is handling the clear bags at this point in time.

Tony Cecutti, General Manager of Infrastructure Services, stated that all residents that made an application for additional collection bags have been approved and he is not aware of any that have been rejected. He stated that the current process they are using is that families with children under 4 years old use clear bags and other people with requirements for adult diapers use a tag system in order to respect the dignity of citizens.

Councillor Vagnini asked who owns the garbage once it is put into blue boxes. Can people from non-profit organization go pick up cans?

Tony Cecutti, General Manager of Infrastructure Services, stated that this would be problematic because most residents would assume that there is an issue if they saw someone going through their blue bin. He also stated that volunteer organizations should contact the Waste Management office to see if there is an opportunity to benefit the community.

Councillor Vagnini asked whether the 2 bag limit on garbage bags applied to residents who have voluntarily picked up trash along the road.

Tony Cecutti, General Manager of Infrastructure Services, stated that they should contact the Waste Management office in order obtain information and to learn best practices on how to collect the waste.

Transportation Report

Councillor Landry-Altmann asked when will the transportation report be released.

Tony Cecutti, General Manager of Infrastructure Services, stated that there are no further updates to report on.

Notices of Motion

Release of All Publically Funded Documents

The following Notice of Motion was presented by Councillor Landry-Altman:

WHEREAS on March 31, 2015, Council adopted an Open Government model based on four basic principles, being Open Information, Open Data, Open Dialogue and Open Doors;

AND WHEREAS the Council of the City of Greater Sudbury, at the strategy session held on June 12, 2015, identified that being open and transparent with information to our citizens is a priority;

AND WHEREAS the open exchange of information with the public is a key principle in building trust and maintaining the faith of the public with respect to decisions that are made by Council;

AND WHEREAS there is an expectation from the citizens in a healthy democracy that information will be readily available to them and in keeping with the philosophy that public funding should equal public information;

THEREFORE BE IT RESOLVED that the Council of the City of Greater Sudbury directs City staff to ensure that all publicly funded documents, including but not limited to studies, analyses, reports, etc., which form in whole or in part the basis of staff recommendations to Council, be identified in the staff report for ease of reference, and made readily accessible to the public through all available methods, including but not limited to the open data portal.

Council noted that the above motion will be dealt with at the next Council meeting.

Continuation of Closed Meeting

The Continuation of the closed meeting was not required.

Matters Arising from Continuance of Closed Meeting

Matters Arising from the Continuance of the Closed Meeting was not required.

Adjournment

Reynolds/Jakubo: THAT this meeting does now adjourn. Time: 9:20 p.m.

Mayor Bigger, Chair

Caroline Hallsworth, Executive
Director, Administrative
Services/City Clerk

Location:	Tom Davies Square
Commencement:	6:00 PM
Adjournment:	7:03 PM

Minutes

Community Services Committee Minutes of 11/14/16

Councillor Lapierre, In the Chair

Present	Councillors Lapierre, Jakubo, Sizer
City Officials	Catherine Matheson, General Manager of Community Development; Cindi Briscoe, Acting Manager of Housing Services; Kris Longston, Manager of Community and Strategic Planning; Barb Dubois, Coordinator of Budgets; Stacie Reinhardt, Executive Assistant to the General Manager of Community Development; Kate Barber, Community Development Coordinator; Monique Poirier, Coordinator of Resources; Tanya Thompson, Deputy City Clerk

Declarations of Pecuniary Interests and the general nature thereof

None declared

Presentations

1 Health and Housing Report from the NE LHIN

Report dated October 19, 2016 from the General Manager of Community Development regarding Health and Housing Report from the NE LHIN.

Cindi Briscoe, Acting Manager of Housing Services and Kris Longston, Manager of Community & Strategic Planning presented an electronic presentation regarding Health and Housing Report.

The following resolution was presented:

CS2016-17 Sizer/Jakubo: WHEREAS NE LHIN Board of Directors passed a resolution on September 21, 2016 supporting the Innovative Strategic Plan on Housing and Health Supports in Northeastern Ontario;

AND WHEREAS one of the key objectives in the Strategic Plan was that it be shared with the

City of Greater Sudbury and NE DSSAB's requesting their Council support for the plan;

AND WHEREAS this strategy recognizes the importance of housing and supports to persons in housing as a social determinant of health;

AND WHEREAS provincial directions from the Ministry of Health and Long-Term Care, the Ministry of Housing and others align with this Strategic Plan;

AND WHEREAS the plan supports the City's 10 Year Housing & Homelessness Plan.

THEREFORE BE IT RESOLVED that the City of Greater Sudbury endorse the NE LHIN Innovative Housing with Health Supports in Northeastern ON Strategic Plan;

AND FURTHER BE IT RESOLVED that a multi-disciplinary team be struck for policy development related to housing and health in CGS;

AND THAT a report and recommendations from staff be brought back to the Community Services Committee for consideration.

CARRIED

Correspondence for Information Only

C-1 Poverty Reduction

Report dated October 19, 2016 from the General Manager of Community Development regarding Poverty Reduction.

For Information Only

C-2 Syringe Recovery and Needle Bins Update

Report dated October 19, 2016 from the General Manager of Community Development regarding Syringe Recovery and Needle Bins Update.

For Information Only

C-3 Provincial Funding of New Child Care Spaces - Impact on Greater Sudbury

Report dated October 19, 2016 from the General Manager of Community Development regarding Provincial Funding of New Child Care Spaces - Impact on Greater Sudbury.

For Information Only

C-4 Healthy Kids Community Challenge - Year One Update

Report dated October 19, 2016 from the General Manager of Community Development regarding Healthy Kids Community Challenge - Year One Update.

For Information Only

Managers' Reports

R-1 Authorization of Better Beginnings Better Futures as an Authorized Recreational and Skill Building Program

Report dated October 19, 2016 from the General Manager of Community Development regarding Authorization of Better Beginnings Better Futures as an Authorized Recreational and Skill Building Program.

The following resolution was presented:

CS2016-18 Jakubo/Sizer: WHEREAS the Child Care and Early Years Act, 2014 (CCEYA) came into effect on August 31, 2015 replacing the outdated Day Nurseries Act (DNA) and establishing new rules governing child care in Ontario;

AND WHEREAS under the Act, new requirements are being phased in for Authorized Recreational and Skill Building Programs, which are authorized to deliver after school programming without a license from the Ministry of Education;

AND WHEREAS, due to these changes, the after school programs being offered by Better Beginnings Better Futures Sudbury do not currently meet the transitional requirements to be considered an Authorized Recreational and Skill Building Program, without an Authorization from the City of Greater Sudbury;

AND WHEREAS, Better Beginnings Better Futures' Recreational and Skill Building programs are 100% Provincially funded,

THEREFORE BE IT RESOLVED that the City of Greater Sudbury authorize Better Beginnings Better Futures Sudbury to continue to deliver Recreational and Skill Building After School Programs for children aged 6 to 12, during the transitional period until September 2017;

AND FURTHER THAT the Children Services staff be directed to continue to support Better Beginnings Better Futures Sudbury to make changes that will meet Ministry requirements while continuing to meet the needs of children in the Flour Mill/ Donovan neighbourhoods through the transition period and beyond.

CARRIED

R-2 City of Lakes Family Health Team Tax Relief

Report dated November 3, 2016 from the General Manager of Community Development regarding City of Lakes Family Health Team Tax Relief.

Motion for Referral

Councillor Lapierre moved to refer this item to the January 17, 2017 Finance and Administration Committee meeting.

CARRIED

Addendum

No Addendum was presented.

Civic Petitions

No Civic Petitions were presented.

Question Period and Announcements

No Question Period of Announcements were presented.

Notices of Motion

Rules of Procedure

Councillor Sizer presented a Notice of Motion regarding the Basic Income Project and asked that the notice be waived.

WAIVED BY TWO-THIRDS MAJORITY

The following resolution was presented:

CS2016-19 Sizer/Jakubo: WHEREAS the Ontario government has launched an initiative to implement a pilot project to test the viability of providing an annual basic income as a means of financial/social assistance for social assistance recipients and low income Ontarians;

AND WHEREAS the Basic Income Project would provide a guaranteed basic annual income to recipients between the age of 18 – 64 years and would replace Ontario Works (OW) and Ontario Disability Support Program (ODSP) benefits for pilot participants;

AND WHEREAS the Province is seeking potential pilot sites, 1 Southern, 1 Northern, 1 First Nations and a control group;

AND WHEREAS the Province is engaging communities to assist with evaluation and benchmarking for the pilot projects and the community consultation for Greater Sudbury has been set for December 12th, 2016 by the Province.

THEREFORE BE IT RESOLVED that the City of Greater Sudbury direct staff to participate in the community consultation on December 12th, 2016, and take all necessary steps to explore the option of having the City of Greater Sudbury considered as one of the pilot sites for the Basic Income Project, including providing a letter to the Honourable Glenn Thibeault, MPP for Sudbury, expressing the City's interest in participating in the pilot project.

BE IT FURTHER RESOLVED that the City of Greater Sudbury direct staff to report back to the Community Services Committee once the design for the pilot project is made.

CARRIED

Adjournment

Jakubo/Sizer: THAT this meeting does now adjourn. Time: 7:03 p.m.

Tanya Thompson, Deputy City
Clerk

Location:	Tom Davies Square
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Commencement:	4:00 PM
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Adjournment:	4:23 PM
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Minutes

Operations Committee Minutes of 11/14/16

Deputy City Clerk Tanya Thompson, In the Chair

Present Councillors Lapierre, Reynolds, Landry-Altmann

Councillor Sizer (A 4:10 p.m.)

City Officials Nick Benkovich, Director of Water/Wastewater Services; David Shelsted, Director, Roads & Transportation Services; Dave Brouse, Compliance Supervisor; Joe Rocca, Traffic and Asset Management Supervisor; Tanya Thompson, Deputy City Clerk

Declarations of Pecuniary Interests and the general nature thereof

None declared

Rules of Procedure

Nominations were held for the position of temporary Operations Committee chair.

Councillor Landry-Altmann nominated Councillor Lapierre.

The following resolution was presented:

OP2016-26 Landry-Altmann/Lapierre: THAT the City of Greater Sudbury temporarily appoints Councillor Lapierre, as the chair of the Operations Committee Meeting of November 14, 2016.

CARRIED

Councillor Lapierre, In the Chair

Correspondence for Information Only

C-1 Drinking Water Quality Management System Annual Report

Report dated October 28, 2016 from the General Manager of Infrastructure Services regarding Drinking Water Quality Management System Annual Report.

For information only.

Managers' Reports

R-1 Traffic Control - Montee Genereux at Pilon Street

Report dated October 24, 2016 from the General Manager of Infrastructure Services regarding Traffic Control - Montee Genereux at Pilon Street.

The following resolution was presented:

OP2016-27 Landry-Altman/Lapierre: THAT the City of Greater Sudbury reassigns the right-of-way at the intersection of Montee Genereux and Pilon Street so that westbound traffic on Pilon Street is controlled by a Stop sign and the existing Stop sign facing southbound traffic on Montee Genereux is removed;

AND THAT a by-law be presented to amend Traffic and Parking By-Law 2010-1 in the City of Greater Sudbury to implement the recommended change all in accordance with the report from the General Manager of Infrastructure Services dated October 24, 2016.

CARRIED

R-2 Speed Limit Review - M.R. 80 - Yorkshire Drive to St. Mary Boulevard

Report dated October 24, 2016 from the General Manager of Infrastructure Services regarding Speed Limit Review - M.R. 80 - Yorkshire Drive to St. Mary Boulevard.

Motion for Deferral

Councillor Landry-Altman moved to defer this item to the next Operations Committee meeting of December 5, 2016 at the request of the ward Councillor who was unable to attend.

CARRIED

Addendum

No Addendum was presented.

Civic Petitions

Councillor Lapierre submitted a petition signed by 148 area residents which will be forwarded to the General Manager of Infrastructure. The petition is an opposition to Item R-2 regarding the speed limit reduction on Municipal Road 80 from Yorkshire Drive to St. Mary Boulevard.

Question Period and Announcements

Transportation Master Plan

Councillor Landry-Altmann asked for an update on the Transportation Master Plan.

David Shelsted, Director of Roads & Transportation Services, stated that the revised Transportation Master Plan will be brought to City Council on December 13, 2016. He further stated that it would be available online today or tomorrow so that people would have time to view it well in advance to the City Council meeting.

Councillor Landry-Altmann asked for an explanation as to why the Transportation Master Plan was not released 30 days before the meeting as specified by City Council.

David Shelsted, Director of Roads & Transportation Services, stated that they have been working very hard to get the Plan out on time and apologizing for being a day short.

Councillor Landry-Altmann asked what kind of Communication strategy is place for the Transportation Master Plan.

David Shelsted, Director of Roads & Transportation Services, stated that they have been working with the Communications department for Social Media and Public Service announcements.

Second Avenue Road Widening

Councillor Reynolds asked for an update on Second avenue in Sudbury.

David Shelsted, Director of Roads & Transportation Services, stated that they have received orders or bump up requests from the public that were issued to the MOECC for review. He also stated that he has spoken to the review branch of the MOECC and they have reviewed the documentation and have forwarded it to management for decision. Once it has passed management it will be referred to the ministry for sign off. He stated that he is hopeful that they will receive an answer shortly and that they continue to follow-up with the MOECC.

Equipment for Snow

Councillor Lapierre asked is all the snow plows and equipment were ready for snow.

David Shelsted, Director of Roads & Transportation Services, stated that the winter control period starts at the beginning of November. Therefore, they have been ready to go since that time.

Notices of Motion

Rules of Procedure

Councillor Lapierre presented a Notice of Motion regarding MR 80 at Philippe Street and asked that the notice be waived.

WAIVED BY TWO-THIRDS MAJORITY

The following Motion was presented:

OP2016-28 Reynolds/Lapierre: WHEREAS MR80 and Philippe Street are roads that create an intersection in the City of Greater Sudbury in the former township known as Hanmer;

AND WHEREAS development of commercial stores on the south side of MR80 across from Philippe Street has increased over time;

AND WHEREAS in 2014 a second commercial building (restaurant) was added beside the other commercial developments on the south side of MR80;

AND WHEREAS Philippe Street exits onto MR80 from the north side, but not directly in line with the exist to the commercial entrance on the south side;

AND WHEREAS this unaligned intersection and high vehicle volume causes traffic and safety concerns for all vehicles attempting to turn out of Philippe Street going eastbound as well as all vehicles from the commercial entrance attempting to proceed westbound on MR80;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs Traffic and Transportation staff to undertake a traffic study and intersection analysis of MR80 at Philippe Street as soon as possible, and report back to the Operations Committee no later than April 2017 with the results, analysis and possible resolution(s), together with estimated costs should changes be recommended.

CARRIED

Adjournment

Landry-Altmann/Lapierre: THAT this meeting does now adjourn. Time: 4:23 p.m.

Tanya Thompson, Deputy City
Clerk

Location:	Tom Davies Square
Commencement:	4:01 PM
Adjournment:	4:19 PM

Minutes

Audit Committee Minutes of 11/15/16

Councillor McIntosh, in the Chair

Present	Councillors Signoretti, Vagnini, Dutrisac, Kirwan, Jakubo, Sizer, McIntosh, Cormier, Reynolds (A 4:04), Landry-Altmann (A 4:08), Mayor Bigger
City Officials	Ron Foster, Auditor General; Ed Archer, Chief Administrative Officer, Ed Stankiewicz, Acting Chief Financial Officer/City Treasurer; Catherine Matheson, General Manager of Community Development; Kevin Fowke, Director of Human Resources/Organizational Development; Brigitte Sobush, Deputy City Clerk

Declarations of Pecuniary Interests and the general nature thereof

None declared

Presentations

1 2016 External Audit Planning Report

Report dated October 17, 2016 from the Acting Chief Financial Officer/City Treasurer regarding 2016 External Audit Planning Report.

Oscar Poloni, Partner, KPMG LLP, presented an electronic presentation regarding the 2016 External Audit Planning Report.

The following resolution was presented:

AC2016-13 Kirwan/Dutrisac: THAT the City of Greater Sudbury approves the 2016 External Audit Plan as outlined in the report dated November 15, 2016 from KPMG LLP.

CARRIED

Correspondence for Information Only

C-1 Interim Status Report on Wrongdoing Hotline

Report dated October 28, 2016 from the Auditor General regarding Interim Status Report on Wrongdoing Hotline.

For Information Only

Addendum

No Addendum was presented.

Civic Petitions

No Civic Petitions were presented.

QUESTION PERIOD AND ANNOUNCEMENTS

No Question Period or Announcements were presented.

Notices of Motion

No Notices of Motion were presented.

Ajournment

Dutrisac/Jakubo: THAT this meeting does now adjourn. Time: 4:19 p.m.

Brigitte Sobush, Deputy City Clerk

Location:	Tom Davies Square
Commencement:	6:00 PM
Adjournment:	9:28 PM

Minutes

Finance and Administration Committee Minutes of 11/15/16

Councillor Jakubo, In the Chair

Present	Councillors Signoretti, Vagnini, Montpellier, Dutrisac, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Landry-Altmann, Mayor Bigger
City Officials	Kevin Fowke, Director of Human Resources/Organization Development; Ed Stankiewicz, Acting Chief Financial Officer/City Treasurer; Catherine Matheson, General Manager of Community Development; Ron Foster, Auditor General; Trevor Bain, Chief of Fire and Paramedic Services; Eliza Bennett, Manager of Communications & French Languages Services; Melissa Zanette, Chief of Staff; Keith Forrester, Real Estate Coordinator; Mark Frayne, Director of Engineering Services; Brigitte Sobush, Deputy City Clerk; Danielle Wicklander, Legislative Compliance Coordinator; Renee Stewart, Clerk's Services Assistant

Declarations of Pecuniary Interests and the general nature thereof

None declared

Outside Board Presentations

- 1 Frances Caldarelli, Chair, Board of Directors; Paul Pedersen, Chief of police; and Sharon Baiden, Chief Administrative Officer of the Greater Sudbury Police Services Board, provided an electronic presentation regarding the 2017 Budget for information only.
- 2 Steve Kaufman, Vice-Chair and Carl Jorgensen, General Manager/Secretary-Treasurer of the Nickel District Conservation Authority Board (NDCA), provided an electronic presentation regarding the 2017 Budget for information only.

Presentations

1 Ed Archer, Chief Administrative Officer and Ed Stankiewicz, Acting Chief Financial Officer/City Treasurer provided an electronic presentation on the 2017 Budget for information only.

Recess

At 8:12 p.m. the Committee recessed.

Reconvene

At 8:20 p.m. the Committee reconvened.

Managers' Reports

R-1 Annual Grants Draft Application/Criteria

Report dated October 19, 2016 from the General Manager of Community Development regarding Annual Grants Draft Application/Criteria.

The following resolution was presented:

FA2016-38 Signoretti/Kirwan: WHEREAS the City of Greater Sudbury provides annual grants to various community organizations to help provide programs and services for our community;

AND WHEREAS staff has been directed by City Council on March 8, 2016 to develop clear criteria and an application process for annual grants; and each grant recipient be required to reapply every five years;

AND WHEREAS all recipients of Leisure Services grants have been informed they will need to reapply for 2017 allocation;

THEREFORE BE IT RESOLVED that the annual grant recipients complete an annual grant application form every five years and complete a year end report each year;

AND THAT following receipt of the applications for 2017, staff conduct a value for money audit on the grants and make recommendations to the Finance and Administration Committee by April 1, 2017;

AND THAT staff report to Council prior to the approval of new annual grant allocations and prior to renewal of grant applications every 5 years; and that staff prepare a year end report each year for Finance and Administration Committee.

The following amendment was presented:

FA2016-38 A1 McIntosh/Sizer: AND THAT following receipt of the application for 2017, staff conduct a value for money audit on the grants and make recommendations to the Finance and Administration Committee in January 2017.

CARRIED

The following amendment was present:

FA2016-38 A2 Jakubo/Landry-Altmann: AND THAT prior to formalizing the application for 2017 staff conduct a value for money audit on the grants and make recommendations to the Finance and Administration Committee in January 2017.

CARRIED

The following amendment was presented:

FA2016-38 A3 Lapierre/Bigger: AND WHEREAS staff has been directed by City Council on March 8, 2016 to develop clear criteria and an application process for annual grants; and each grant recipient be required to reapply annually;

THEREFORE BE IT RESOLVED that the annual grant recipients complete a grant application form annually and coomplete a year end report each year;

AND THAT staff report to Council prior to the approval of a new annual grant allocations and prior to renewal of grant applications annually; and that staff prepare a year end report each year to Finance and Administration Committee.

DEFEATED

A friendly amendment to delete the word annually in the fourth paragraph was approved by the committee.

The resolution as amended was presented:

FA2016-38 Signoretti/Kirwan WHEREAS the City of Greater Sudbury provides annual grants to various community organizations to help provide programs and services for our community;

AND WHEREAS staff has been directed by City Council on March 8, 2016 to develop clear criteria and an application process for annual grants; and each grant recipient be required to reapply every five years;

AND WHEREAS all recipients of Leisure Services grants have been informed they will need to reapply for 2017 allocation;

THEREFORE BE IT RESOLVED that the annual grant recipients complete a grant application form every five years and complete a year end report each year;

AND THAT prior to formalizing the applications for 2017, staff conduct a value for money audit on the grants and make recommendations to the Finance and Administration Committee in January of 2017;

AND THAT staff report to Council prior to the approval of new annual grant allocations and prior to renewal of grant applications every 5 years; and that staff prepare a year and report each year for Finance and Administration Committee.

CARRIED

Addendum

No Addendum was presented.

Civic Petitions

No Civic Petitions were submitted.

Question Period and Announcements

No questions were asked.

Notices of Motion

No Notices of Motion were presented.

Adjournment

Kirwan/Signoretti: THAT this meeting does now adjourn. Time: 9:28 p.m.

Brigitte Sobush, Deputy City Clerk

Location:	Tom Davies Square
Commencement:	4:19 PM
Adjournment:	9:37 PM

Minutes

Planning Committee Minutes of 11/21/16

Councillor Lapierre, In the Chair

Present	Councillors Lapierre, Jakubo, Sizer, McIntosh, Landry-Altman Councillors Vagnini, Kirwan
City Officials	Jason Ferrigan, Director of Planning Services; Keith Forrester, Real Estate Coordinator; Tony Cecutti, General Manager of Infrastructure Services; David Shelsted, Director of Roads and Transportation Services (D 4:49 p.m.); Tanya Thompson, Deputy City Clerk

Declarations of Pecuniary Interests and the general nature thereof

None declared

Closed Session	<p>The following motion was presented:</p> <p>PL2016-183 McIntosh/Lapierre: That the Planning Committee meet in closed session to deal with four (4) proposed or pending acquisition or disposition of land matters:</p> <ul style="list-style-type: none"> • Purchase of Property – Kingsway, Sudbury; • Sublease Extension and Amending Agreement – Larch Street, Sudbury; • Lease Amending Agreement – Bancroft Drive, Sudbury; and, • Sale of Property – Westview Crescent, Lively
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In accordance with the Municipal Act, 2001 s. 239(2)(c).

CARRIED

The Planning Committee moved into closed session at 4:20 p.m.

Recess	At 5:03 p.m. the Planning Committee recessed.
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Reconvene At 5:30 p.m., the Planning Committee commenced the Open Session in the Council Chambers

Councillor McIntosh, In the Chair

Present Councillors Lapierre, Jakubo, Sizer, McIntosh, Landry-Altman

 Councillors Signoretti (A 8:14 p.m., D 9:02 p.m.), Kirwan (A 5:30 p.m., D 8:24 p.m.), Reynolds (A 8:09 p.m.)

City Officials Jason Ferrigan, Director of Planning Services; Eric Taylor, Manager of Development Approvals; Robert Webb, Supervisor of Development Engineering; Kris Longston, Manager of Community & Strategic Planning; Alex Singbush, Senior Planner; Mauro Manzon, Senior Planner; Glen Ferguson, Senior Planner; Melissa Riou, Senior Planner; Ed Landry, Senior Planner; Tanya Thompson, Deputy City Clerk; Christine Hodgins, Legislative Compliance Coordinator; Lisa Locken, Clerk Services Assistant

Declarations of Pecuniary Interests and the general nature thereof

None declared

Rules of Procedure

Councillor McIntosh moved that the order of the agenda be altered to deal with item R-3, prior to R-1.

CARRIED BY TWO-THIRDS MAJORITY

Public Hearings

- 1 Dalron Construction Ltd. - Application for rezoning in order to create seventeen (17) urban residential lots with single-detached, semi-detached and duplex dwellings as permitted uses, 1305 Holland Road, Sudbury.
- Report dated November 1, 2016 from the General Manager of Infrastructure Services regarding Dalron Construction Ltd. - Application for rezoning in order to create seventeen (17) urban residential lots with single-detached, semi-detached and duplex dwellings as permitted uses, 1305 Holland Road, Sudbury.
- The Planning Committee meeting was adjourned and the Public Hearing was opened to deal with the following application.
- Public Hearing continued from the October 17, 2016 Planning Committee Meeting.
- Kristy Arnold and Jaz Perry, Dalron Construction, the applicants were present.
- Alex Singbush, Senior Planner, outlined the report.
- Mr. Perry presented an electronic presentation outlining the proposed development.

Ms. Arnold stated that this development would not have any significant impact on the traffic.

Ward Councillor Landry-Altmann, asked the applicant why the properties are being assessed at \$500,000.

Mr. Perry advised that the assessment is only an estimated cost.

Ms. Arnold stated that the assessment does seem high and that the goal for this site would be homes of the same size and scale of the neighbourhood, that would cost approximately \$250,000.

Ward Councillor Landry-Altmann, stated that the Official Plan states that when feasible, sidewalks are to be provided on at least one side of local roads. She advised that Lamothe Street recently underwent a resurfacing and she wants to know why sidewalks were not installed during this time.

Jason Ferrigan, Director of Planning Services, stated that Section 11.7 of the Official Plan does advise that sidewalks are to be installed when feasible. He advised that watermain replacements along Arvo and Lamothe Streets, which are local streets and not collector streets and the practice is to replace existing conditions with similar conditions if there is not an expected increase in traffic which is consistent with existing business practices.

Ward Councillor Landry-Altmann, stated that residents in the area have been petitioning to have sidewalks installed in their neighbourhood and are unhappy that this will not be completed. She stated the Official Plan section of the report that states that traffic impact on local streets is minimal and advised that there was a community meeting held in which approximately seventeen (17) residents attended, and that many residents were concerned about the traffic impact. She advised that the consensus for and against the development are about even however residents are concerned about the increased traffic and snow removal.

Mr. Perry advised that they are proposing a paved pedestrian walkway, similar to a sidewalk, between Arvo Street and Lamothe Street and that they would transfer this portion to the City.

Jason Ferrigan, Director of Planning Services, stated that removal and storage of snow in a cul-de-sac is difficult do because of the crescent shape and they often have to send in a pickup truck to clear snow out of corners after the plow has cleared the area. He advised that it is not recommended to have a connection from Arvo to Holland Street as it creates a cul-de-sac condition.

Ward Councillor Landry-Altmann advised that she received is a comment from a residence regarding the cul-de-sac being built a little larger. She also inquired if cul-de-sac lots are assessed at a higher rate.

Ms. Arnold stated that cul-de-sac lots are valued at a premium for those that prefer to live on a quiet street and are willing to pay more for this.

Mr. Perry stated that a portion of Arvo Street immediately adjacent to the property will be brought up to urban standards, including installing sewers and gutters.

Jason Ferrigan, Director of Planning Services, stated that the Planning Committee could provide direction which would require reconstruction on both roadways so that urban standard would be on both sides of the street.

Ward Councillor Landry-Altmann, stated that when they were resurfacing Lamothe, one

section was not paved in order to accommodate the proposed development so they would come back and finish to make it uniform. She stated current residents who have been paying taxes for over fifty (50) years have been asking for gutters and are frustrated, however it is not fair impose on the developer what the city cannot do.

Jason Ferrigan, Director of Planning Services, stated that a good portion has been repaved and some portions have been delayed due to this application to allow this process to see how many water line connections will be required.

Jason Ferrigan, Director of Planning Services, stated that the Planning Committee could give direction to provide for future urban service agreement upon if a policy comes into place.

Ms. Arnold stated that if this project was brought forward a year from now, the road would have been reconstructed in front of their property to an urban standard. She advised that roads have an eighty (80) year lifecycle and the city would have installed and rebuilt the road to a rural standard until they came along with their application.

Jason Ferrigan, Director of Planning Services, stated that direction could be given to amend the resolution to proceed with an urban standard or a future servicing arrangement or that the developer applies for cost sharing agreement.

Ms. Arnold stated that the \$175,000 stated would include curb, gutter and sidewalk.

Ward Councillor Landry-Altmann is concerned if only curbs and gutters are installed, where would people walk.

Jason Ferrigan, Director of Planning Services, stated with direction from the Planning Committee they could secure the applicants contribution in the form of deposits which would be drawn on when infrastructure development happens.

The Public Hearing concerning this matter was closed and the Planning Committee resumed in order to discuss and vote on the application.

The following resolution was presented:

THAT the City of Greater Sudbury approves the application by Dalron Construction Ltd. to amend Zoning By-law 2010-100Z to change the zoning classification from "I", Institutional to "R2-2", Low Density Residential Two in order to facilitate the creation of fifteen (15) urban residential lots allowing for single-detached, semi-detached and duplex dwellings as permitted uses on those lands described as PIN 02119-0026, Parts 1 & 2, Plan SR-845, Lots 48 to 63, Plan M-353, Lot 1, Concession 6, Township of McKim, subject to the following condition:

1. That prior to the enactment of the amending by-law the owner shall enter into an agreement with the City of Greater Sudbury agreeing to transfer to the City Part 1 on Plan SR-845 being part of Arvo Avenue on Plan M-353 for the purposes of a municipal road and also agree to enter into a future servicing agreement for the construction of Arvo Avenue and related services.

Amendment 1

The following amendment was presented by Councillor Landry-Altmann:

PL2016-184A1 Landry-Altmann/Sizer: That the developer installing curb and gutter and a sidewalk, when the City commits to the same on Avro and Lamothe and the project to be submitted as a budget option for 2017 budget process to be voted on.

YEA: Councillor Landry-Altmann.

NAY: Councillor Lapierre, Jakubo, Sizer, McIntosh

DEFEATED

Main Motion As Amended:

PL2016-184 Jakubo/Sizer: THAT the City of Greater Sudbury approves the application by Dalron Construction Ltd. to amend Zoning By-law 2010-100Z to change the zoning classification from "I", Institutional to "R2-2", Low Density Residential on those lands described as PIN 02119-0026, Parts 1 & 2, Plan SR-845, Lots 48 to 63, Plan M-353, Lot 1, Concession 6, Township of McKim, subject to the following condition:

1. That prior to the enactment of the amending by-law the owner shall enter into an agreement with the City of Greater Sudbury agreeing to transfer to the City Part 1 on Plan SR-845 being part of Arvo Avenue on Plan M-353 for the purposes of a municipal road and also agree to enter into a future servicing agreement for the construction of Arvo Avenue and related services.

AND THAT the servicing agreement shall provide that the owner construct the Avro Avenue cul-de-sac at a rural standard and no upgrading of the existing portions of Avro Avenue and Lamothe Streets abutting the subject lands to an urban standard shall be required.

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann

CARRIED

Public comment has been received and considered and has effected Planning Committee's decision in the following manner:

a) Letters asked that Arvo Street be a cul-de-sac and the Committee agreed.

Recess

At 6:55 p.m. the Planning Committee recessed.

Reconvene

At 6:59 p.m. the Planning Committee reconvened.

2 **Rene Ranger - Application for rezoning to permit the existing three (3) unit multiple dwelling, 1390 Main Street, Val Caron**

Report dated October 31, 2016 from the General Manager of Infrastructure Services regarding Rene Ranger - Application for rezoning to permit the existing three (3) unit multiple dwelling, 1390 Main Street, Val Caron.

The Planning Committee meeting was adjourned and the Public Hearing was opened to deal with the following application.

Rene Ranger, the applicant, was present.

Alex Singbush, Senior Planner, outlined the report.

Ward Councillor Kirwan, stated that he supports the application.

The Chair asked whether there was anyone in the audience who wished to speak in favour or

against this application and seeing none:

The Public Hearing concerning this matter was closed and the Planning Committee resumed in order to discuss and vote on the application.

The following resolution was presented:

PL2016-185 Jakubo/Sizer: THAT the City of Greater Sudbury approves the application by Rene Ranger to amend Zoning By-law 2010-100Z by changing the zoning classification of lands described as PIN 73502-0436, Parcel 23053, Lot 25, Plan M-486, Lot 6, Concession 6, Township of Blezard from "R1-5", Low Density Residential One to "R3", Medium Density Residential subject to the following condition:

1. That prior to the enactment of the amending by-law the owner shall submit to the City a building permit application and plans to the satisfaction of the Chief Building Official.

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann.

CARRIED

As no public comment, written or oral, has been received, there was no effect on the Planning Committee's decision.

3 Lamego Renovations Limited - Application for rezoning to permit a contractor's yard. 2758 White Street, Val Caron

Report dated October 31, 2016 from the General Manager of Infrastructure Services regarding Lamego Renovations Limited - Application for rezoning to permit a contractor's yard, 2758 White Street, Val Caron.

The Planning Committee meeting was adjourned and the Public Hearing was opened to deal with the following application.

Kevin Jarus, Tulloch Engineer, agent for the applicant was present.

Alex Singbush, Senior Planner, outlined the report.

Alex Singbush, Senior Planner, stated that the requirement for the driveway to be paved is because the Roads and Transportation Services are looking for incremental improvements to minimize the tracking and this rezoning application provides for this opportunity.

Mr. Jarus stated that this application is to permit a new tenant to provide a contractor yard for a new drilling company to occupy the existing industrial building which was previously occupied by a roofing company. He advised that the subject property is on full municipal services and no new structures will be built. As well, this application conforms to the Official Plan and no land use conflicts with existing neighbours. He stated that the requirement for a paved driveway will add additional costs and he would like the Committee to consider removing this condition.

Ward Councillor Kirwan, stated that if the driveway was paved, it would be the only one in this industrial area and does not feel it is viewed as fair to ask for this requirement and would like the Committee to consider removing it. He supports the application.

The Chair asked whether there was anyone in the audience who wished to speak in favour or against this application and seeing none:

The Public Hearing concerning this matter was closed and the Planning Committee resumed in order to discuss and vote on the application.

The following resolution was presented:

PL2016-186 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the application by Lamego Renovations Limited to amend Zoning By law 2010-100Z by changing the zoning classification of lands described as PIN 73501-0191, Parcel 49499, Part 8, Plan 53R-5680, Lot 9, Concession 5, Township of Blezard from "M1", Mixed Light Industrial/Service Commercial to "M1(S)", Mixed Light Industrial/Service Commercial Special to permit a contractor's yard subject to the following condition:

1. That prior to the enactment of the amending by-law the owner shall:

a) enter into an agreement with the City to pave an area from the edge of pavement on White Street to a point 15 metres easterly to the satisfaction of the General Manager of Infrastructure Services; and,

b) obtain an occupancy permit for the existing building to the satisfaction of the Chief Building Official.

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann.

CARRIED

As no public comment, written or oral, has been received, there was no effect on the Planning Committee's decision.

4 1854092 Ontario Ltd. and Racicot Holdings Ltd. - Application for rezoning in order to permit a townhouse development comprising 30 dwelling units, Cambrian Heights Drive, Sudbury

Report dated October 31, 2016 from the General Manager of Infrastructure Services regarding 1854092 Ontario Ltd. and Racicot Holdings Ltd. - Application for rezoning in order to permit a townhouse development comprising 30 dwelling units, Cambrian Heights Drive, Sudbury.

The Planning Committee meeting was adjourned and the Public Hearing was opened to deal with the following application.

Patrick Danielson, agent for the applicant was present.

Mauro Manzon, Senior Planner, outlined the application

Mauro Manson, Senior Planner, stated that the noise by-law would apply for this development and that it is in close proximity to an industrial zone. He advised that in an M1-1 Zone, there is no outdoor storage allowed and that the existing mix of warehousing and service trades in the area, including a food processing plant are businesses that mainly operate indoors.

Mauro Manzon, Senior Planner, stated that the previous zoning for this property was R3 medium density residential which was re-zoned M1-1 special to accommodate a contractors yard.

Mr. Daniels stated that for the last three (3) years the owner has attempted to turn this property into an industrial business and is now reverting back to a residential use due to the needs.

Ward Councillor Kirwan, commended the applicant for seeing the need for residential use and proposing a plan that will enhance the area. He stated that families that move into this new development will have access to the newly constructed Ryan Heights playground and once the road is repaved it will enhance the neighbourhood and will fulfill the need for essential affordable housing and he supports this application.

The Chair asked whether there was anyone in the audience who wished to speak in favour or against this application and seeing none:

The Public Hearing concerning this matter was closed and the Planning Committee resumed in order to discuss and vote on the application.

The following resolution was presented:

PL2016-187 Jakubo/Sizer: THAT the City of Greater Sudbury approves the application by 1854092 Ontario Ltd. and Racicot Holdings Ltd. to amend Zoning By-law 2010-100Z by changing the zoning classification from "M1-1", Business Industrial and "M1-1(15)", Business Industrial Special to "R3", Medium Density Residential on lands described as PINs 02127 0146, 02127-0219 & 02127-0221, Parcels 48238 & 48257 S.E.S., Parts 2 & 3, Plan 53R-13402, Block B, Plan M-930, Part 2, Plan 53R-6294, Part 5, Plan 53R-11457 in Lot 5, Concession 5, Township of McKim.

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann.

CARRIED

Public comment has been received and considered and had no effect on Planning Committee's decision as the application represents good planning.

5 Greater Sudbury Housing Corporation - Applications for Official Plan Amendment and rezoning in order to permit an eight-storey, 60-unit multiple dwelling, 720 Bruce Avenue, Sudbury

Report dated October 31, 2016 from the General Manager of Infrastructure Services regarding Greater Sudbury Housing Corporation - Applications for Official Plan Amendment and rezoning in order to permit an eight-storey, 60-unit multiple dwelling, 720 Bruce Avenue, Sudbury.

The Planning Committee meeting was adjourned and the Public Hearing was opened to deal with the following application.

Mark Scarfone, Chief Executive Officer Greater Sudbury Housing Corporation, the applicant, was present.

Sid Kitchhefer, S. A. Kitchhefer Limited, agent for the applicant was present.

Mauro Manzon, Senior Planner, outlined the application.

Mauro Manzon, Senior Planner, advised that access to the building will be from separate entrances and parking areas.

Mr. Kitchhefer advised that they have read the report and they have no concerns.

Mr. Scarfone stated that the waitlist for social housing is managed by the office of Social Services.

Ward Councillor Kirwan, advised that this project is at least two (2) years in planning and is part of a larger project that Greater Sudbury Housing Corporation is undertaking this would add 60 more units to the 1848 existing units. He advised that there are 4500 social housing units currently in Sudbury and there is a waiting list of approximately 1000 and that seniors are waiting three or more years to have access to one bedroom accommodation. He stated that this project will rejuvenate the area and hopes that the Committee will approve this application so they can look at redeveloping and encourage other units to be developed. He informed that the Board made a presentation to the Seniors Advisory Panel and it was well received.

Mr. Scarfone advised that they would need to look at their entire portfolio to see if there are properties for this development that are closer to arterial roads.

The Chair asked whether there was anyone in the audience who wished to speak in favour or against this application and seeing none:

The Public Hearing concerning this matter was closed and the Planning Committee resumed in order to discuss and vote on the application.

The following resolutions were presented:

Resolution regarding Official Plan Amendment:

PL2016-188 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the application by Greater Sudbury Housing Corporation to amend the City of Greater Sudbury Official Plan to provide a site-specific exception from the policies of Section 3.2.1 of the Official Plan in order to permit a high density residential use with a maximum net density of 260 units per hectare on lands described as Part of PIN 02127-0182, Parts 1 & 2, Plan 53R-3813 in Lot 5, Concession 5, Township of McKim.

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann.

CARRIED

Resolution regarding Zoning By-law Application

PL2016-19 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the application by Greater Sudbury Housing Corporation to amend Zoning By-law 2010-100Z by changing the zoning classification from "R4.D216", High Density Residential to "R4.D260(S)", High Density Residential Special on lands described as Part of PIN 02127 0182, Parts 1 & 2, Plan 53R-3813 in Lot 5, Concession 5, Township of McKim subject to the following conditions:

1. That the amending by-law include the following site-specific provisions:
 - a. A minimum 0.5 parking space per dwelling unit shall be required for a multiple dwelling located on Part 1, Plan 53R-3813;
 - b. The required court shall be a minimum 11 metres between buildings;
 - c. The location of the existing multiple dwelling on Part 2, Plan 53R-3813 shall be permitted.

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann.

CARRIED

As no public comment, written or oral, has been received, there was no effect on the Planning

Committee's decision.

6

Oldenburg Inc. - Application for rezoning in order to permit the conversion of the former industrial building along with a five-storey addition as a mixed use development containing 50 residential dwelling units and a mix of commercial and light industrial uses, 185 & 227 Lorne Street, Sudbury

Report dated November 2, 2016 from the General Manager of Infrastructure Services regarding Oldenburg Inc. - Application for rezoning in order to permit the conversion of the former industrial building along with a five-storey addition as a mixed use development containing 50 residential dwelling units and a mix of commercial and light industrial uses, 185 & 227 Lorne Street, Sudbury.

The Planning Committee meeting was adjourned and the Public Hearing was opened to deal with the following application.

Greg Oldenburg, the applicant and Robert Cecutto, President Tribury Construction, agent for the applicant were present.

Glen Ferguson, Senior Planner, outlined the report.

Mr. Oldenburg thanked the Committee for their work and advised he concurs with the staff report.

Hans Peter Faber, concerned resident, is concerned about the extra traffic. He stated that he would like them to make Willow Street a one-way street.

Mr. Oldenburg stated that there would be parking available in two (2) different designated lots.

Jason Ferrigan, Director of Planning Services, stated that any concerns of noise relating to the existing commercial businesses would be dealt with by By-law. He also stated that he is not aware of any plans to convert Willow Street to a one-way street.

Ward Councillor Signoretti, advised that he supports this development and hopes it is approved. He informed that he has had several meetings with Mr. Oldenburg and this project has come a long way. He stated that the building was previously a desolate building and this development would revive and transform the neighbourhood making it a safer community and would raise property values.

The Chair asked whether there was anyone in the audience who wished to speak in favour or against this application and seeing none:

The Public Hearing concerning this matter was closed and the Planning Committee resumed in order to discuss and vote on the application.

The following resolution was presented:

Rules of Procedure

With the concurrence of the members the reading of the motion was waived.

CARRIED

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann.

PL2016-190 Landry-Altmann/Sizer: THAT the City of Greater Sudbury approves the application by Oldenburg Inc. to amend Zoning By-law 2010-100Z to change the zoning

classification from “M1-1”, Business Industrial and “R2-3”, Low Density Residential Two to “HR3-1(S)”, Medium Density Residential Special – Holding on those lands described as PINs 73585-0909 & 73585 1128 & Part of PIN 73585-1085, Lots 88 & 89, Plan M-31S, Part of Alder Street Located South of Victoria Street & North of Willow Street, Lot 6, Concession 3, Township of McKim subject to the following conditions:

A) That prior to the enactment of the amending zoning by-law the owner shall submit to the Planning Services Division a registered survey of the lands to be rezoned in order to allow for the preparation of the amending zoning by-law;

B) That a holding provision be applied to the lands and that the holding provision not be removed from the lands until such time as:

i. The owner has entered into an agreement to acquire or has acquired the portion of Alder Street to be closed to the satisfaction of the City Solicitor;

ii. The owner has completed a Transportation Demand Management report addressing the approved reduction in parking space requirements to the satisfaction of the Director of Planning Services;

iii. The owner has completed and submitted noise and vibration studies relating to the development of the lands to the satisfaction of the Director of Planning Services; and,

iv. City of Greater Sudbury Council declares the lands a Class IV area under the Ministry of the Environment’s NPC -300 – Environmental Noise Guideline for Stationary and Transportation Sources.

C) That the amending zoning by-law contain the following site-specific provisions:

i. That the only permitted uses on the subject lands be a multiple dwelling with a maximum of 50 residential dwelling units and non-residential uses be limited to an art gallery, assembly hall, audio/visual studio, automotive sales establishment (electric vehicle), bake shop, banquet hall, business office, custom print or copy shop, financial institution, food processing plant in the form of a brewery, light industrial use, institutional use, medical office, office, personal service shop, pharmacy, private club, professional office, retail store, commercial recreation centre, restaurant, scientific or medical laboratory, commercial school and service trade.

ii. That no residential units shall be permitted on the ground floor;

iii. That all non-residential uses shall have a maximum net floor area of 1 673m²;

iv. That the minimum parking requirements shall be 1.25 spaces per dwelling unit and 1 space per 30m² of net floor area for non-residential uses;

v. That reduced setback requirements where required for the existing building and the addition be provided;

vi. That the maximum building height for a mixed use building shall be 22 metres and the maximum building height for the accessory parking garage shall be 7 metres;

vii. That the maximum lot coverage for the overall development shall be 60%;

viii. That the minimum landscaped open space for the overall development shall be 27%;

ix. That parking areas be permitted in the required front yard and corner side yard;

- x. That the only permitted use on Lots 88 and 89, Plan M31S shall be a parking garage accessory to the permitted residential and non-residential uses;
- xi. That a minimum setback to the parking garage on Lots 88 and Lot 89, Plan M31S from the westerly lot line shall be 1.2m, 0m from the lane to the south and 1.1m from Victoria Street; and,
- xii. The minimum landscape strip abutting Victoria Street shall be 1.1m next to the parking garage.

YEA: Councillor Lapierre, Jakubo, Sizer, McIntosh, Landry-Altmann.

CARRIED

Public comment has been received and considered and has had no effect on Planning Committee's decision as the application represents good planning.

Matters Arising from the Closed Session

Councillor Lapierre presented the rise and report from the closed Planning session.

The following resolutions were presented:

PL2016-191 McIntosh/Lapierre: THAT the City of Greater Sudbury authorizes the purchase and demolition of 586 Kingsway, Sudbury, legally described as PIN 02132-0184(LT), Lot 44 on Plan M-42, Township of McKim, City of Greater Sudbury;

AND THAT a by-law be presented authorizing the purchase and execution of the documents required to complete the real estate transaction;

AND THAT the acquisition, demolition, designated substance survey and all other costs associated with the demolition be funded from the Capital Financial Reserve Fund - Roads.

CARRIED

PL2016-192 Lapierre/McIntosh: THAT the City of Greater Sudbury authorizes a Sublease Extension and Amending Agreement and any further subleases or extensions until March 30, 2023, with the Minister of Infrastructure for space located in 199 Larch Street, Sudbury;

AND THAT the appropriate by-law be presented to authorize the execution of the Sublease Extension and Amending Agreement and any further subleases or extensions;

AND THAT the annual rent be funded from the Provincial Offences' operating budget.

CARRIED

PL2016-193 Jakubo/Lapierre: THAT the City of Greater Sudbury authorizes a Lease Amending Agreement with Nickel District Conservation Authority for 1298 Bancroft Drive, Sudbury;

AND THAT the appropriate by-law be presented to authorize the execution of the Lease Amending Agreement.

CARRIED

PL2016-194 Jakubo/Lapierre: THAT the City of Greater Sudbury authorizes the sale of 5 Westview Crescent, Lively, legally described as: part of PINs 73375-0936(LT), -0408(LT), and

-0591(LT), being part of Parts 2, 3 and 4 on Plan 53R-10782, excepting Parts 1, 3, 4, 6 and 7 on Plan 53R-20639, Township of Waters;

AND THAT the appropriate by-law be presented to authorize the sale and execution of the documents required to complete the real estate transaction;

AND THAT the net proceeds of the sale be credited to the Land Acquisition Reserve Fund.

CARRIED

Adopting, Approving or Receiving Items in the Consent Agenda

Consent Agenda

The following resolution was presented:

PL2016-195 Jakubo/Sizer: THAT the City of Greater Sudbury approves Planning Committee Consent Agenda Items C-1 and C-2.

CARRIED

The following are consent agenda items:

Routine Management Reports

- C-1 Yvon & Aline Gagné - Request for extension of conditional approval of rezoning application File # 751-7/14-14, 2351 Main Street, Val Caron

Report dated October 31, 2016 from the General Manager of Infrastructure Services regarding Yvon & Aline Gagné - Request for extension of conditional approval of rezoning application File # 751-7/14-14, 2351 Main Street, Val Caron.

PL2016-196 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the extension of rezoning application File # 751-7/14-14 by Yvon & Aline Gagné on lands described as Part of PIN 73501-0454, Part of Parcel 6953 S.E.S., in Lot 9, Concession 5, Township of Blezard for a period of six (6) months to April 7, 2017.

CARRIED

- C-2 1777222 Ontario Ltd. & 1777223 Ontario Ltd. – Extension to draft plan of subdivision approval, Jack Nicholas Business & Innovation Subdivision, Sudbury

Report dated October 31, 2016 from the General Manager of Infrastructure Services regarding 1777222 Ontario Ltd. & 1777223 Ontario Ltd. – Extension to draft plan of subdivision approval, Jack Nicholas Business & Innovation Subdivision, Sudbury.

PL2016-196 Sizer/Jakubo: THAT the City of Greater Sudbury's delegated official be directed to amend the conditions of draft approval for the draft plan of subdivision on those lands known as PINs 73561-0258, 73561-0261 & 73561-0264, Lots 9 & 10, Concession 4, Township of Neelon, File # 780-6/10002, upon payment of the City's processing fee of \$884.08 as follows:

- a) By deleting Condition #10 and replacing it with the following:

“10. That this draft approval shall lapse on October 26, 2017.”

b) By deleting Condition #27 and replacing it with the following:

“27. The final plan shall be integrated with the City of Greater Sudbury Control Network to the satisfaction of the Coordinator of the Surveying and Mapping Services. The survey shall be referenced to NAD83(CSRS) with grid coordinates expressed in UTM Zone 17 projection and connected to two (2) nearby City of Greater Sudbury Control Network monuments. The survey plan must be submitted in an AutoCAD compatible digital format. The submission shall be the final plan in content, form and format and properly geo-referenced.”

CARRIED

Managers' Reports

R-3 Municipal Best Practices on Community Improvement Plan (CIP) Interest-Free Loans

Report dated November 7, 2016 from the General Manager of Infrastructure Services regarding Municipal Best Practices on Community Improvement Plan (CIP) Interest-Free Loans.

PL2016-198 Lapierre/Jakubo: THAT the City of Greater Sudbury directs staff to include the Downtown Sudbury Multi-Residential Interest-Free Loan Program, as outlined in the report from the General Manager of Infrastructure Services dated November 7, 2016, as part of the the Downtown Sudbury Community Improvement Plan (CIP).

CARRIED

Referred and Deferred Matters

R-1 Downtown Sudbury Community Improvement Plan

Report dated November 1, 2016 from the General Manager of Infrastructure Services regarding Downtown Sudbury Community Improvement Plan.

PL2016-199 Landry-Altmann/Sizer: THAT the City of Greater Sudbury adopts the attached Community Improvement Plan for Downtown Sudbury from the General Manager of Infrastructure Services dated September 27, 2016.

CARRIED

Managers' Reports

R-2 Ontario Municipal Board Reform

Report dated November 3, 2016 from the General Manager of Infrastructure Services regarding Ontario Municipal Board Reform.

PL2016-200 Lapierre/Sizer: That the City of Greater Sudbury endorses the report from the General Manager of Infrastructure Services dated November 2, 2016, respecting review of the Ontario Municipal Board. That the report be forwarded to the Ontario Ministry of Municipal Affairs as the City of Greater Sudbury's response to the government's public consultation document, "Review of the Ontario Municipal Board".

CARRIED

Addendum

No Addendum was presented.

Civic Petitions

No Civic Petitions were presented.

Question Period and Announcements

No Question Period or Announcements were presented.

Notices of Motion

No Notices of Motion were presented.

Adjournment

Jakubo/Lapierre: THAT this meeting does now adjourn. Time: 9:37 p.m.

Tanya Thompson, Deputy City
Clerk

Location:	Tom Davies Square
Commencement:	4:06 PM
Adjournment:	9:11 PM

Minutes

City Council Minutes of 11/22/16

Deputy Mayor Landry-Altmann, In the Chair

Present	Councillors Signoretti, Vagnini, Dutrisac, Kirwan, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altmann, Mayor Bigger
Staff	Ed Archer, Chief Administrative Officer; Kevin Fowke, Director Human Resources and Organizational Development; Ron Foster, Auditor General; Tanya Thompson, Deputy City Clerk; Melissa Zanetti, Mayor's Chief of Staff

Declarations of Pecuniary Interests and the general nature thereof

None declared

Closed Session

The following motion was presented:

CC2016 - 363: Councillor Kirwan / Councillor Cormier: That the City of Greater Sudbury Council move into Closed Session to deal with two (2) Labour Relations / Employee Negotiations matters regarding collective bargaining and one (1) Personal Matters (Identifiable Individual(s)) matter in accordance with the Municipal Act 2001, s. 239(2)(b)(d)).

CARRIED

Recess	At 5:07 p.m. Council recessed.
Reconvene	At 6:00 p.m., Council commenced the Open Session in the Council Chambers

Deputy Mayor Sizer, In the Chair

Present	Councillors Signoretti, Vagnini, Montpellier, Dutrisac, Kirwan, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altmann.
City Officials	Ed Archer, Chief Administrative Officer; Tony Cecutti, General Manager of Infrastructure Services; Ron Henderson, General Manager of Assets, Transit and Fleet; Catherine Matheson, General Manager of Community Development; Ed Stankiewicz, Acting Chief Financial Officer/City Treasurer; Eliza Bennett, Manager, Communications & French Languages Services; Ron Foster, Auditor General; Tanya Thompson, Deputy City Clerk; Deanna Denis, Executive Assistant to the Executive Director of Administrative Services; Renee Stewart, Clerk's Services Assistant.

Declarations of Pecuniary Interests and the general nature thereof

None declared

Presentations

- 1 Akli Ben-Anteur, Projects Engineer and Michelle Albert, Director of Water and Wastewater Municipal Infrastructure from WSP provided an electronic presentation regarding the Water Wastewater Master Plan for information only.

Matters Arising from the Closed Session

Deputy Mayor Landry-Altmann, as Chair of the Closed Session, reported that Council met in Closed Session to deal with two (2) Labour Relations / Employee Negotiations matters regarding collective bargaining and one (1) Personal Matters (Identifiable Individual(s)) matter in accordance with the Municipal Act 2001, s. 239(2)(b)(d)). One (1) direction was provided to staff.

Matters Arising From the Planning Committee

October 17, 2016

Councillor McIntosh as Chair of the Planning Committee, reported on the matters arising from the Planning Committee meeting of October 17, 2016.

CC2016-328 Kirwan/Bigger: THAT the City of Greater Sudbury approves Planning Committee resolutions PL2016-161, and PL2016-163 to PL2016-174 to PL2016-182 inclusive from the meeting of October 17, 2016.

CARRIED

The following are the Planning Committee resolutions:

Appointing Chair and Vice-Chair

PL2016-161 Landry-Altmann/Sizer: THAT the City of Greater Sudbury appoints Councillor McIntosh as Chair and Councillor Lapierre as Vice-Chair of the Planning Committee for the

term ending December 31, 2016 .

CARRIED

Downtown CIP

PL2016-163 Landry-Altmann/Bigger: THAT the City of Greater Sudbury directs staff to report to the November 21, 2016 Planning Committee meeting in regards to Municipal Best Practices for interest free loan Programs together with a recommended interest free loan program inclusion in the Downtown CIP.

CARRIED

PL2016-164 Landry-Altmann/Bigger: THAT the City of Greater Sudbury directs staff to start the process to review other Town Centre CIP's including, but not limited to, the Flour mill BIA. To include residential incentive programs and interest free loan programs and funding which is to be included in the 2018 budget process.

CARRIED

Rezoning and Draft Plan Dalron Construction Limited

PL2016-165 Jakubo/Lapierre: THAT the City of Greater Sudbury approves the application by Dalron Construction Limited to amend the Zoning By-law 2010-100Z to change the zoning classification from "FD", Future Development to "R1-5", Low Density Residential One, "R3-1", Medium Density Residential, and "OSC", Open Space Conservation in order to permit the development of a 27 lot residential subdivision and two (2) blocks for multiple residential development on those lands described as PINs 73602-0239 & 73602-0240, Blocks L & M, Plan M-1014, Lot2, Concession 6, Township of McKim subject to the following conditions:

1. That the owner provide the Development Approvals Section with a registered survey plan outlining the lands to be rezoned to enable the preparation of an amending by-law. The survey shall identify as parts on a plan the lands to be developed for single residential and medium density uses, as well as lands to be utilized for the stormwater management pond and open space purposes to the satisfaction of the Director of Planning Services.
2. That the lands on the draft plan of subdivision be rezoned as follows:
 - i) That Lots 1 to 27 and Block 28 located between Lots 25 and 26 be zoned "R1-5", Low Density Residential One;
 - ii) That Blocks 29 and 30 be zoned "R3-1", Medium Density Residential;
 - iii) That the balance of the lands be zoned "OSC", Open Space Conservation.

CARRIED

PL2016-166 Sizer/Lapierre: THAT the City of Greater Sudbury's delegated official be directed to issue the draft approval for the subject plan of subdivision not sooner than fourteen (14) days following the date of the public meeting in accordance with the requirements of Section 51 (20) of the Planning Act, and subject to the following conditions:

1. That this draft approval applies to the draft plan of subdivision of PINs 73602-0239, 73602-0240 & 73602-0187, Blocks L & M, Plan M-1014, Block 52, Plan 53M-1197, Lot 2, Concession 6, Township of McKim as shown on a plan of subdivision prepared by Tulloch Geomatics Inc. and dated March 2016.

2. Final approval for registration may be issued in phases to the satisfaction of the Director of Planning, provided that:
- i. phasing is proposed in an orderly progression, in consideration of such matters as the timing of road improvements, infrastructure and other essential services; and
 - ii. all agencies agree to registration by phases and provide clearances, as required, for each phase proposed for registration; furthermore, the required clearances may relate to lands not located within the phase sought to be registered.
3. That the owner shall have completed all major outstanding infrastructure deficiencies that are critical to the overall function of the subdivision in previous phases of the plan that have been registered, or have made arrangements for their completion, prior to registering a new phase of the plan, to the satisfaction of the General Manager of Infrastructure Services.
4. That the street(s) shall be named to the satisfaction of the Municipality.
5. That any dead-ends or open sides of road allowances created by this plan of subdivision shall be terminated in 0.3 metre reserves, to be conveyed to the Municipality and held in trust by the Municipality until required for future road allowances or the development of adjacent land.
6. That prior to the signing of the final plan, the Planning Services Division shall be advised by the Ontario Land Surveyor responsible for preparation of the final plan, that the lot areas, frontages and depths appearing on the final plan do not violate the requirements of the Restricted Area By-laws of the Municipality in effect at the time such plan is presented for approval.
7. That the subdivision agreement be registered by the Municipality against the land to which it applies, prior to any encumbrances.
8. That such easements as may be required for utility or drainage purposes shall be granted to the appropriate authority.
9. That the owner agrees in writing to satisfy all the requirements, financial and otherwise, of the City of Greater Sudbury, concerning the provision of roads, walkways, street lighting, sanitary sewers, watermains, storm sewers and surface drainage facilities.
10. That the subdivision agreement contain provisions whereby the owner agrees that all the requirements of the subdivision agreement including installation of required services be completed within three (3) years after registration.
11. That this draft approval shall lapse three (3) years from date of draft plan approval.
12. The final plan shall be integrated with the City of Greater Sudbury Control Network to the satisfaction of the Coordinator of the Surveying and Mapping Services. The survey shall be referenced to NAD83(CSRS) with grid coordinates expressed in UTM Zone 17 projection and connected to two (2) nearby City of Greater Sudbury Control Network monuments. The survey plan must be submitted in an AutoCAD compatible digital format. The submission shall be the final plan in content, form and format and properly geo-referenced.
13. The owner agrees to enter into a design, construction and cost sharing agreement for a future communal downstream stormwater management pond in the location of stormwater management Block 28. This pond will be designed to serve the overall draft plan subwatershed area and shall include the major and minor storm drainage from the Royal

Oaks/Nickeldale Subdivision which is to be conveyed north along the future extension of Montrose Avenue to the existing north watercourse flowing to the Maley Reservoir area.

14. Prior to the submission of servicing plans, the owner shall, to the satisfaction of the Director of Planning Services, provide an updated geotechnical report prepared, signed, sealed, and dated by a geotechnical engineer licensed in the Province of Ontario. Said report shall, as a minimum, provide factual information on the soils and groundwater conditions within the proposed development. Also, the report should include design information and recommend construction procedures for any proposed storm and sanitary sewers, stormwater management facilities, watermains, roads to a 20 year design life, the mass filling of land, surface drainage works, erosion control, slope stability, slope treatment and building foundations. Included in this report must be details regarding the removal of substandard soils (if any) and placement of engineered fill (if required) for the construction of homes. Also, the report must include an analysis illustrating how the groundwater table will be lowered to a level that will not cause problems to adjacent boundary housing and will, in conjunction with the subdivision grading plan, show that basements of new homes will not require extensive foundation drainage pumping. The geotechnical information on building foundations shall be to the satisfaction of the Chief Building Official and Director of Planning Services.

15. The owner shall provide a detailed lot grading plan prepared, signed, sealed, and dated by a professional civil engineer with a valid certificate of authorization for the proposed lots as part of the submission of servicing plans. This plan must show finished grades around building envelopes, retaining walls, swales, slopes and lot corners. The plan must show sufficient grades on boundary properties to mesh the lot grading of the new site to existing properties and show the overland flow path.

16. The owner agrees to provide the required soils report, traffic report, water, sanitary sewer and lot grading master planning reports and plans to the Director of Planning Services prior to the submission of servicing plans for any phase of the subdivision.

17. The proposed subdivision roadways are to be built to urban standards, including curb and gutter, storm sewers, maximum 8% road grades and related appurtenances to the City of Greater Sudbury Engineering Standards at the time of submission.

18. As part of the submission of servicing plans, the owner shall have rear yard slope treatments designed by a geotechnical engineer licensed in the Province of Ontario incorporated in to the lot grading plans if noted as required at locations required by the Director of Planning Services. Suitable provisions shall be incorporated into the Subdivision Agreement to ensure that the treatment is undertaken to the satisfaction of the Director of Planning Services.

19. Streetlights for this subdivision will be designed and constructed by Greater Sudbury Hydro Plus Inc. at the cost of the owner.

20. The owner will be required to ensure that the corner radius for all intersecting streets is to be 9.0 m.

21. The owner shall provide a utilities servicing plan showing the location of all utilities including City services, Canada Post, Greater Sudbury Hydro Inc. or Hydro One, Bell, Union Gas, and Eastlink (as applicable). This plan must be to the satisfaction of the Director of Planning Services and must be provided prior to construction for any individual phase.

22. The owner shall provide proof of sufficient fire flow in conjunction with the submission of

construction drawings for each phase of construction. All costs associated with upgrading the existing distribution system to service this subdivision will be borne totally by the owner.

23. The owner shall provide proof of sufficient sanitary sewer capacity in conjunction with the submission of construction drawings for each phase of construction. All costs associated with upgrading the existing collection system to service this subdivision will be borne totally by the owner.

24. Draft approval does not guarantee an allocation for water or sewer capacity. Prior to the signing of the construction drawings for each phase, the Director of Planning Services is to be advised by the General Manager of Infrastructure Services that sufficient sewage treatment capacity and water capacity exist to service the development.

25. The applicant/owner shall provide to the City, as part of the submission of servicing plans a Siltation Control Plan detailing the location and types of sediment and erosion control measures to be implemented during the construction of each phase of the project. Said plan shall be to the satisfaction of the General Manager of Growth and Development and Conservation Sudbury. The siltation control shall remain in place until all disturbed areas have been stabilized. All sediment and erosion control measures shall be inspected daily to ensure that they are functioning properly and are maintained and/or updated as required. If the sediment and erosion control measures are not functioning properly, no further work shall occur until the sediment and/or erosion problem is addressed.

26. That prior to the signing of the final plan for any phase of the development and prior to any pre-servicing taking place on the site, an acoustical report shall be prepared by a qualified engineer to determine the noise levels on the site, and what noise attenuation features would be required in the construction of homes to reduce noise levels in accordance with Ministry of the Environment guidelines, to the satisfaction of the Director of Planning Services.

27. That if the acoustical report determines that noise attenuation features are required within the subdivision, suitable provisions be included in the subdivision agreement to ensure these measures are undertaken.

28. That the owner complete a watermain loop from the existing 200 mm diameter watermain along Agincourt Avenue to the proposed watermain along future Montrose Avenue.

29. The property will require a subdivision agreement and during that process, based on anticipated quantities of removal of rock through blasting, the following conditions will be imposed:

a) The developer will be required to provide a geotechnical report on how the work related to blasting shall be undertaken safely to protect adjoining structures and other infrastructure. The geotechnical report shall be undertaken by a blasting consultant defined as a professional engineer licensed in the Province of Ontario with a minimum of five (5) years experience related to blasting.

b) The blasting consultant shall be retained by the developer and shall be independent of the contractor and any subcontractor doing blasting work. The blasting consultant shall be required to complete specified monitoring recommended in his report of vibration levels and provide a report detailing those recorded vibration levels. Copies of the recorded ground vibration documents shall be provided to the contractor and contract administration weekly or upon request for this specific project.

c) The geotechnical report will provide recommendations and specifications on the following

activity as a minimum but not limited to:

- i) Pre-blast survey of surface structures and infrastructure within affected area
 - ii) Trial blast activities
 - iii) Procedures during blasting
 - iv) Procedures for addressing blasting damage complaints
 - v) Blast notification mechanism to adjoining residences
 - vi) Structural stability of exposed rock faces
- d) The above report shall be submitted for review to the satisfaction of the Chief Building Official prior to the commencement of any removal of rock by blasting.
- e) Should the developer's schedule require to commence blasting and rock removal prior to the subdivision agreement having been signed, a site alteration permit shall be required under the City of Greater Sudbury's By-law #2009-170 and shall require a similar geotechnical report as a minimum prior to its issuance.

30. The owner shall complete to the satisfaction of the Director of Planning Services of the City of Greater Sudbury and Canada Post:

- a) Include on all offers of purchase and sale, a statement that advises the prospective purchaser:
- i) That the home/business mail delivered will be from a designated Community Mail Box.
 - ii) That the developers/owners be responsible for officially notifying the purchasers of the Community Mail Box locations prior to the closing on any home sales.
- b) The owner further agrees to:
- i) Install concrete pads in accordance with the requirements of, and in locations to be approved by, Canada Post to facilitate the placement of Community Mail Boxes. Canada Post will need to be informed when the pads are in place.
 - ii) Identify the pads above on the engineering servicing drawings. The pads are to be poured at the time of the sidewalk and/or curb installation within each phase of the plan of subdivision. Provide curb depressions at the community mailbox site location(s). These are to be 2 meters in width and no higher than 25 mm.
 - iii) Determine the location of all centralized mail facilities in cooperation with Canada Post and to post the location of these sites on appropriate maps, information boards and plans.

31. That prior to the signing of the final plan, the Planning Services Division is to be advised by the Nickel District Conservation Authority that a storm water management plan has been submitted for their review.

32. Block 28 shall be transferred to the City for the purposes of stormwater management and open space conservation.

CARRIED

Marc & Louise Menard – Amend Zoning By-law 2010-100Z

PL2016-167 Jakubo/Lapierre: That the City of Greater Sudbury approves the application by Marc & Louise Menard to amend Zoning By-law 2010-100Z with respect to lands described as PIN 73506-0067, Parcel 49847 S.E.S., Part 2, Plan 53R-12627 in Lot 5, Concession 4, Township of Hanmer in order to extend the use of a garden suite in accordance with Section 39.1(4) of the Planning Act for a temporary period of three (3) years.

CARRIED

Streetwise Holding Inc.– Amend Zoning By-law 2010-100Z

PL2016-168 Lapierre/Jakubo: THAT the City of Greater Sudbury approves the application by Streetwise Holdings Inc. to amend Zoning By-law 2010-100Z to change the zoning classification from “R2-2”, Low Density Residential Two to “R3-1(S)”, Medium Density Residential Special in order to permit the development of a five-storey multiple dwelling containing 40 dwelling units on those lands described as PIN 73583-0073, Block A, Plan 70-S, Lot 4, Concession 3, Township of McKim subject to the following condition:

1. That the amending by-law contain the following site-specific provisions:

a. That the only permitted uses shall be as follows:

- one (1) multiple dwelling containing a maximum of 40 dwelling units;
- any use permitted in all zones under Section 4.40 of Part 4 of the Zoning By-law; and

b. That a minimum front yard setback of 3 metres be required..

CARRIED

1085937 Ontario Inc.– Official Plan

PL2016-169 Sizer/Lapierre: THAT the City of Greater Sudbury denies the application by 1085937 Ontario Inc. in order to provide an exception to Section 6.2.2. to permit a lot boundary adjustment resulting in a remainder having a lot area of less than 30 hectare in the Agricultural Reserve for the lands described as PINs 73345-0766 and 73345-0243, Part 1, Plan 53R-19093, and remainder of Parcel 234 SWS, Lot 4, Concession 5, Township of Rayside.

CARRIED

1085937 Ontario Inc.– Rezoning

PL2016-170 Lapierre/Sizer: THAT the City of Greater Sudbury denies the application by 1085937 Ontario Inc. to amend Zoning By-law 2010-100Z by changing the zoning classification of lands described as PINs 73345-0766 and 73345-0243, Part 1, Plan 53R-19093, and remainder of Parcel 234 SWS, Lot 4, Concession 5, Township of Rayside from “A”, Agricultural to “A(S)”, Agricultural Special with a special exception to allow a parcel that does not meet the 30.0 hectare minimum lot area and 90 metre minimum lot frontage required for lots in the Agricultural Zone.

CARRIED

Waive Application Fee

PL2016-171 Jakubo/Lapierre: THAT the City of Greater Sudbury directs staff to waive the application fee should the applicant submit a new application that includes PIN 73345-0770 and PIN 73345-0766, and PIN 73345-0243.

CARRIED

Sale of Part of Closed Ethel Street

PL2016-172 Sizer/Landry-Altmann: THAT the City of Greater Sudbury authorizes the sale of part of closed Ethel Street Sudbury, legally described as part of PIN 02129-0350(LT), being Parts 1,2 and 3 on Plan 53R-20663, City of Greater Sudbury;

AND THAT the appropriate by-law be presented to authorize the sale and execution of the documents requires to complete the real estate transaction;

AND THAT the net proceeds of the sale are credited to the Land Acquisition Reserve Fund.

CARRIED

City of Greater Sudbury –Amend the Conditions of Draft Approval File 780-5/12005

PL2016-174 Sizer/Lapierre: THAT the City of Greater Sudbury's delegated official be directed to amend the conditions of draft approval for the draft plan of subdivision on lands described as Part of PINs 73348-0005 & 73348-0734 in Lots 2 & 3, Concession 2, Township of Balfour, City of Greater Sudbury, File 780-5/12005, as follows:

a) That Condition #10 be deleted and replaced with the following:

"10. That this draft approval shall lapse on December 12, 2019."

b) By amending Condition #32 by replacing "Growth and Development Department" with "Planning Services Division."

c) By adding the following as Condition #33:

"33. Final approval for registration may be issued in phases to the satisfaction of the Director of Planning Services, provided that:

i) Phasing is proposed in an orderly progression, in consideration of such matters as the timing of road improvements, infrastructure and other essential services; and,

ii) All agencies agree to registration by phases and provide clearances, as required, for each phase proposed for registration; furthermore, the required clearances may relate to lands not located within the phase sought to be registered."

d) By adding the following as Condition #34:

"34. That the owner shall have completed all major outstanding infrastructure deficiencies that are critical to the overall function of the subdivision in previous phases of the plan that have been registered, or have made arrangements for their completion, prior to registering a new phase of the plan, to the satisfaction of the General Manager of Infrastructure Services."

CARRIED

City of Greater Sudbury –Amend the Conditions of Draft Approval File 780-7/07001

PL2016-175 Landry-Altmann/Sizer: THAT the City of Greater Sudbury's delegated official be directed to amend the conditions of draft approval for the draft plan of subdivision on lands described as PINs 73508-1251 (LT), 73508-1231 (LT) and part of PIN 73508-1217 (LT), Part of Parcel 1230 S.E.S., in Lot 11, Concession 3, Township of Capreol, City of Greater Sudbury, File 780-7/07001, as follows:

a) By deleting Condition #11 and replacing it with the following:

“11. That this draft approval shall lapse on December 10, 2019.”

b) By deleting Condition #16 and replacing it with the following:

Prior to the submission of servicing plans, the owner shall, to the satisfaction of the Director of Planning Services, provide an updated geotechnical report prepared, signed, sealed, and dated by a geotechnical engineer licensed in the Province of Ontario. Said report shall, as a minimum, provide factual information on the soils and groundwater conditions within the proposed development. Also, the report should include design information and recommend construction procedures for any proposed storm and sanitary sewers, stormwater management facilities, watermains, roads to a 20-year design life, the mass filling of land, surface drainage works, erosion control, slope stability, slope treatment and building foundations. Included in this report must be details regarding the removal of substandard soils (if any) and placement of engineered fill (if required) for the construction of homes. Also, the report must include an analysis illustrating how the groundwater table will be lowered to a level that will not cause problems to adjacent boundary housing and will, in conjunction with the subdivision grading plan, show that basements of new homes will not require extensive foundation drainage pumping. The geotechnical information on building foundations shall be to the satisfaction of the Chief Building Official and Director of Planning Services.

c) By deleting Condition #18 and replacing it with the following:

The owner shall provide a detailed lot grading plan prepared, signed, sealed, and dated by a professional civil engineer with a valid certificate of authorization for the proposed lots as part of the submission of servicing plans. This plan must show finished grades around new houses, retaining walls, side yards, swales, slopes and lot corners. The plan must show sufficient grades on boundary properties to mesh the lot grading of the new site to existing properties and show the stormwater overland flow path.

d) By amending Condition #29 by replacing “Growth and Development Department” with “Planning Services Division.”

e) By amending Condition #30 by adding “Services” following the reference to the “Director of Planning.”

f) By amending Condition #31 by deleting the reference to the “General Manager of Growth and Development.”

City of Greater Sudbury –Amend the Conditions of Draft Approval File 780-6/97001

PL2016-176 Sizer/Landry-Altmann: THAT the City of Greater Sudbury’s delegated official be directed to amend the conditions of draft approval for the draft plan of subdivision on lands described as Remainder of PINs 73508-1251 (LT), 73508-1231 (LT) and part of PIN 73508-1217 (LT), Parcels 760 N.W.S., and 2768 S.E.S., and Part of Block F, Plan M-1005 in Lot 11, Concession 6, Township of Neelon, City of Greater Sudbury, File 780-6/97001, as follows:

a) That Condition #10 be deleted and replaced with the following:

“10. That this draft approval shall lapse on December 4, 2019.”

b) By replacing Condition #15 with the following: 15. Prior to the submission of servicing plans,

the owner shall, to the satisfaction of the Director of Planning Services, provide an updated geotechnical report prepared, signed, sealed, and dated by a geotechnical engineer licensed in the Province of Ontario. Said report shall, as a minimum, provide factual information on the soils and groundwater conditions within the proposed development. Also, the report should include design information and recommend construction procedures for any proposed storm and sanitary sewers, stormwater management facilities, watermains, roads to a 20-year design life, the mass filling of land, surface drainage works, erosion control, slope stability, slope treatment and building foundations. Included in this report must be details regarding the removal of substandard soils (if any) and placement of engineered fill (if required) for the construction of homes. Also, the report must include an analysis illustrating how the groundwater table will be lowered to a level that will not cause problems to adjacent boundary housing and will, in conjunction with the subdivision grading plan, show that basements of new homes will not require extensive foundation drainage pumping. The geotechnical information on building foundations shall be to the satisfaction of the Chief Building Official and Director of Planning Services.

c) By amending Condition #17 by replacing “General Manager of Growth and Development” with “General Manager of Infrastructure Services.”

d) By replacing Condition #25 with the following:

25. The owner shall be responsible to have a stormwater management report prepared to assess how the quality and quantity of stormwater will be managed for the subdivision development, in addition to the flows generated from upstream lands. The report shall establish how the quantity of stormwater generated within the subdivision will be controlled to pre-development levels for the 1:5, 1:100 and regional storm events. The owner shall be required to submit a comprehensive drainage plan of the subject property, and any upstream areas draining through the subdivision. The quality of the stormwater must meet an "enhanced" level of protection as defined by the Ontario Ministry of the Environment and Climate Change.

e) By adding the following as Condition #33:

3. Final approval for registration may be issued in phases to the satisfaction of the Director of Planning Services, provided that:

i) Phasing is proposed in an orderly progression, in consideration of such matters as the timing of road improvements, infrastructure and other essential services; and,

ii) All agencies agree to registration by phases and provide clearances, as required, for each phase proposed for registration; furthermore, the required clearances may relate to lands not located within the phase sought to be registered.”

f) By adding the following as Condition #34:

34. That the owner shall have completed all major outstanding infrastructure deficiencies that are critical to the overall function of the subdivision in previous phases of the plan that have been registered, or have made arrangements for their completion, prior to registering a new phase of the plan, to the satisfaction of the General Manager of Infrastructure Services.”

CARRIED

Non-Rooftop Solar Project

PL2016-177 Sizer/Lapierre: WHEREAS Sudbury Community Solar Projects LP (the "Applicant") proposes to construct and operate a Non-Rooftop Solar Project (the "Project") on PCL 3499 SEC SES SRO;PT LT 10 CON 3 CAPREOL AS IN LT14773 EXCEPT LT197864, UNIT 1 EXPROP PL D58, EXPROP PL D160 & PT1 & 2 53R15773; S/T EASEMENT IN GROSS OVER PTS 2, 3, 7 & 8 53R18545 AS IN SD150505; GREATER SUDBURY (the "Lands"), to be constructed upon receipt of a FIT Contract from the Independent Electricity System Operator (IESO) under the Province's FIT Program;

AND WHEREAS the Applicant has requested that Council of the City of Greater Sudbury indicate by resolution its support for the construction and operation of the Project on the Lands;

AND WHEREAS, pursuant to the rules governing the FIT Program (the "FIT" Rules, Version 5.0), Applicants whose Projects receive the formal support of local municipalities will be awarded Priority Points, which may result in the Applicant being offered a FIT Contract prior to other persons applying for FIT Contracts;

NOW THEREFORE BE IT RESOLVED THAT: Council of the City of Greater Sudbury supports the construction and operation of the Project on the Lands. This resolution's sole purpose is to enable the Applicant to receive Priority Points under the FIT Program and may not be used for the purpose of any other form of municipal approval in relation to the Application or Project, or for any other purpose.

CARRIED

PL2016-178 Jakubo/Lapierre: WHEREAS Sudbury Community Solar Projects LP (the "Applicant") proposes to construct and operate a Non-Rooftop Solar Project (the "Project") on SURFACE RIGHTS ONLY: SE 1/4 LT 3 CON 4 GARSON EXCEPT LT47667, LT48327, LT62827, LT70133, LT78996, LT78997, LT78998, LT78999, LT139400, LT158816, LT176035, PT 1 & 2 SR122, PT 1 SR372, PT 1 TO 3 SR3559, PT 1 TO 6 53R6540, PT 1 53R7988, PT 1 & 2 53R10064, PT 1 TO 4 53R15145; S/T EASEMENT IN GROSS AS IN LT83256; GREATER SUDBURY (the "Lands"), to be constructed upon receipt of a FIT Contract from the Independent Electricity System Operator (IESO) under the Province's FIT Program;

AND WHEREAS the Applicant has requested that Council of the City of Greater Sudbury indicate by resolution its support for the construction and operation of the Project on the Lands; AND WHEREAS, pursuant to the rules governing the FIT Program (the "FIT" Rules, Version 5.0), Applicants whose Projects receive the formal support of local municipalities will be awarded Priority Points, which may result in the Applicant being offered a FIT Contract prior to other persons applying for FIT Contracts;

NOW THEREFORE BE IT RESOLVED THAT: Council of the City of Greater Sudbury supports the construction and operation of the Project on the Lands. This resolution's sole purpose is to enable the Applicant to receive Priority Points under the FIT Program and may not be used for the purpose of any other form of municipal approval in relation to the Application or Project, or for any other purpose.

CARRIED

PL2016-179 Jakubo/Sizer: WHEREAS Sudbury Community Solar Projects LP (the "Applicant") proposes to construct and operate a Non-Rooftop Solar Project (the "Project") on PCL 6919 SEC SWS; PT LT 1 CON 4 BALFOUR AS IN LT23317; S/T LT130837, LT5046;

GREATER SUDBURY (the “Lands”), to be constructed upon receipt of a FIT Contract from the Independent Electricity System Operator (IESO) under the Province’s FIT Program;

AND WHEREAS the Applicant has requested that Council of the City of Greater Sudbury indicate by resolution its support for the construction and operation of the Project on the Lands; AND WHEREAS, pursuant to the rules governing the FIT Program (the “FIT” Rules, Version 5.0), Applicants whose Projects receive the formal support of local municipalities will be awarded Priority Points, which may result in the Applicant being offered a FIT Contract prior to other persons applying for FIT Contracts;

NOW THEREFORE BE IT RESOLVED THAT: Council of the City of Greater Sudbury supports the construction and operation of the Project on the Lands. This resolution’s sole purpose is to enable the Applicant to receive Priority Points under the FIT Program and may not be used for the purpose of any other form of municipal approval in relation to the Application or Project, or for any other purpose.

CARRIED

PL2016-180 Jakubo/Lapierre: WHEREAS C. Enfield Inc. (the “Applicant”) proposes to construct and operate a Non-Rooftop Solar Project (the “Project”) on PCL 6503 SEC SWS; E 1/2 LT 2 CON 5 BALFOUR; S/T LT76607; GREATER SUDBURY (the “Lands”), to be constructed upon receipt of a FIT Contract from the Independent Electricity System Operator (IESO) under the Province’s FIT Program;

AND WHEREAS the Applicant has requested that Council of the City of Greater Sudbury indicate by resolution its support for the construction and operation of the Project on the Lands;

AND WHEREAS, pursuant to the rules governing the FIT Program (the “FIT” Rules, Version 5.0), Applicants whose Projects receive the formal support of local municipalities will be awarded Priority Points, which may result in the Applicant being offered a FIT Contract prior to other persons applying for FIT Contracts;

NOW THEREFORE BE IT RESOLVED THAT: Council of the City of Greater Sudbury supports the construction and operation of the Project on the Lands. This resolution’s sole purpose is to enable the Applicant to receive Priority Points under the FIT Program and may not be used for the purpose of any other form of municipal approval in relation to the Application or Project, or for any other purpose.

CARRIED

PL2016-181 Jakubo/Sizer: WHEREAS 2503903 Ontario Inc. (the “Applicant”) proposes to construct and operate a Non-Rooftop Solar PV Project (the “Project”) on 4404 Regional Rd 15 (the “Lands”) in the City of Greater Sudbury under the province’s FIT Program;

AND WHEREAS the Applicant has requested that Council of the City of Greater Sudbury indicate by resolution Council’s support for the construction and operation of the Project on the Lands;

AND WHEREAS, pursuant to the FIT Rules, Version 5.0, Applications whose Projects receive the formal support of local municipalities will be awarded Priority Points, which may result in the Applicant being offered a FIT Contract prior to other persons applying for FIT Contracts;

NOW THEREFORE BE IT RESOLVED THAT: Council of the City of Greater Sudbury supports the construction and operation of the Project on the Lands. This resolution’s sole

purpose is to enable the Applicant to receive Priority Points under the FIT Program and may not be used for the purpose of any other form of municipal approval in relation to the Application or Project, or for any other purpose.

CARRIED

PL2016-182 Jakubo/Lapierre: WHEREAS 2503903 Ontario Inc. (the "Applicant") proposes to construct and operate a Non-Rooftop Solar PV Project (the "Project") on PIN: 73351-0114 (the "Lands") in the City of Greater Sudbury under the province's FIT Program;

AND WHEREAS the Applicant has requested that Council of the City of Greater Sudbury indicate by resolution Council's support for the construction and operation of the Project on the Lands;

AND WHEREAS, pursuant to the FIT Rules, Version 5.0, Applications whose Projects receive the formal support of local municipalities will be awarded Priority Points, which may result in the Applicant being offered a FIT Contract prior to other persons applying for FIT Contracts;

NOW THEREFORE BE IT RESOLVED THAT: Council of the City of Greater Sudbury supports the construction and operation of the Project on the Lands. This resolution's sole purpose is to enable the Applicant to receive Priority Points under the FIT Program and may not be used for the purpose of any other form of municipal approval in relation to the Application or Project, or for any other purpose.

CARRIED

November 21, 2016

Councillor McIntosh as Chair of the Planning Committee, reported on the matters arising from the Planning Committee meeting of November 21 , 2016.

Rules of Procedure

Councillor Kirwan asked that resolution PL2016-191 be pulled and voted on separately.

The following resolution was presented:

CC2016-365 Jakubo/Kirwan: That the City of Greater Sudbury approves Planning Committee resolutions PL2016-184 to PL2016-190, PL2016-192 to PL2016-194 AND PL2016-196 to PL2016-200 inclusive for the meeting of November 21, 2016.

CARRIED

The following are the Planning Committee resolutions:

Dalron Construction Ltd. - Amend Zoning By-law

PL2016-184 Jakubo/Sizer: THAT the City of Greater Sudbury approves the application by Dalron Construction Ltd. to amend Zoning By-law 2010-1 OZ to change the zoning classification from "I", Institutional to "R2-2", Low Density Residential on those lands described as PIN 02119-0026, Parts 1 & 2, Plan SR-845, Lots 48 to 63, Plan M-353, Lot 1, Concession 6, Township of McKim, subject to the following condition:

1. That prior to the enactment of the amending by-law the owner shall enter into an agreement with the City of Greater Sudbury agreeing to transfer to the City lands sufficient for cul-de-sac Arvo Avenue and a 6 m wide walkway block between Holland Road and Arvo Avenue along with any required easements and also agree to enter into a future servicing

agreement for the construction of Arvo Avenue cul-de-sac and related services to the satisfaction of the General Manager of Infrastructure Services.

And that the servicing agreement shall provide that the owner construct the Avro Avenue cul-de-sac at a rural standard and no upgrading of the existing portions of Arvo Avenue and Lamothe Streets abutting the subject lands to an urban standard shall be required.

CARRIED

Rene Ranger - Amend Zoning By-law

PL2016-185 Jakubo/Sizer: THAT the City of Greater Sudbury approves the application by Rene Ranger to amend Zoning By-law 2010-100Z by changing the zoning classification of lands described as PIN 73502-0436, Parcel 23053, Lot 25, Plan M-486, Lot 6, Concession 6, Township of Blezard from "R1-5", Low Density Residential One to "R3", Medium Density Residential subject to the following condition:

1. That prior to the enactment of the amending by-law the owner shall submit to the City a building permit application and plans to the satisfaction of the Chief Building Official.

CARRIED

Lamego Renovations Limited - Amend Zoning By-law

PL2016-186 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the application by Lamego Renovations Limited to amend Zoning By law 2010-100Z by changing the zoning classification of lands described as PIN 73501 -0191, Parcel 49499, Part 8, Plan 53R-5680, Lot 9, Concession 5, Township of Blezard from "M1", Mixed Light Industrial/Service Commercial to "M1 (S)", Mixed Light Industrial/Service Commercial Special to permit a contractor's yard subject to the following condition:

1. That prior to the enactment of the amending by-law the owner shall:

a) enter into an agreement with the City to pave an area from the edge of pavement on White Street to a point 15 metres easterly to the satisfaction of the General Manager of Infrastructure Services; and,

b) obtain an occupancy permit for the existing building to the satisfaction of the Chief Building Official.

CARRIED

1854092 Ontario Ltd and Racicot Holding Ltd. - Amend Zoning By-law

PL2016-187 Jakubo/Sizer: THAT the City of Greater Sudbury approves the application by 1854092 Ontario Ltd. and Racicot Holdings Ltd. to amend Zoning By-law 2010-100Z by changing the zoning classification from "M1 -1", Business Industrial and "M1 -1(15)", Business Industrial Special to "R3", Medium Density Residential on lands described as PINs 02127 0146, 02127-0219 & 02127-0221 , Parcels 48238 & 48257 S.E. S., Parts 2 & 3, Plan 53R-13402, Block B, Plan M-930, Part 2, Plan 53R-6294, Part 5, Plan 53R-11457 in Lot 5, Concession 5, Township of McKim.

CARRIED

Greater Sudbury Housing - Official Plan Amendment

PL2016-188 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the

application by Greater Sudbury Housing Corporation to amend the City of Greater Sudbury Official Plan to provide a site-specific exception from the policies of Section 3.2.1 of the Official Plan in order to permit a high density residential use with a maximum net density of 260 units per hectare on lands described as Part of PIN 02127-0182, Parts 1 & 2, Plan 53R-3813 in Lot 5, Concession 5, Township of McKim.

CARRIED

Greater Sudbury Housing – Amend Zoning By-law

PL2016-189 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the application by Greater Sudbury Housing Corporation to amend Zoning By-law 2010-1 OOO by changing the zoning classification from "R4.D216", High Density Residential to "R4.D260(S)", High Density Residential Special on lands described as Part of PIN 02127-0182, Parts 1 & 2, Plan 53R-3813 in Lot 5, Concession 5, Township of McKim subject to the following conditions:.

1. That the amending by-law include the following site-specific provisions:
 - a. A minimum 0.5 parking space per dwelling unit shall be required for a multiple dwelling located on Part 1, Plan 53R-3813;
 - b. The required court shall be a minimum 11 metres between buildings;
 - c. The location of the existing multiple dwelling on Part 2, Plan 53R-3813 shall be permitted.

CARRIED

Oldenburg Inc. – Amend Zoning By-law

PL2016-190 Landry-Altmann/Sizer: THAT the City of Greater Sudbury approves the application by Oldenburg Inc. to amend Zoning By-law 2010-1002 to change the zoning classification from "M1-1", Business Industrial and "R2-3", Low Density Residential Two to "HR3-1 (S)", Medium Density Residential Special- Holding on those lands described as PINs 73585-0909 & 73585 1128 & Part of PIN 73585-1085, Lots 88 & 89, Plan M-31 S, Part of Alder Street Located South of Victoria Street & North of Willow Street, Lot 6, Concession 3, Township of McKim subject to the following conditions:

- A) That prior to the enactment of the amending zoning by-law the owner shall submit to the Planning Services Division a registered survey of the lands to be rezoned in order to allow for the preparation of the amending zoning by-law;
- B) That a holding provision be applied to the lands and that the holding provision not be removed from the lands until such time as:
 - i. The owner has entered into an agreement to acquire or has acquired the portion of Alder Street to be closed to the satisfaction of the City Solicitor;
 - ii. The owner has completed a Transportation Demand Management report addressing the approved reduction in parking space requirements to the satisfaction of the Director of Planning Services;
 - iii. The owner has completed and submitted noise and vibration studies relating to the development of the lands to the satisfaction of the Director of Planning Services; and,
 - iv. City of Greater Sudbury Council declares the lands a Class IV area under the Ministry of

the Environment's NPC -300- Environmental Noise Guideline for Stationary and Transportation Sources.

C) That the amending zoning by-law contain the following site-specific provisions:

- i. That the only permitted uses on the subject lands be a multiple dwelling with a maximum of 50 residential dwelling units and non-residential uses be limited to an art gallery, assembly hall, audio/visual studio, automotive sales establishment (electric vehicle), bake shop, banquet hall, business office, custom print or copy shop, financial institution, food processing plant in the form of a brewery, light industrial use, institutional use, medical office, office, personal service shop, pharmacy, private club, professional office, retail store, commercial recreation centre, restaurant, scientific or medical laboratory, commercial school and service trade.
- ii. That no residential units shall be permitted on the ground floor;
- iii. That all non-residential uses shall have a maximum net floor area of 1 673m²;
- iv. That the minimum parking requirements shall be 1.25 spaces per dwelling unit and 1 space per 30m² of net floor area for non-residential uses;
- v. That reduced setback requirements where required for the existing building and the addition be provided;
- vi. That the maximum building height for a mixed use building shall be 22 metres and the maximum building height for the accessory parking garage shall be 7 metres;
- vii. That the maximum lot coverage for the overall development shall be 60%;
- viii. That the minimum landscaped open space for the overall development shall be 27%;
- ix. That parking areas be permitted in the required front yard and corner side yard;
- x. That the only permitted use on Lots 88 and 89, Plan M31 S shall be a parking garage accessory to the permitted residential and non-residential uses;
- xi. That a minimum setback to the parking garage on Lots 88 and Lot 89, Plan M31 S from the westerly lot line shall be 1.2m, 0m from the lane to the south and 1.1 m from Victoria Street; and,
- xii. The minimum landscape strip abutting Victoria Street shall be 1.1 m next to the parking garage.

CARRIED

Sublease Extension and Amending Agreement - 199 Larch Street

PL2016-192 Lapierre/McIntosh: THAT the City of Greater Sudbury authorizes a Sublease Extension and Amending Agreement and any further subleases or extensions until March 30, 2023, with the Minister of Infrastructure for space located in 199 Larch Street, Sudbury;

AND THAT the appropriate by-law be presented to authorize the execution of the Sublease Extension and Amending Agreement and any further subleases or extensions;

AND THAT the annual rent be funded from the Provincial Offences' operating budget.

CARRIED

Lease Amending Agreement – Nickel District Conservation Authority

PL2016-193 Jakubo/Lapierre: THAT the City of Greater Sudbury authorizes a Lease Amending Agreement with Nickel District Conservation Authority for 1298 Bancroft Drive, Sudbury;

AND THAT the appropriate by-law be presented to authorize the execution of the Lease Amending Agreement.

CARRIED

Sublease Extension and Amending Agreement - 199 Larch Street

PL2016-194 Jakubo/Lapierre: THAT the City of Greater Sudbury authorizes the sale of 5 Westview Crescent, Lively, legally described as: part of PINs 73375-0936(L T), -0408(L T), and -0591 (L T), being part of Parts 2, 3 and 4 on Plan 53R-1 0782, excepting Parts 1, 3, 4, 6 and 7 on Plan 53R-20639, Township of Waters;

AND THAT the appropriate by-law be presented to authorize the sale and execution of the documents required to complete the real estate transaction;

AND THAT the net proceeds of the sale be credited to the Land Acquisition Reserve Fund.

CARRIED

Yvon & Aline Gagné –Extension of Rezoning Application

PL2016-196 Sizer/Landry-Altmann: THAT the City of Greater Sudbury approves the extension of rezoning application File# 751-7/14-14 by Yvon & Aline Gagne on lands described as Part of PIN 73501-0454, Part of Parcel 6953 S.E.S., in Lot 9, Concession 5, Township of Blezard for a period of six (6) months to April 7, 2017.

CARRIED

Amend Conditions of Draft Approval

PL2016-197 Sizer/Jakubo: THAT the City of Greater Sudbury's delegated official be directed to amend the conditions of draft approval for the draft plan of subdivision on those lands known as PINs 73561 -0258, 73561 -0261 & 73561-0264, Lots 9 & 10, Concession 4, Township of Neelon, File# 780-6/10002, upon payment of the City's processing fee of \$884.08 as follows:

a) By deleting Condition #1 0 and replacing it with the following:

"10.That this draft approval shall lapse on October 26, 2017."

b) By deleting Condition #27 and replacing it with the following:

"27.The final plan shall be integrated with the City of Greater Sudbury Control Network to the satisfaction of the Coordinator of the Surveying and Mapping Services. The survey shall be referenced to NAD83(CSRS) with grid coordinates expressed in UTM Zone 17 projection and connected to two (2) nearby City of Greater Sudbury Control Network monuments. The survey plan must be submitted in an AutoCAD compatible digital format. The submission shall be the final plan in content, form and format and properly geo-referenced."

CARRIED

Downtown Sudbury Community Improvement Plant

PL2016-198 Lapierre/Jakubo: THAT the City of Greater Sudbury directs staff to include the Downtown Sudbury Multi-Residential Interest-Free Loan Program, as outlined in the report from the General Manager of Infrastructure Services dated November 7, 2016, as part of the the Downtown Sudbury Community Improvement Plan (CIP).

CARRIED

PL2016-199 Landry-Altmann/Sizer: THAT the City of Greater Sudbury adopts the attached Community Improvement Plan for Downtown Sudbury from the General Manager of Infrastructure Services dated September 27, 2016.

CARRIED

Ontario Municipal Board

PL2016-200 Lapierre/Sizer: That the City of Greater Sudbury endorses the report from the General Manager of Infrastructure Services dated November 2, 2016, respecting review of the Ontario Municipal Board. That the report be forwarded to the Ontario Ministry of Municipal Affairs as the City of Greater Sudbury's response to the government's public consultation document, "Review of the Ontario Municipal Board".

CARRIED

Resolution PL2016-191 was dealt with separately.

Demolition of 586 Kingsway (PL2016-191)

CC2016-366 McIntosh/Lapierre: THAT the City of Greater Sudbury authorizes the purchase and demolition of 586 Kingsway, Sudbury, legally described as PIN 02132-0184(LT), Lot 44 on Plan M-42, Township of McKim, City of Greater Sudbury;

AND THAT a by-law be presented authorizing the purchase and execution of the documents required to complete the real estate transaction;

AND THAT the acquisition, demolition, designated substance survey and all other costs associated with the demolition be funded from the Capital Financing Reserve Fund - Roads.

Rules of Procedure

Councillor Kirwan requested a recorded vote.

Councillor Signoretti requested a simultaneous written recorded vote.

YEA: Councillors Signoretti, Jakubo, Sizer, McIntosh, Cormier, Reynolds and Landry-Altmann.

NAY: Councillors Vagnini, Montpellier, Dutrisac and Kirwan.

CARRIED

Matters Arising from Operations Committee

Councillor Kirwan as Chair of the Operations Committee, reported on the matters arising from the Operations Committee meeting of Nov 14, 2016.

The following motion was presented:

CC2016-367 Sizer/Jakubo THAT the City of Greater Sudbury approves Operations

Committee resolutions OP2016-26 to OP2016-28 inclusive for the meeting of Nov 14, 2016

CARRIED

The following are the Operations Committee resolutions:

Appointment of Temporary Chair

OP2016-26 Landry-Altmann/Lapierre: THAT the City of Greater Sudbury temporarily appoints Councillor Lapierre, as chair of the Operations Committee Meeting of November 14, 2016.

CARRIED

Traffic Control - Montee Genereux at Pilon Street

OP2016-27 Landry-Altmann/Lapierre: THAT the City of Greater Sudbury reassigns the right-of-way at the intersection of Montee Genereux and Pilon Street so that westbound traffic on Pilon Street is controlled by a Stop sign and the existing Stop sign facing southbound traffic on Montee Genereux is removed;

AND THAT a by-law be presented to amend Traffic and Parking By-Law 2010-1 in the City of Greater Sudbury to implement the recommended change all in accordance with the report from the General Manager of Infrastructure Services dated October 24, 2016.

CARRIED

Motion from Councillor Lapierre - MR 80

OP2016-28 Reynolds/Lapierre: WHEREAS MR80 and Philippe Street are roads that create an intersection in the City of Greater Sudbury in the former township known as Hanmer;

AND WHEREAS development of commercial stores on the south side of MR80 across from Philippe Street has increased over time;

AND WHEREAS in 2014 a second commercial building (restaurant) was added beside the other commercial developments on the south side of MR80;

AND WHEREAS Philippe street exits onto MR80 from the north side, but not directly in line with the exit to the commercial entrance on the south side;

AND WHEREAS this unaligned intersection and high vehicle volume causes traffic and safety concerns for all vehicles attempting to turn out of Philippe Street going eastbound as well as all vehicles from the commercial entrance attempting to proceed westbound on MR80;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs Traffic and Transportation staff to undertake a traffic study and intersection analysis of MR 80 at Philippe Street as soon as possible, and report back to the Operations Committee no later than April 2017 with the results, analysis and possible resolution(s), together with estimated costs should changes be recommended.

CARRIED

Adopting, Approving or Receiving Items in the Consent Agenda

CC2016-368 Jakubo/Sizer: THAT the City of Greater Sudbury approves Consent Agenda Items C-1 to C-3 inclusive.

CARRIED

Minutes

C-1 Planning Committee Minutes of October 17, 2016

CC2016-369 Landry-Altmann/Reynolds: THAT the City of Greater Sudbury adopts the Planning Committee meeting minutes of October 17, 2016.

CARRIED

C-2 City Council Minutes of October 18, 2016

CC2016-370 Reynolds/Landry-Altmann: THAT the City of Greater Sudbury adopts the City Council meeting minutes of October 18, 2016.

CARRIED

Routine Management Reports

C-3 Tax Adjustments Under Sections 357 and 358 of the Municipal Act

Report dated October 24, 2016 from the Acting Chief Financial Officer/City Treasurer regarding Tax Adjustments Under Sections 357 and 358 of the Municipal Act.

CC2016-371 Reynolds/Landry-Altmann: THAT the City of Greater Sudbury strikes the amount of \$61,551.34 from the tax roll.

CARRIED

Correspondence for Information Only

C-4 Canada 150

Report dated October 28, 2016 from the General Manager of Community Development regarding Canada 150.

For information only.

C-5 Percy Field House Emergency Roof Repair

Report dated October 27, 2016 from the General Manager of Community Development regarding Percy Field House Emergency Roof Repair.

For information only.

C-6 Public Transit Infrastructure Fund

Report dated November 1, 2016 from the General Manager of Assets, Transit and Fleet regarding Public Transit Infrastructure Fund.

For information only.

C-7 Seniors Advisory Panel Endorsements

Report dated November 2, 2016 from the General Manager of Community Development regarding Seniors Advisory Panel Endorsements.

For information only.

Recess

At 7:31 p.m. Council recessed.

Reconvene

At 7:43 p.m. Council reconvened.

Managers' Reports

R-1 Increase Borrowing for the Sudbury Airport Community Development Corporation

Report dated October 21, 2016 from the Acting Chief Financial Officer/City Treasurer regarding Increase Borrowing for the Sudbury Airport Community Development Corporation.

The following resolution was presented:

CC2016-372 Sizer/Jakubo: WHEREAS the Sudbury Airport Community Development Corporation will be undertaking some major capital projects over the next five years; and

WHEREAS the Sudbury Airport Community Development Corporation Board authorized the accumulation of permanent long term debt up to \$7.5 million through Board resolution 2014-533;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury approve the increase to the Airport's current borrowing arrangement with the City from \$3.0 million to \$7.5 million; and

THAT this \$7.5 million limit may be exceeded temporarily to act as bridge financing in order to complete subsidized projects, where approved by the Sudbury Airport Community Development Corporation Board; and

THAT terms regarding the interest rate remain unchanged at 1% above the City's average investment rate in accordance with the City's Investment Policy; and

THAT the appropriate by-law be presented.

CARRIED

R-2 Downtown Sudbury Business Improvement Area Board of Management and Nickel District Conservation Authority Board - Resignation

Report dated October 24, 2016 from the Executive Director, Administrative Services/City Clerk regarding Downtown Sudbury Business Improvement Area Board of Management and Nickel District Conservation Authority Board - Resignation.

The following resolution was presented:

CC2016-373 Sizer/Jakubo: THAT the City of Greater Sudbury accepts the resignation of Councillor McIntosh on the Downtown Sudbury Business Improvement Area Board of Management as well as on the Nickel District Conservation Authority Board as outlined in the

report dated October 24, 2016 from the Executive Director, Administrative Services/City Clerk.

CARRIED

Appointment to Nickel District Conservation Authority Board:

Nominations were held for the position on the Nickel District Conservation Authority Board

Councillor McIntosh nominated Councillor Cormier

There being no further nominations, nominations were closed.

Councillor Cormier accepted the nomination

The following resolution was presented:

CC2016-374 Jakubo/Sizer: THAT the City of Greater Sudbury appoints Councillor Cormier to the Nickel District Conservation Authority Board for the term ending December 31, 2017 and the Councillor shall hold office until the first meeting after his or her term expires.

CARRIED

R-3 Establishment of Regulations for Use and Installation of Outdoor Hydronic Heaters

Report dated November 2, 2016 from the General Manager of Infrastructure Services regarding Establishment of Regulations for Use and Installation of Outdoor Hydronic Heaters.

The following resolution was presented:

CC2016-375 Landry-Altmann/Dutrisac: Option B - THAT the City of Greater Sudbury directs staff to proceed with Option B as outlined in the Establishment of Regulations for Use and Installation of Outdoor Hydronic Heaters report dated November 2, 2016 from the General Manager of Infrastructure Services, in order to schedule a Public Hearing in 2017, with respect to amending the City of Greater Sudbury Zoning By-law 2010-100Z for potential changes to the General Provisions for Outdoor Furnaces, the definition under which hydronic heaters fall.

Rules of Procedure

Councillor Landry-Altmann requested a recorded vote.

Councillor Signoretti requested a simultaneous written recorded vote.

YEA: Councillors Signoretti, Vagnini, Montpelier, Dutrisac, Kirwan, Jakubo, Sizer, McIntosh, Cormier, Reynolds and Landry-Altmann.

CARRIED

By-Laws

The following resolution was presented:

CC2016-376 Dutrisac/Kirwan: THAT the City of Greater Sudbury read and pass By-law 2016-217 to and including By-law 2016-226Z.

CARRIED

The following are the By-laws:

By-Laws

- 2016-217 By-law of the City of Greater Sudbury to Confirm the Proceedings of Council at Its Meeting of November 22nd, 2016.
- 2016-218 A By-law of the City of Greater Sudbury to authorize the Neighbourhood Playground Association Grants for the year 2016. (This report to Council requests approval of the 2016 Neighbourhood Playground Association Annual Grant and that the appropriate by-law be passed in order to allocate the grants.)
- Report dated October 28, 2016 from the General Manager of Community Development regarding 2016 Neighbourhood Playground Association Annual Grant Allocation By-Law.
- 2016-219 A By-law of the City of Greater Sudbury to Amend By-law 2011-235 being a By-law of the City of Greater Sudbury to Establish Procedures for the City of Greater Sudbury Audit Committee Resolution #AC2016-12
- 2016-220 A By-law of the City of Greater Sudbury to Amend By-law 2015-217 being a By-law of the City of Greater Sudbury to Establish the Position and Duties of the Auditor General of the City of Greater Sudbury Audit Committee Resolution #AC2016-12
- 2016-221 A By-law of the City of Greater Sudbury to Authorize the Cancellation, Reduction or Refund of Realty Taxes Refer to Item C-3 (This By-law provides for tax adjustments under Sections 357 and 358 of the Municipal Act, 2001 for properties eligible for cancellation, reduction or refund of realty taxes.)
- 2016-222 A By-law of the City of Greater Sudbury to Amend By-law 2007-161 Respecting the Appointment of Officials of the City of Greater Sudbury (This by-law updates certain appointments to reflect staff changes.)
- 2016-223Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury Planning Committee Recommendation #PL2015-68 (This by-law rezones the subject properties to "R1-5", Low Density Residential One in order to permit single detached dwellings on surplus institutional lands - 1789682 Ontario Limited, 52 Gill Street, Sudbury.)
- 2016-224Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury Planning Committee Resolution #PL2016-168 (This by-law rezones the subject lands to "R3-1(26)", Medium Density Residential Special in order to permit the development of a multiple dwelling containing a maximum of 40 dwelling units with a reduced front yard setback on the subject lands - Streetwise Holdings Inc., 411 St. Raphael Street, Sudbury.)

- 2016-225Z A By-Law of the City of Greater Sudbury to Amend By-Law 2010-100Z being the Comprehensive Zoning By-Law for the City of Greater Sudbury (This by-law amends By-law 2010-100Z and repeals By-law 2015-80Z pursuant to an Ontario Municipal Board Decision issued October 6, 2016. The by-law rezones the subject lands to “R1-5”, Low Density Residential One in order to permit the development of single-detached dwelling lots fronting Countryside Drive in Sudbury - Hautamaki Estates Ltd., Countryside Drive, Sudbury.)
- 2016-226Z A By-law of the City of Greater Sudbury to Amend By-Law 2014-273Z being a By-law to Amend the Comprehensive Zoning By-Law for the City Of Greater Sudbury (This by-law corrects the description of the property being rezoned under By-law 2014-273Z to incorporate a part inadvertently omitted. By-law 2014-273Z permits a maximum of 26 dwelling units within two multiple dwellings containing 12 dwelling units and 14 dwelling units - 1763988 Ontario Inc., 336 Pine Street, Sudbury.)

Motions

The following motion was presented:

As presented by Councillor Jakubo,

CC2016-377 Jakubo/McIntosh: WHEREAS Canadian Railways are now permitted to operate trains as long as 14,000 feet;

AND WHEREAS Canadian Railway Operating Rule 103(d) continues to permit trains to stop on public crossings at grade for up to 5 minutes while passing over said crossings;

AND WHEREAS trains operated by Railways in Canada are permitted to occupy public crossings at grade for an indefinite period of time providing they stop for no more than 5 minutes and continue to move at any speed during the remainder of said occupation;

AND WHEREAS trains operated by Railways in Canada now occupying public crossings at grade for much greater periods of time, with no legal time limit to said occupation, presents a danger to the public especially where the movement of emergency vehicles is concerned;

THEREFORE BE IT RESOLVED that the Council of the City of Greater Sudbury does hereby request that the Minister of Transport direct that a maximum time limit of 12 minutes be established with regard to Railway occupation of public crossings at grade in Canada which includes both time stopped and time moving, and that it be enforced with fines payable to the Municipality where such public crossings at grade exist;

AND BE IT FURTHER RESOLVED that a copy of this resolution be forwarded to The Honourable Marc Garneau, Minister of Transport, The Honourable David Orazietti, Minister of Community Safety and Correctional Services for Ontario, Marc Serré, MP for Nickel Belt, Paul Lefebvre, MP for Sudbury, The Honourable Glenn Thibeault, Minister of Energy and MPP for Sudbury, France Gélinas, MPP for Nickel Belt as well as CN, CP and Huron Central Railways.

CARRIED

Addendum

No Addendum was presented.

Civic Petitions

No Civic Petition was submitted.

Question Period and Announcements

Pumper in Beaver Lake

Councillor Vagnini asked for an update on the water pumper in Beaver Lake.

Graham Campbell, Deputy Fire Chief, stated that all trucks are City Fleet and trucks are being serviced at this time. The first truck is being serviced on Friday. He apologized for the delay and states that City Fleet is doing their best to keep up.

Councillor Vagnini asked is there is timing on when Beaver Lake would have the pumper back.

Graham Campbell, Deputy Fire Chief, stated that the Beaver Lake pumper would be back as soon as possible, there is a billiard affect, as one truck goes in for servicing another truck will be moved. They are hoping to have Beaver Lake's truck back very shortly.

Councillor Vagnini asked if they could address the rumors regarding some of the fire halls being closed.

Graham Campbell, Deputy Fire Chief, stated he is not aware of those rumors, however they are waiting for the release of the Optimization Project before anything like that is considered.

Four Laning MR35

Councillor Montpellier asked about 4 Laning MR 45, what is a normal timeline for a decision from the provincial government for funding and if the provincial government does not answer would a discussion on debt financing occur.

Ed archer, Chief Administrative Officer, stated if there is an amendment that Council wishes to make in regards to debt financing of MR 45 if funding from the government is not available, a discussion would occur at the up coming Finance and Administration Committee meeting.

Tony Cecutti, General Manager of Infrastructure Services, stated that there is no specific answer to the timeline.

Councillor Dutrisac stated that they had \$7 millions set aside for work on MR 35 and asked if there was a timeline to utilize that money.

Tony Cecutti, General Manger of Infrastructure, stated that they allocated money in 2016 to do a portion of the road project. They started with the design and have been doing surveys and technical work, which led to a more detailed designed that outline the the project was going to cost more than expected. Therefore, that had to come before Council to discuss other options for funding. He also stated, that a portion of the budget is going to work on MR15 to ensure work is being done while processes for MR35 are taking place.

Policy for Debit Card

Councillor Kirwan asked about the City's policy on debit card as form of payment.

Ed Stankiewicz, Acting Chief Financial Officer/City Treasurer, stated that they accept debit

cards as a form of payment. He also specified that credit cards are not accepted as a form of payment in some facilities.

Transportation Master Plan

Councillor Landry-Altmann asked if the questions from the transportation master plan be included in the agenda.

Tony Cecutti, General Manager of Infrastructure, stated that he does not have the answer at this time but they will work on a way to have them available.

2017 Budget

Councillor Sizer asked for a review of the next steps for the 2017 Budget.

Archer, Chief Administrative Officer, stated that over the next several weeks Councillors will be reviewing the document and that staff will be receiving questions. Those questions will be directed to the appropriate people in order to ensure that the meeting regarding the 2017 Budget proceeds appropriately.

Water Levels in Ramsey Lake

Councillor Sizer asked if the water levels in Ramsey Lake are regulated.

Tony Cecutti, General Manager of Infrastructure Services, stated he is not aware of the exact level of water on Ramsey Lake. He also stated that construction was done on the dam and that could explain the lower levels.

Notices of Motion

Rules of Procedure

Councillor Signoretti presented a Notice of Motion regarding provincial funding/resources to the management of wildlife for and asked that the notice be waived.

WAIVED BY TWO-THIRDS MAJORITY

The following Motion was presented:

As presented by Councillor Signoretti,

CC2016-378 Signoretti/Montpellier: WHEREAS the Ministry of Natural Resources (MNR) is the only organization with the exclusive mandate to manage wildlife, including black bears;

AND WHEREAS the MNR has been operating the Bear Wise program since 2004 to educate the public on how to manage bear problems, including running the Bear Wise reporting line, and is the primary contact and source of information on bears in a non-emergency situation;

AND WHEREAS changes to the Bear Wise Program in 2012 transitioned the MNR's role from an active management model to one that places a greater emphasis on personal responsibility;

AND WHEREAS there are increasing numbers of incidents of human/bear interactions and a higher volume of calls to the Ministry of Natural Resources and Forestry (MNR), the City of Greater Sudbury, the Greater Sudbury Police Service and the media;

AND WHEREAS a Bear Committee comprising of representatives from the City of Greater

Sudbury, the Greater Sudbury Police Service, the Northern Policy Institute, and the MNRF was formed as it became apparent that a coordinated effort to address and respond to the increased incidents of human/bear interactions was needed;

AND WHEREAS despite the great recommendations and strategies developed by the Bear Committee to work within existing resources, human/bear interactions continue within urban and rural areas of the City of Greater Sudbury at a rate which has been described as unacceptable by some members of the community;

CARRIED

Councillor Kirwan presented a Notice of Motion

Kingsway Widening Project

WHEREAS the 2006 Environmental Assessment which was done on the Kingsway Widening Project is now expired, or is about to expire;

AND WHEREAS the fundamental principles behind the Kingsway Widening Project when it was first introduced in the early 1990's may no longer be applicable;

AND WHEREAS the current measures being taken to lay the groundwork for the project seem to be in conflict with a several other priorities that have been identified by City Council;

THEREFORE BE IT RESOLVED that no further action be undertaken in relation to the Kingsway Widening Project until staff can present a full report to the Finance and Administration Committee on the feasibility of the Kingsway Widening Project and direction can be given to staff on how or if, to proceed.

Council noted that the above motion will be dealt with at the next Council meeting.

Continuation of Closed Meeting

The Continuation of the closed meeting was not required.

Matters Arising from Continuance of Closed Meeting

Matters Arising from the Continuance of the Closed Meeting was not required.

Adjournment

Dutrisac/Kirwan: THAT this meeting does now adjourn. Time: 9:11 p.m.

Deputy Mayor Sizer, Chair

Tanya Thompson, Deputy City Clerk

Request for Decision

Healthy Community Initiative Fund Requests for Approval

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Thursday, Dec 01, 2016
Type:	Routine Management Reports

Resolution

THAT the City of Greater Sudbury approves the Healthy Community Initiative Fund projects identified in Appendix B of the report dated December 1, 2016 from the General Manager of Community Development;

AND THAT any necessary by-laws be presented.

Background

On March 8, 2016 Council approved the application process for the Healthy Community Initiative (HCI) Funds to be administered by the General Manager of Community Development. The By-Law (By-Law 2016-18) governing the administration for the HCI Funds required that staff bring forward for Council's approval all Grant requests which meet HCI criteria but exceed \$1,000.00, and all Capital requests which meet HCI criteria but exceed \$10,000.00. This report identifies all Grant and Capital applications within these categories which meet these criteria and are being recommended for approval. The report includes a table outlining the starting balances in the Capital and Grant accounts for each Ward and the balances remaining by Ward should the recommended projects be approved.

Applications for Grant requests of less than \$1,000.00 and Capital requests for less than \$10,000.00 which comply with the HCI Fund criteria are approved by the General Manager of Community Development. By-Law 2016-18 requires that staff report to Council on a semi-annual basis to notify Council of successful applicants. A report went to Council October 18, 2016 that outlined the allocation of funds to these requests up to August 31, 2016. The next report will be presented in early 2017.

Signed By

Report Prepared By

Chris Gore
Manager of Community Partnerships
Digitally Signed Dec 1, 16

Division Review

Tyler Campbell
Director of Leisure Services
Digitally Signed Dec 1, 16

Recommended by the Department

Catherine Matheson
General Manager of Community Development
Digitally Signed Dec 1, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Dec 1, 16

Healthy Community Initiative Fund (HCI)**For the period ending October 31, 2016****Schedule 1.1 - Capital**

Capital	Uncommitted Funds May 2016	Notes	Approved by Leisure Services 2016	End Balance After Approval by Leisure	Approval by Council 2016	Proposed Approval by Council	End Balance After Resolution
Ward 1	\$ 86,862.79	(1)	\$ -	\$ 86,862.79	\$ -		\$ 86,862.79
Ward 2	\$ 88,678.98		\$ -	\$ 88,678.98	\$ -	\$ 33,305.12	\$ 55,373.86
Ward 3	\$ 71,039.30		\$ 3,500.00	\$ 67,539.30	\$ -	\$ 5,000.00	\$ 62,539.30
Ward 4	\$ 53,219.66		\$ -	\$ 53,219.66	\$ 25,000.00	\$ 28,219.66	\$ -
Ward 5	\$ 39,046.91			\$ 39,046.91	\$ 39,046.91		\$ -
Ward 6	\$ 38,905.20	(1)	\$ -	\$ 38,905.20	\$ 20,000.00	\$ 17,018.59	\$ 1,886.61
Ward 7	\$ 82,110.33		\$ 3,700.00	\$ 78,410.33	\$ 37,500.00		\$ 40,910.33
Ward 8	\$ 86,321.91		\$ -	\$ 86,321.91	\$ -		\$ 86,321.91
Ward 9	\$ 88,093.69		\$ 1,600.00	\$ 86,493.69	\$ -	\$ 50,000.00	\$ 36,493.69
Ward 10	\$ 87,541.71		\$ -	\$ 87,541.71	\$ 77,500.00		\$ 10,041.71
Ward 11	\$ 86,449.45		\$ 3,500.00	\$ 82,949.45	\$ -		\$ 82,949.45
Ward 12	\$ 72,770.81		\$ -	\$ 72,770.81	\$ 72,000.00		\$ 770.81

Schedule 1.2 - Grants

Grant	Uncommitted Funds May 2016	Notes	Approved by Leisure Services 2016	End Balance After Approval by Leisure	Approval by Council 2016	Proposed Approval by Council	End Balance After Resolution
Ward 1	\$ 12,500.00		\$ 1,261.17	\$ 11,238.83	\$ 300.00		\$ 10,938.83
Ward 2	\$ 12,500.00		\$ 2,652.17	\$ 9,847.83	\$ 3,800.00	\$ 3,500.00	\$ 2,547.83
Ward 3	\$ 12,500.00		\$ 1,161.17	\$ 11,338.83	\$ 5,300.00	\$ 1,000.00	\$ 5,038.83
Ward 4	\$ 12,500.00		\$ 1,161.17	\$ 11,338.83	\$ 3,600.00	\$ 2,780.34	\$ 4,958.49
Ward 5	\$ 12,500.00		\$ 2,161.17	\$ 10,338.83	\$ 3,300.00		\$ 7,038.83
Ward 6	\$ 12,500.00		\$ 161.17	\$ 12,338.83	\$ 1,300.00		\$ 11,038.83
Ward 7	\$ 12,500.00		\$ 2,461.17	\$ 10,038.83	\$ 2,800.00		\$ 7,238.83
Ward 8	\$ 12,500.00		\$ 161.17	\$ 12,338.83	\$ 4,544.38		\$ 7,794.45
Ward 9	\$ 12,500.00		\$ 1,161.17	\$ 11,338.83	\$ 300.00		\$ 11,038.83
Ward 10	\$ 12,500.00		\$ 2,536.17	\$ 9,963.83	\$ 9,800.00		\$ 163.83
Ward 11	\$ 12,500.00		\$ 1,111.17	\$ 11,388.83	\$ 2,300.00		\$ 9,088.83
Ward 12	\$ 12,500.00		\$ 1,161.17	\$ 11,338.83	\$ 5,900.00	\$ 1,700.00	\$ 3,738.83

Notes

(1)The 'Uncommitted Funds May 2016' column for Ward 1 and Ward 6 have increased from the previous report to Council due to a surplus on previously approved Capital Projects funded from HCI Funds

APPENDIX B

Healthy Community Initiative Fund Projects

Ward 2: \$21,500.00 capital expenditure for concrete pad at outdoor rink at Sixth Avenue Playground.

Ward 2: \$11,805.12 capital expenditure for renovation of boardroom at Kinsmen/Lively Citizen Service Centre on behalf of Walden Seniors & Pensioners.

Ward 2: \$3,500.00 donation to the Italian Club for the No One Eats Alone event.

Ward 3: \$1,000.00 donation to Onaping Falls Recreation Committee for New Year's Eve Teen Dance.

Ward 3: \$5,000.00 capital expenditure for a covered bench at the Chelmsford Community Garden on behalf of the Chelmsford CAN.

Ward 4: \$1,000.00 donation to Myths & Mirrors Community Arts Inc. for the organization's 20th Anniversary Prom to recognize volunteers and community members.

Ward 4: \$30,000.00 capital expenditure for Skate Park at Victory Park (drawing \$1,780.34 from grants). Projected operational costs to the City of Greater Sudbury are estimated to be \$1,500.00 per year.

Ward 6: \$17,018.59 capital expenditure for toddler structure and picnic table at Valley Acres Playground. Projected operational costs to the City of Greater Sudbury are estimated to be \$500.00 per year.

Ward 9: \$50,000.00 capital expenditure for replacing the playground structure and installing basketball standards on City of Greater Sudbury owned property surrounding the Wahnapiatae Community Centre. Projected operational costs to the City of Greater Sudbury are estimated to be \$2,000.00 per year.

Ward 12: \$1,700.00 donation to Myths & Mirrors Community Arts for Louis Street Beautification Project.

Request for Decision

Contract Awards Exceeding \$50,000.00 - June, July, August 2016

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Wednesday, Nov 23, 2016
Type:	Routine Management Reports

Resolution

THAT the City of Greater Sudbury accept the report from the Acting Chief Financial Officer /Treasurer dated November 23, 2016 regarding contracts awarded with a total acquisition cost or revenue of \$50,000 or more.

Finance Implications

Sufficient funding exists within the previous approved budgets. Council approved policies for the Operating and Capital Budgets enable staff to reallocate budget dollars in order to award tenders when the tendered amount exceeds the budgeted amount. The budget amount is an estimate whereas the tendered amount is the actual cost received by the City through a competitive tender process from the marketplace.

Signed By

Report Prepared By

Valeria Kandiral
Chief Procurement Officer
Digitally Signed Nov 23, 16

Recommended by the Department

Ed Stankiewicz
Acting Chief Financial Officer/City
Treasurer
Digitally Signed Nov 23, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 30, 16

Background

The new Purchasing By-Law (By-Law 2014-01) became effective as of December 1, 2014 and replaces the previous Purchasing By-Law 2006-270. In an effort to increase transparency on City Procurements, the new Purchasing By-Law requires regular information reports to the Council on Contracts Awarded with a Total Acquisition Cost or revenue of \$50,000 or more. The report summarizes the Contract Awards resulting from the Bid Solicitations.

Contracts Awarded in June, July and August 2016

During the reporting period there were Forty-Four (44) Contract Awards greater than \$50,000; all based on Bid Solicitation.

Bid Solicitations are advertised electronically on the City's website in the form of either Request for Tender or Request for Proposal. Where a Request for Tender is used, the Award is to the Lowest Compliant Bid. Where a Request for Proposal is used, the Award is to the highest scored Bid based on Best Value defined as the optimal balance of performance and cost determined in accordance with pre-defined evaluation criteria; all in accordance with the Purchasing By-Law.

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016
TENDERS AND RFP'S AWARDED FROM JUNE 1- AUGUST 31, 2016

Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
1	Contract ISD16-75, Request for Proposal for Contract Administration and Inspection of Trenchless Rehabilitation of Watermain Pipes and Sanitary Sewer Pipes	3	5/12/2016	GAME Trenchless Consultants	\$200,000	highest score of 90/100	\$100,740.00	6/2/2016	Multi-year- 1 construction season 2016, with 1 optional one (1) year extension for construction season 2017	AECOM Canada Ltd.	RFP
				AECOM Canada Ltd.							
				EXP Services Inc.							
2	Contract ISD16-3, RFP for Schedule B Environmental Assessment and Detailed Design and Contract Administration for Nickel Lift Station Upgrades and Forcemain to Sudbury Waste/Water Treatment Plant	4	4/7/2016	Exp Services Inc.	\$10,000,000 *Note 2-1	highest score of 164/200	\$592,020.00	6/2/2016	one time	RV Anderson Associates Limited	RFP
				WSP Canada Inc.							
				R.V. Anderson Associates Limited							
				J.L. Richards & Associates Limited							
3	Contract CLS16-17, Request for Proposal for the Supply and Delivery of Hydraulic Hoses and Fittings for CGS Transit and Fleet Facility	4	3/8/2016	Rastall Mine Supply	\$5,470,446 (3 years) *Note 3-1	highest score of 95/100	\$20,859.30 (annual amount)	6/8/2016	Multi-year three (3) years, June 8, 2016 to May 31, 2019 with 2 optional 1 year extensions	Motion Industries (Canada) Inc.	RFP
				Testar Hydraulics Ltd.							
				Motion Industries (Canada) Inc.							
				Nordic Bearings/Maslack Supply							
4	Contract ENG16-29, Tender for Asphalt/Concrete Reinstatement – Southeast & Northeast Sections	2	5/31/2016	Pioneer Construction Inc.	\$2,228.460 *Note 4-1	\$872,412.31	\$872,412.31	6/14/2016	one time	Pioneer Construction Inc.	Tender
				K.J. Beamish Construction Co. Ltd.		\$904,748.00					

Note 2-1: Total overall budget of \$10 million is for the Copper Cliff Wastewater System upgrades. This tender is a part for the overall project.

Note 3-1: This budget is for all Transit & Fleet vehicle repairs and this tender is only a portion of the purchases.

Note 4 -1: The budget includes an amount from the Operating Budget and the Capital Budget. These budgets are used for multiple tenders (ie ENG16-28 and ENG16-29)

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016

TENDERS AND RFP'S AWARDED FROM JUNE 1- AUGUST 31, 2016

Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
5	Contract ENG16-28, Tender for Asphalt/Concrete Reinstatement South, Southwest & Northwest Sections	3	5/31/2016	Bruce Tait Construction Ltd.	\$2,254,840 *Note 5-1	\$549,335.00	\$549,335.00	6/14/2016	one time	Bruce Tait Construction Ltd.	Tender
				Pioneer Construction Inc.		\$772,102.31					
				K.J. Beamish Construction Co. Ltd.		\$673,669.00					
6	Contract ENG16-20, Tender for Concrete Curb & Sidewalk – Various Locations	2	5/31/2016	Teranorth Construction & Engineering Limited	\$696,880 *Note 6-1	\$1,009,804.65	\$947,557.00	6/14/2016	one time	R.M. Belanger Ltd.	Tender
				R.M. Belanger		\$947,557.00					
7	Contract ENG16-32, Tender for Asphalt Rehabilitation NW & NE Sections – Various Locations	2	5/17/2016	Pioneer Construction Inc.	\$1,140,000	\$1,237,107.17	\$1,226,667.35	6/15/2016	one time	KJ Beamish Construction Co. Ltd.	Tender
				K.J. Beamish Construction Co. Ltd.		\$1,226,667.35					
8	Contract ISD16-96, Tender for the Inspection & Rehabilitation of Various Wells Throughout the City of Greater Sudbury	2	6/16/2016	Lotowater Technical Services Inc.	\$700,000	\$776,550.00	\$776,550.00	6/20/2016	multi-year two (2) years, June 20, 2016 to December 31, 2017, with an optional 1 year extension	Lotowater Technical Services Inc.	Tender
				International Water Supply Ltd.		\$855,200.00					
9	ENG16-67, Tender for Riverside Drive Bridge Rehabilitation Riverside Drive, Cross Street to Kilpatrick Drive	4	5/17/2016	Teranorth Construction & Engineering Limited	\$900,000	\$1,988,573.94	\$1,676,310.55	6/21/2016	one time	Dominion Construction	Tender
				1468792 Ontario Inc. o/a GDB Constructeurs		\$2,332,495.60					
				Dominion Construction		\$1,676,301.90					
				R.M. Belanger Limited		\$1,979,657.20					

Note 5-1: This budget includes an amount from the Operating Budget and the Capital Budget. These budgets are used for multiple tenders (ie. ENG16-28 and ENG16-29)

Note 6-1: This budget includes an amount from the Operating and Capital Budgets

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016

TENDERS AND RFP'S AWARDED FROM JUNE 1- AUGUST 31, 2016

Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
10	Contract ENG16-1, Tender for Road Rehabilitation and Watermain Improvements St. Nicholas Street – Wembley Drive to Edinburgh Street	5	6/7/2016	Garson Pipe Contractors Limited	\$610,000	\$913,037.90	\$795,533.15	6/22/2016	one time	Hollaway Equipment Rental Ltd.	Tender
				Denis Gratton Construction Ltd.		\$876,202.00					
				R.M. Belanger Limited		\$970,872.00					
				Hollaway Equipment Rental Ltd.		\$795,533.15					
				Lacroix Construction (2014) Ltd.		\$874,067.10					
11	Contract ENG16-61, Tender for Coniston Creek Bridge Replacement	4	6/9/2016	1468792 Ontario Inc. o/a GDB Constructeurs	\$1,900,000	\$2,742,019.00	\$1,653,559.00	6/23/2016	one time	R.M. Belanger Ltd.	Tender
				Teranorth Construction & Engineering Limited		\$1,671,101.74					
				R.M. Belanger Limited		\$1,653,559.00					
				Louis W. Bray Construction Limited		\$2,166,000.00					
12	Contract ISD16-185, Tender for Culvert Repairs – MR55 at Hillcrest	7	6/21/2016	Denis Gratton Construction Ltd.	\$0 *Note 12-1	\$108,075.00	\$60,725.00	6/22/2016	one time	Bruce Tait Construction Ltd.	Tender
				Garson Pipe Contractors Limited		\$73,387.50					
				Bruce Tait Construction Ltd.		\$60,725.00					
				Hollaway Equipment Rental Ltd.		\$94,050.00					
				Lacroix Construction Co. (2014) Ltd.		\$81,531.25					
				R.M. Belanger Limited		\$61,905.00					
				343315 Ontario Ltd. o/a LaRo Construction		\$66,040.00					
13	Contract CLS16-47, Tender for Stair Replacement at TD Square Brady St. Entrance	4	5/31/2016	Schutt Restoration Services (Thunder Bay) Ltd.	\$160,000	\$230,025.00	\$185,025.00 *Note 13-1	6/24/2016	one time	Schutt Restoration Services (Thunder Bay) Ltd.	Tender
				Reasbeck Construction Inc.		\$273,780.00					
				Magnum Constructors Inc.		\$283,800.00					
				343315 Ontario Ltd. o/a LaRo Construction		\$293,620.00					
14	Contract HES16-58, RFP for Supply and Installation of Laundry Equipment for Pioneer Manor	3	6/14/2016	Harco Co. Ltd.	\$60,000	highest score of 90/100	\$60,460.00	6/24/2016	one time	Onward Commercial Laundry Equipment	RFP
				Ontario Laundry Systems Inc.							
				TA Appliance Inc. (Onward Commercial)							
15	Contract ISD16-14, RFP for a CGS Automated Meter Reading / Advanced Metering Infrastructure /Advanced Metering Analytics (AMR / AMI / AMA) Feasibility Study	5	6/2/2016	Excergy Corporation	\$1,000,000 *Note 15-1	highest score of 83/100	\$72,715.00	6/28/2016	one time	Diameter Services	RFP
				UTIL – Assist Inc.							
				UtiliWorks Consulting, LLC							
				Diameter Services							
				EXP Services							

Note 12-1: This tender was not budgeted for and was funded by the contingency account.

Note 13-1: The award amount excludes the cost of Heat Trace System at \$45,000 which was removed in accordance with Tender Documents

Note 15-1: The \$1 million budget is the amount from the 2014 Capital Budget. This tender is part of the overall project to replace/upgrade to automatic meter reading water meters.

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016
TENDERS AND RFP'S AWARDED FROM JUNE 1- AUGUST 31, 2016

Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
16	Contract ENG16-3, Tender for Infrastructure Improvements Arvo Avenue (Sparks St. to Lamothe St.) and Lamothe Street (Leon Ave. to BarryDowne Rd.)	6	6/14/2016	Hollaway Equipment Rental Ltd.	\$2,120,000	\$1,545,399.70	\$1,433,782.50	6/28/2016	one time	Denis Gratton Construction Ltd.	Tender
				Teranorth Construction & Engineering Limited		\$1,468,924.92					
				Denis Gratton Construction Ltd.		\$1,433,782.50					
				Garson Pipe Contractors Limited		\$1,489,565.50					
				R.M. Belanger Limited		\$1,568,518.70					
				Lacroix Construction (2014) Ltd.		\$1,604,451.45					
17	Contract ENG16-68, Tender for Black Lake Road Bridge Rehabilitation Black Lake Road	4	6/14/2016	Teranorth Construction & Engineering Limited	\$950,000	\$1,461,078.82	\$1,199,724.10	6/28/2016	one time	R.M. Belanger Limited	Tender
				1468792 Ontario Inc. o/a GDB Constructeurs		\$1,432,561.00					
				R.M. Belanger Limited		\$1,199,724.10					
				Louis W. Bray Construction Limited		\$1,597,911.00					
18	Contract ENG16-56, Tender for Bridge Rehabilitation:1001 Vermilion River Bridge, Panache Lake Road and1002 Little Panache Narrows Bridge,	3	6/14/2016	R.M. Belanger Limited	\$1,200,000	\$1,627,084.60	\$1,346,360.10	6/28/2016	one time	Teranorth Construction & Engineering Limited	Tender
				Teranorth Construction & Engineering Limited		\$1,346,360.10					
				Louis W. Bray Construction Limited		\$1,742,701.00					
19	Contract ENG16-50, Tender for Whitson River Bridges #2003 and #2004 Rehabilitation M.R. 15, Chelmsford, Ontario	3	5/19/2016	1468792 Ontario Inc. o/a GDB Constructeurs	\$2,050,000	\$2,207,530.00	\$2,207,530.00	6/28/2016	one time	1468792 Ontario Inc. o/a GDB Constructeurs	Tender
				R.M. Belanger Limited		\$2,476,898.40					
				Teranorth Construction & Engineering Limited		\$2,917,582.98					
20	Contract HES16-133, Tender for the Supply & Delivery of Hoses & Couplings for City of Greater Sudbury Fire Service	3	6/16/2016	M & L Supply, Fire & Safety	\$87,195	\$67,080.00	\$74,000.00 *Note 20-1	6/30/2016	one time	SPI Health and Safety	Tender
				Acklands-Grainger Inc.		\$104,519.20					
				SPI Health and Safety		\$74,000.00					

Note20-1: M& L Supply did not meet the Mandatory requirements included in the tender document

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016
TENDERS AND RFP'S AWARDED FROM JUNE 1- AUGUST 31, 2016

Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
21	Contract ISD16-163, Request for Proposal for Lake Ramsey Watershed Study	7	6/21/2016	Matrix Solutions Inc.	\$2,870,700 *Note 21-1	highest score of 85/100	\$302,720.00	6/30/2016	one time	Aquafor Beech Limited	RFP
				Hutchinson Environmental Sciences Ltd.							
				Aquafor Beech Limited							
				Golder Associates Ltd.							
				Greenland International Consulting Ltd.							
				Aecom Canada Ltd.							
				Amec Foster Wheeler Environmental & Infrastructure							
22	Contract HES16-174, Tender for the Purchase and Delivery of Pagers for the City of Greater Sudbury Fire Services	1	6/23/2016	Spectrum Telecom Group Ltd.	\$204,932 *Note 22-1	\$58,125.00	\$58,125.00	6/30/2016	Multi-year, One (1) year June 30, 2016- May 31, 2017 with two (2) optional 1 year extensions	Spectrum Telecom Group Ltd.	Tender
23	Contract CLS16-102, Tender for the Removal, Supply & Installation of Dehumidification Units at Sudbury Arena	3	6/28/2016	Airco Limited	\$200,000	\$176,622.65	\$176,622.65	6/30/2016	one time	Airco Limited	Tender
				CIMCO Refrigeration A Division of Toromont Industries		\$252,887.00					
				Metal-Air Mechanical Systems Ltd.		\$203,473.00					

Note 21-1: The budget relates to the overall project whereas this tender is part of the overall project
Note 22-1: The budget is for Fire Communication & Technology Capital purchases whereas this tender represents a part of these purchases

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE , JULY AND AUGUST 2016

TENDERS AND RFP'S AWARDED FROM JUNE 1- AUGUST 31, 2016

Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
24	Contract ENG16-4. Tender for Roger Street Watermain Replacement	5	7/5/2016	R.M. Belanger Limited	\$700,000	\$962,259.00	\$785,660.10	7/20/2016	one time	Teranorth Construction & Engineering Limited	Tender
				Garson Pipe Contractors Limited		\$951,450.25					
				Hollaway Equipment Rental Ltd.		\$887,336.25					
				Denis Gratton Construction Ltd.		\$811,212.50					
				Teranorth Construction & Engineering Limited		\$785,660.10					
25	Contract ENG16-62, Tender for Finland Creek Bridge Replacement – Balsam St., Sudbury, ON – Finland Street to Collins Drive	4	6/16/2016	Teranorth Construction & Engineering Limited	\$1,200,000	\$878,288.00	\$878,288.00 *Note 25-1	7/20/2016	one time	Teranorth Construction & Engineering Limited	Tender
				R.M. Belanger Limited		\$1,223,612.50					
				Garson Pipe Contractors Limited		\$1,439,034.35					
				Cecchetto and Sons Ltd.		\$848,996.50					
26	Contract ENG16-35, Tender for Maley Drive Extension and Widening Project, Notre Dame Avenue Realignment and Interchange Structures	6	7/7/2016	Teranorth Construction & Engineering Limited	\$80,100,000 *Note 26-1	\$15,849,648.55	\$14,486,725.66	7/15/2016	estimated time to complete, September 29, 2017	Bot Engineering & Construction Ltd.	Tender
				1468792 Ontario Inc. o/a GDB Constructeurs		\$17,729,815.00					
				Pioneer Construction Inc.		\$17,132,102.07					
				Bot Engineering & Construction Ltd.		\$14,486,725.66					
				R.M. Belanger Limited		\$18,436,332.50					
				Aecon Construction and Materials Lim		\$14,947,692.75					
27	Contract CLS16-175, Tender for the Purchase and Delivery of Two New Cab & Chassis Two Wheel Drive Complete with Aluminum Dump Box	4	6/22/2016	East Court Ford Lincoln	\$90,000	\$98,880.00	\$95,836.00	7/11/2016	one time	Cambrian Ford	Tender
				Ridgehill Ford Sales (1980) Ltd.		\$98,200.74					
				Blue Mountain Chrysler Ltd.		\$108,191.45					
				Cambrian Ford		\$95,836.00					
Note 25-1: After Tender closing, the project start date was delayed as a result of utility work. The low bidder could not meet the revised schedule and the second low bidder could. The Contract was subsequently awarded to the second low bidder.											

Note 26-1: The total budget for Maley Drive Phase 1 is \$80,100,000. Multiple Tenders will be issued for Phase 1 of this project.

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE , JULY AND AUGUST 2016											
TENDERS AND RFP'S AWARDED FROM JUNE 1- AUGUST 31, 2016											
Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
28	Contract CLS16-106, RFP for the Design, Supply and Installation of a Splashpad and Equipment at Morel Family Foundation Park, 270 Second Ave., Sudbury, ON	3	6/14/2016	343315 Ontario Ltd. o/a LaRo Construction	\$0 *Note 28-1	Highest score of 86/100	\$221,794.00	7/22/2016	one time	Metal Air Mechanical Ltd.	RFP
				Diamond Head Sprinklers Inc.							
				Metal-Air Mechanical Systems Ltd.							
29	Contract CLS16-38, Tender for Roof Repairs for Various Lift Stations for the City of Greater Sudbury	6	6/23/2016	Damisona Roofing	\$100,000	\$122,955.00	\$82,342.50	7/28/2016	one time	Semple Gooder Northern Limited	Tender
				Flynn Canada Ltd.		\$94,445.00					
				Douro Roofing & Sheet Metal		\$140,900.00					
				Semple Gooder Northern Limited		\$82,342.50					
				343315 Ontario Ltd. o/a LaRo Construction		\$169,200.00					
				Build North Constructruction Inc.		\$129,064.00					
30	Contract ENG16-18, Tender for Asphalt Rehabilitation Skead Road (MR86) Falconbridge Hwy (MR89) to Old Skead Road (North Intersection)	4	6/28/2016	Pioneer Constructin Inc.	\$3,900,000	\$3,147,109.28	\$2,992,520.87	7/8/2016	one time	Garson Pipe Contractors Limited	Tender
				Garson Pipe Contractors Limited		\$2,992,520.87					
				K.J. Beamish Construction Co. Ltd.		\$3,556,668.00					
				Denis Gratton Construction Ltd.		\$3,396,420.00					

Note 28-1: There was no Council approved Budget for this tender, the City received a donation of \$250,000 from the Morel Family Foundation.

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016 Tenders and RFP's Awarded from June 1 - August 31 /2016											
Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
31	ENG16-2, Tender for Road Rehabilitation and Watermain Improvements, Mary Street, Garson, South Entrance Ravina Avenue	5	7/26/2016	Teranorth Construction & Engineering Limited	\$540,000	\$794,491.00	\$ 614,540.97	8/4/2016	one time	Garson Pipe Contractors Limited	Tender
				Hollaway Equipment Rental Ltd.		\$649,789.00					
				Garson Pipe Contractors Limited		\$614,540.97					
				Denis Gratoon Construction Ltd.		\$773,974.20					
				R.M. Belanger Limited		\$666,666.00					
32	ENG16-5, Tender for Infrastructure Improvements MacLachlan Street (Spruce to South Limit) and Dundas Street (Bancroft Dr. to Hargreaves Ave)	5	7/26/2016	Teranorth Construction & Engineering Limited	\$855,000	\$696,858.00	\$ 585,206.00	8/9/2016	one time	Hollaway Equipment Rental Ltd.	Tender
				Hollaway Equipment Rental Ltd.		\$585,206.00					
				Garson Pipe Contractors Limited		\$655,572.15					
				Denis Gratoon Construction Ltd.		\$730,865.00					
				R.M. Belanger Limited		\$731,261.00					
33	CLS16-213, Tender for TransCab Services for Area 7, Radar Base for the City of Greater Sudbury	1	8/3/2016	Lockerby Taxi Inc.	\$25,000	\$24,410.00	\$24,410.00 annually	8/17/2016	multi-year 3 years September 1, 2016 - April 30, 2019 with 2 optional 1 year extensions	Lockerby Taxi Inc.	Tender
34	ENG16-7, Tender for Road Rehabilitation and Watermain Improvements- Second Avenue (MR93)	6	8/4/2016	Teranorth Construction & Engineering Limited	\$1,435,000	\$1,507,085.55	\$1,299,751.23	8/22/2016	one time	Garson Pipe Contractors Limited	Tender
				Garson Pipe Contractors Limited		\$1,299,751.23					
				Pioneer Construction Inc.		\$1,807,302.79					
				Hollaway Equipment Rental Ltd.		\$1,499,997.50					
				Denis Gratton Construction Ltd.		\$1,759,467.93					
				R.M. Belanger Limited		\$1,675,768.50					

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016 Tenders and RFP's Awarded from June 1 - August 31 /2016											
Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
35	CLS16-148, Tender for HVAC Replacement at Lionel E. Lalonde Centre	4	7/19/2016	Nu North Mechanical Contractors Ltd	\$75,000	\$192,516.00	\$ 192,516.00	8/22/2016	one time	NuNorth Mechanical Contractors Limited	Tender
				AIRCO Limited		\$217,180.00					
				Greater City Mechanical		\$218,500.00					
				Bisschops Industries Ltd.		\$197,400.00					
36	CLS16-178, Tender for the Removal of an Existing Skylight, Installation of a new Skylight & Fire Door Replacement at Tom Davies Square	2	7/19/2016	Nu-Style Construction Co (1988) Limited	\$160,000	\$364,000.00	\$295,030.00	8/31/2016	one time	343315 Ontario Ltd. o/a LaRo Construction	Tender
				343315 Ontario Ltd. o/a LaRo Construction		\$295,030.00					
37	ENG16-38, Tender for Guide Rail Systems - Various Locations	2	8/23/2016	M & G Fencing	\$250,000	\$262,080.00	\$262,080.00	8/25/2016	one time	M & G Fencing	Tender
				Cecchetto and Sons Ltd.		\$365,526.00					
38	ENG16-25, Tender for Drainage Improvements, Bond Street	8	8/23/2016	D. Lafond Contracting Limited	\$100,000	\$90,855.15	\$70,505.00	8/25/2016	one time	Denis Gratton Construction Ltd.	Tender
				Dominion Construction Ltd.		\$118,517.30					
				Cecchetto and Sons Ltd.		\$99,442.30					
				Hollaway Equipment Rental Ltd.		\$95,613.00					
				R.M. Belanger Limited		\$75,994.00					
				Garson Pipe Contractors Limited		\$111,806.00					
				Teranorth Construction & Engineering Limited		\$86,086.50					
				Denis Gratton Construction Ltd.		\$70,505.00					

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016 Tenders and RFP's Awarded from June 1 - August 31 /2016											
Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
39	CPS16-155, RFP for the Provision of Audit Services for the City of Greater Sudbury and Related Entities	2	7/19/2016	MNP LLP	\$124,500	highest score of 364/400	\$615,500 *Note 39-1	8/17/2016	multi-year 3 years August 18, 2016 - December 31, 2018 with 2 optional 1 year extensions	KPMG LLP	RFP
				KPMG LLP							
40	CLS16-202, Tender for Purchase of Four (4) Cargo Style Mini-Vans (Part A) and One (1) Passenger Style Mini-Van (Part B)	2	8/3/2016	East Court Ford Lincoln	\$115,000	\$115,978.40	\$114,664.00 (Part A)	8/25/2016	one time	Cambrian Ford (Part A)	Tender
				Cambrian Ford		\$114,664.00				East Court Ford Lincoln (Part B)	
				East Court Ford Lincoln		\$30,989.60	\$30,989.60 (Part B)				
41	CLS16-180, Tender for CGS Communication Towers Emergency Generator Upgrade	3	8/18/2016	Airco Limited	\$500,000	\$479,521.80	\$496,433.00 *Note 41-1	8/30/2016	one time	Madden Electric Incorporated	Tender
				Madden Electric Incorporated		\$458,937.00					
				PSL Patrick Sprack Ltd.		\$518,782.25					
42	CLS16-207, Tender for the Excavation of the Former St. Joseph's Parking Lot	6	8/11/2016	Teranorth Construction & Engineering Limited	\$700,000 *Note 42-1	\$164,203.00	\$159,476.00	8/30/2016	one time	Denis Gratton Construction Limited	Tender
				Hollaway Equipment Rental Ltd.		\$349,901.00					
				Denis Gratton Construction Ltd.		\$159,476.00					
				R.M. Belanger Limited\$		\$198,360.00					
				D. Lafond Contracting Limited		\$271,949.73					
				Dominion Construction Ltd.		\$208,385.00					

Note 39-1: Awarded amount represents 3 - year cost based on initial term of the Contract - this includes audit fees paid by GSU/SDHU/Downtown Sudbury Housing Corporation - \$90,000 per year

Note 41-1: Awarded amount included added provisional prices for 5 years warranty \$7630.00 and portable generator \$29,866.00

Note 42-1: Total budget will be used for multiple tenders for the redevelopment of this parking lot

CITY OF GREATER SUDBURY CONTRACT AWARDS EXCEEDING \$50,000 - JUNE, JULY AND AUGUST 2016											
Request for Standing Offer June & JULY 2016											
Contract Number and Description		Number of Bidders	Date Opened	Bidders	Budget	Bid Amount (Not incl. HST)	Award Amount	Date awarded	Contract Type One-Time / Multi-year Contract (Term)	Successful Bidder	RFP or Tender
43	Contract ISD16-7, RFSO for the Supply and Delivery of Laboratory Chemicals and Supplies	2	4/14/2016	Caledon Laboratory Chemicals	\$358,950	Unit Prices to be used on a when and as required basis	Standing Offers awarded for use on a when and as required basis	6/3/2016	Multi-year June 3, 2016 - May 1, 2017 with four (4) optional 1 year extensions	Caledon Laboratory Chemicals VWR International Canada	RFSO
				VWR International Canada							
44	CPS16-46, Request for Standing Offer for Electrical, HVAC, Plumbing, Millwright & Ski Lift Electrical Services	7	6/9/2016	Brisco Plumbing Services Ltd.	*Note 44-1	Unit Prices to be used on a when and as required basis	Standing Offers awarded for use on a when and as required basis	7/7/2016	Multi-year July 8, 2016 - July 7, 2019 with two (2) optional 1 year extensions	Brisco Plumbing Services Ltd.	RFSO
				B & D Manufacturing						B & D Manufacturing	
				Madden Electric Incorporated						Madden Electric Incorporated	
				Bisschops Industries Ltd.						Bisschops Industries Ltd.	
				Mid North Automation Inc.						Mid North Automation Inc.	
				PSL Patrick Sprack Ltd.						PSL Patrick Sprack Ltd.	
				Airco Limited						Airco Limited	
				Metal-Air Mechanical						Metal-Air Mechanical	

Note 44-1: This Standing Offer will be used by various Departments throughout the City as needed

For Information Only

2016 Third Quarter Statement of Council Expenses

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Monday, Nov 14, 2016
Type:	Correspondence for Information Only

Resolution

For Information Only

BACKGROUND

Attached is third quarter Statement of Council Expenses for the period January 1, 2016 to September 30, 2016.

In accordance with the City's by-law on Transparency and Accountability and the Payment of Expenses for Members of Council and Municipal Employees by-law, the City of Greater Sudbury discloses an itemized statement of Council expenses on a quarterly and annual basis.

Each Councillor has an Office expense budget of \$10,489 to pay for expenses that are eligible under Schedule B of the Payment of Expenses for Members of Council and Municipal Employees by-law. The Mayor has an annual operating budget. Also disclosed are Council Memberships and Travel expenses as well as Council expenses. Expenses disclosed relate to non-salary expenditures from these budgets.

The Statement of Council Expenses discloses the total transactions by Members of Council. The appendices disclose the details of each transaction including payee, date paid, amount, general description and name of benefitting organization if applicable.

Signed By

Report Prepared By

Christina Dempsey
Co-ordinator of Accounting
Digitally Signed Nov 14, 16

Division Review

Lorraine Laplante
Manager of Accounting
Digitally Signed Nov 14, 16

Recommended by the Department

Ed Stankiewicz
Acting Chief Financial Officer/City
Treasurer
Digitally Signed Nov 23, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 30, 16

Statement of Council Expenses

For the period ending, September 30, 2016

Description	Annual Budget	Actual Expenses	Remaining Budget	
Office of the Mayor	613,739	405,851	207,888	Schedule 1
Council Expenses	1,051,115	742,638	308,477	Schedule 2
Council Memberships and Travel	73,596	68,139	5,457	Schedule 3
Net Total	1,738,450	1,216,628	521,822	

Council Expenses are reported as per By-Law 2016-16F, Payment of Expenses for Members of Council and Municipal Employees

Schedule 1

Statement of Council Expenses

Office of the Mayor

For the period ending, September 30, 2016

Description	Annual Budget	Actual Expenses	Remaining Budget	Notes
Salaries and Benefits	507,241	333,814	173,427	(1)
Translation Costs	5,000	3,160	1,840	Appendix 1A
Office Expense	14,203	4,882	9,321	Appendix 1B
Public Relations	16,155	3,884	12,271	Appendix 1C
Corporate Marketing	-	115	(115)	(2) Appendix 1D
Advertising	-	442	(442)	(2) Appendix 1E
Cellular Services	3,265	1,788	1,477	Appendix 1F
Purchased Services	-	6,664	(6,664)	(3) Appendix 1G
Travel	20,259	12,890	7,369	Appendix 1H
Professional Development and Training	-	2,500	(2,500)	(4) Appendix 1I
Internal Recoveries - Program Support	47,616	35,712	11,904	(5)
Net Total	613,739	405,851	207,888	

- (1) Salaries and benefits are costs relating to the Mayor and support staff. This expense includes the salary, fringe benefits and car allowance for the Mayor. The amount noted above includes \$6,300 for the Mayor's car allowance.
- (2) Budget dollars from Public Relations will cover the expenditure
- (3) A vacancy in the Mayor's office was being temporarily filled by a staffing agency. Budget dollars from Salaries and Benefits will cover the expenditure.
- (4) Budget dollars from Travel will cover the expenditure
- (5) Internal recoveries includes costs associated for Accounts Payable, Accounts Receivable, Information Technology, Human Resources, Payroll, Budget and the Mailroom.

Schedule 2

Statement of Council Expenses

Council Expenses

For the period ending, September 30, 2016

Description		Annual Budget	Actual Expenses	Remaining Budget	Notes
Salaries and Benefits		738,222	548,993	189,229	(1) Schedule 4
Office Expense		5,000	1,092	3,908	Appendix 2N
Cellular Services		11,020	5,405	5,615	Schedule 4 & Appendix 2O
Internal Recoveries - Program Support		171,005	128,254	42,751	(2)
<i>Councillors office expense</i>					
Ward 1	Mark Signoretti	10,489	4,511	5,978	Appendix 2A
Ward 2	Michael Vagnini	10,489	6,507	3,982	Appendix 2B
Ward 3	Gerry Montpellier	10,489	1,744	8,745	Appendix 2C
Ward 4	Evelyn Dutrisac	10,489	3,102	7,387	Appendix 2D
Ward 5	Robert Kirwan	10,489	7,172	3,317	Appendix 2E
Ward 6	Rene Lapierre	10,489	5,401	5,088	Appendix 2F
Ward 7	Mike Jakubo	10,489	6,920	3,569	Appendix 2G
Ward 8	Al Sizer	10,489	7,007	3,482	Appendix 2H
Ward 9	Deb McIntosh	10,489	3,266	7,223	Appendix 2I
Ward 10	Fern Cormier	10,489	2,319	8,170	Appendix 2J
Ward 11	Lynne Reynolds	10,489	3,703	6,786	Appendix 2K
Ward 12	Joscelyne Landry-Altmann	10,489	3,973	6,516	Appendix 2L
Councillor Expense		-	3,267	(3,267)	(3) Appendix 2M
Net Total		<u>1,051,115</u>	<u>742,638</u>	<u>308,477</u>	

(1) Salaries and benefits are costs relating to Councillors and support staff. This expense includes the salary, fringe benefits and mileage of the Councillors.

(2) Internal recoveries includes costs associated for Accounts Payable, Accounts Receivable, Information Technology, Human Resources, Payroll, Budget and the Mailroom.

(3) Total of \$3,267 includes Councillor R. Kirwan, M. Signoretti, and R. Lapierre expenses reallocated in October

Statement of Council Expenses

Council Memberships and Travel

For the period ending, September 30, 2016

Description	Annual Budget	Actual Expenses	Remaining Budget	Notes
Association Dues	54,345	55,389	(1,044)	(1) Appendix 3A
Corporate Council Travel	16,100	9,572	6,528	(2) Appendix 3B
Insurance	3,151	3,178	(27)	(3)
Net Total	<u>73,596</u>	<u>68,139</u>	<u>5,457</u>	

For Association Dues and Corporate Council Travel see attached Appendices for additional details provided as per the requirements of By-Law 2016-16F, Payment of Expenses for Members of Council

- (1) General Association Dues are for City membership fees and association dues that have been approved by resolution of Council.
- (2) Corporate Council Travel is for a Member of Council that has been nominated or endorsed by resolution of Council to sit on an association or organization's Board that is related to the Municipality and that meets away from our community.
- (3) Insurance costs for all of Council includes Council Accident Policy, Out of Province Medical and a portion of general liability.

Schedule 4

Statement of Council Expenses

Mileage and Cell Phones

For the period ending, September 30, 2016

		Mileage	Cell phones
Ward 1	Mark Signoretti	-	333.29
Ward 2	Michael Vagnini	-	386.62
Ward 3	Gerry Montpellier	3,759.84	270.64
Ward 4	Evelyn Dutrisac	1,608.48	401.57
Ward 5	Robert Kirwan	3,246.24	391.34
Ward 6	Rene Lapierre	1,239.84	1,152.89
Ward 7	Mike Jakubo	1,954.08	453.56
Ward 8	Al Sizer	1,011.36	564.47
Ward 9	Deb McIntosh	1,202.88	402.97
Ward 10	Fern Cormier	-	442.64
Ward 11	Lynne Reynolds	820.80	256.69
Ward 12	Joscelyne Landry-Altmann	135.36	348.61
Net Total		<u>14,978.88</u>	<u>5,405.29</u> Appendix 20

Mileage by Councillor is included in Salaries and Benefits on Schedule 2.

Appendix 1A

Office of the Mayor

Translation Costs

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
29-Feb-16	74.19	LES TRADUCTIONS GHP TRANSLATION SERVICES	Translation - Letter to the editor	
29-Feb-16	50.09	MOTS POUR MAUX INC	Translation - Feb heart month	
16-Mar-16	96.82	NORMAND RENAUD	Translation - CGS fact sheet	
	221.10		January - March Quarter	
9-May-16	159.39	LES TRADUCTIONS GHP TRANSLATION SERVICES	Translation - 100th Anniversary Easter Rising, National Volunteer Week, 2016 Mayor's Celebration of the Arts	
30-Jun-16	194.22	LES TRADUCTIONS GHP TRANSLATION SERVICES	Translation - Huntington Disease May 2016, Cruising for Organ Donors and Rich Griffin Day proclamation, Bike Bike proclamation, IMPACT 321 memorial month proclamation, National Blood Donor week	
	353.61		April - June Quarter	
19-Jul-16	58.13	LES TRADUCTIONS GHP TRANSLATION SERVICES	Translation - Sudbury Game & Fish Protective Assoc, New Ontario Cabinet	
19-Jul-16	45.79	MOTS POUR MAUX INC	Translation - Proclamation CGS Active Transportation	
28-Sep-16	575.13	MOTS POUR MAUX INC	Translation - 2015 documents, Relay for Life Proclamation, John Howard Society Message from Mayor, Police Week Proclamation, Celebration of the Arts Message from Mayor, Canadian Hearing Society Proclamation, Commuter Challenge Proclamation, Elevate weekend Proclamation, ALS awareness month Proclamation, Impact 621 Memorial weekend Proclamation	
8-Sep-16	60.85	MOTS POUR MAUX INC	Translation - St. Peter and Paul Serbian Orthodox Church , Serbian appreciation day	
8-Sep-16	45.79	MOTS POUR MAUX INC	Translation - Cinefest	
8-Sep-16	419.55	MOTS POUR MAUX INC	Translation - 2015 documents National Volunteer week Proclamation, AFCO 400 Anniversary message from the Mayor, Day of Percussion Proclamation, Young Professionals Day Proclamation, Flag Invite, Northern Ontario Music and Film Conference message from the Mayor	
26-Sep-16	19.45	LES TRADUCTIONS GHP TRANSLATION SERVICES	Translation - Pakistan Independence Day	
30-Sep-16	1,360.32	MOTS POUR MAUX INC	Translation - State of the City Address	
	2,585.01		July - September Quarter	
	3,159.72		YTD Totals as per GL	

Appendix 1B

Office of the Mayor

Office Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
31-Mar-16	26.77	CGS - PARKING	Parking Office Mayor Jan	
31-Mar-16	43.14	CGS - PARKING	Parking Office Mayor Feb	
31-Mar-16	123.01	CGS - PARKING	TDS Jan parking space	
31-Mar-16	123.01	CGS - PARKING	TDS Feb parking space	
31-Mar-16	123.01	CGS - PARKING	TDS Mar parking space	
31-Mar-16	26.55	CGS - PARKING	Parking Office Mayor Mar	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
716.49		January - March Quarter		
30-Apr-16	49.15	DIGITAL NEWSPAPER	Reallocated from travel expense Newspaper	
30-Apr-16	35.09	CORPORATE EXPRESS	Office supplies	
30-Apr-16	60.80	CORPORATE EXPRESS	Office supplies	
30-Apr-16	3.60	PRECISE PARKLINK INC	Parking at Laurentian University, Sudbury Protocol Planning Committee meeting, Apr 4. R. Humeniuk attended on behalf of the Mayor's office	
30-Apr-16	(0.06)	PETTY CASH	Petty Cash	
29-Apr-16	10.25	PETTY CASH	Petty Cash	
29-Apr-16	286.29	PETTY CASH	Petty Cash	
29-Apr-16	71.53	PETTY CASH	Petty Cash	
29-Apr-16	30.53	NORTHERN BUSINESS SOLUTIONS	Office supplies	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
13-May-16	123.01	CGS - PARKING	TDS Apr Parking Space	
13-May-16	123.01	CGS - PARKING	TDS May parking space	
13-May-16	97.57	CGS - PARKING	Parking Office Mayor Apr	
31-May-16	31.19	CGS - PARKING	Parking Office Mayor May	
28-May-16	26.35	CORPORATE EXPRESS	Office supplies	
28-May-16	3.60	PRECISE PARKLINK INC	Parking at Laurentian University, Sudbury Protocol Planning Committee meeting, Apr 18 R. Humeniuk attended on behalf of the Mayor's office	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
30-Jun-16	123.01	CGS - PARKING	TDS Jun parking space	
30-Jun-16	35.18	CGS - PARKING	Parking Office Mayor June	
13-Jun-16	13.02	CORPORATE EXPRESS	Office supplies	
13-Jun-16	32.29	CORPORATE EXPRESS	Office supplies	

Appendix 1B

Office of the Mayor

Office Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
13-Jun-16	96.01	CORPORATE EXPRESS	Office supplies	
13-Jun-16	62.02	P and M'S KOUZZINA	Meeting expense	
13-Jun-16	37.47	ROSY'S CORNER RESTAURANT	Meeting expense	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
1,614.91		April - June Quarter		
13-Jul-16	16.23	PETTY CASH	Petty Cash	
13-Jul-16	49.16	PETTY CASH	Petty Cash	
18-Jul-16	37.29	881683 ONTARIO INC AMIRAULT SHREDDING	Shredding	
12-Jul-16	104.22	CORPORATE EXPRESS	Document frame	
12-Jul-16	157.23	CORPORATE EXPRESS	Office supplies	
12-Jul-16	34.74	CORPORATE EXPRESS	Document frame	
12-Jul-16	17.74	CORPORATE EXPRESS	Office supplies	
12-Jul-16	62.26	CORPORATE EXPRESS	Office supplies	
12-Jul-16	51.34	CORPORATE EXPRESS	Office supplies	
12-Jul-16	99.48	CORPORATE EXPRESS	Office supplies	
12-Jul-16	54.94	MICHAELS	Document frame	
12-Jul-16	64.12	STAPLES	Office supplies	
12-Jul-16	0.76	STAPLES	Office supplies	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
17-Aug-16	123.01	CGS - PARKING	TDS July parking space	
22-Aug-16	51.11	CGS - PARKING	Parking Office Mayor July	
22-Aug-16	0.07	PETTY CASH	Petty Cash	
26-Aug-16	194.51	ITALIAN CLUB OF COPPER CLIFF	Meeting expense reallocated from Public Relations	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
30-Sep-16	40.49	CGS - PARKING	Parking Office Mayor Aug	
30-Sep-16	49.78	CGS - PARKING	Parking Office Mayor Sept	
30-Sep-16	123.01	CGS - PARKING	TDS Aug parking space	
30-Sep-16	123.01	CGS - PARKING	TDS Sept parking space	
8-Sep-16	32.56	JOURNAL PRINTING	Business cards	
8-Sep-16	122.11	GREATER SUDBURY CHAMBER OF COMMERCE	Tickets to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
26-Sep-16	361.25	MELCARM GROUP INC	Office supplies	
15-Sep-16	288.51	CORPORATE EXPRESS	Document holders	
15-Sep-16	23.88	MICHAELS	Share of the cost of frames for retirement certificates of City employees	

Appendix 1B

Office of the Mayor

Office Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
15-Sep-16	3.60	PRECISE PARKLINK INC	Parking fee to attend Laurentian University's Metal Earth Funding announcement, Sept 6 R. Humeniuk attended on behalf of the Mayor's office	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	2,550.41		July - September Quarter	
	4,881.81		YTD Totals as per GL	

Appendix 1C

Office of the Mayor

Public Relations

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Mar-16	194.51	ITALIAN CLUB OF COPPER CLIFF	Meeting expense to be reallocated to office expense account	(1)
31-Mar-16	91.58	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to the President's Series Luncheon with Glenn Thibeault, MPP Sudbury, Feb 29	
	286.09		January - March Quarter	
27-Apr-16	90.06	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
27-Apr-16	90.06	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
27-Apr-16	90.06	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
27-Apr-16	90.06	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
27-Apr-16	90.06	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
11-Apr-16	225.44	THE FRAME MAKER	Gift to Prime Minister Justin Trudeau during his visit to Sudbury, Apr 7	
6-May-16	85.00	FURLANI MYRNA	Registry book calligraphy Prime Minister Justin Trudeau's visit to Sudbury, Apr 7	
6-May-16	63.75	FURLANI MYRNA	Guest book calligraphy for the visit of 1 dignitary	
9-May-16	101.76	LOUGHEED'S LIMITED	Floral Tribute - Sympathy from the Mayor and Members of City Council	
9-May-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Marc Serre MP Nickel Belt, and Paul Lefebvre MP Sudbury, Apr 5	
9-May-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Marc Serre MP Nickel Belt, and Paul Lefebvre MP Sudbury, Apr 5	
30-May-16	81.41	LOUGHEED'S LIMITED	Floral Tribute - Sympathy from the Mayor and Members of City Council	
30-Jun-16	101.76	ROSERY FLORIST	Floral Tribute - Sympathy from the Mayor and Members of City Council	
30-Jun-16	90.06	ROSERY FLORIST	Floral Tribute - Sympathy from the Mayor and Members of City Council	
30-Jun-16	76.22	ZANETTE MELISSA	Pens to give to dignitaries in London England	
	1,367.28		April - June Quarter	
13-Jul-16	117.77	PETTY CASH	Petty Cash	
13-Jul-16	190.67	PETTY CASH	Petty Cash	
18-Jul-16	191.25	FURLANI MYRNA	Guest book calligraphy for the visit of 2 dignitaries	
26-Aug-16	(194.51)	ITALIAN CLUB OF COPPER CLIFF	Expense reallocated to office expense account	(1)
31-Aug-16	90.06	ROSERY FLORIST	Floral Tribute - Get Well wishes from the Mayor and Members of City Council	
31-Aug-16	90.06	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
31-Aug-16	90.06	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
31-Aug-16	90.07	ROSERY FLORIST	Floral Tribute - 100th Birthday from the Mayor and Members of City Council	
20-Sep-16	83.43	FLOWER TOWNE	Floral Tribute - Sympathy from the Mayor and Members of City Council	

Appendix 1C

Office of the Mayor

Public Relations

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
30-Sep-16	988.00	CGS - TOURISM	Lapel pins for public relations events	
8-Sep-16	85.00	FURLANI MYRNA	Guest book calligraphy for dignitary's visit	
8-Sep-16	111.94	LOUGHEED'S LIMITED	Floral Tribute - Sympathy from the Mayor and Members of City Council	
8-Sep-16	296.89	DUPLICATORS INC	Printed documents for the Liberal Cabinet retreat, Laurentian University, Aug 19-22	
	2,230.69		July - September Quarter	
	3,884.06		YTD Totals as per GL	

Appendix 1D

Office of the Mayor***Corporate Marketing******For the period ending, September 30, 2016***

Date	Amount	Payee	Description	Note / Reference
-		January - March Quarter		
9-May-16	115.04	PETE'S RENTALL LTD	Refreshments for the Prime Minister Justin Trudeau's visit to Sudbury, Apr 7. Expense to be reallocated to Public Relations expense.	
115.04		April - June Quarter		
-		July - Sept Quarter		
115.04		YTD Totals as per GL		

Appendix 1E

Office of the Mayor**Advertising*****For the period ending, September 30, 2016***

Date	Amount	Payee	Description	Note / Reference
-		January - March Quarter		
20-Apr-16	218.78	SUN MEDIA CORPORATION	2015 Ad for Seasons Greetings	
30-Jun-16	223.47	LE VOYAGEUR	Ad for Saint Jean Baptiste	
442.25		April - June Quarter		
-		July - Sept Quarter		
442.25		YTD Totals as per GL		

Appendix 1F

Office of the Mayor

Cellular services

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
21-Jan-16	199.63	BELL MOBILITY	Jan Stmt - cellular bill	
19-Feb-16	154.53	BELL MOBILITY	Feb Stmt - cellular bill	
21-Mar-16	165.54	BELL MOBILITY	Mar Stmt - cellular bill	
	519.70		January - March Quarter	
11-Apr-16	190.52	BELL MOBILITY	Apr Stmt - cellular bill	
17-May-16	187.26	BELL MOBILITY	May Stmt - cellular bill	
30-Jun-16	147.02	BELL MOBILITY	June Stmt - cellular bill	
	524.80		April - June Quarter	
25-Jul-16	389.37	BELL MOBILITY	July Stmt - cellular bill	
23-Aug-16	(17.08)	BELL MOBILITY	Aug Stmt - credit note	
23-Aug-16	220.42	BELL MOBILITY	Aug Stmt - cellular bill	
21-Sep-16	150.78	BELL MOBILITY	Sept Stmt - cellular bill	
	743.49		July - September Quarter	
	1,787.99		YTD Totals as per GL	

662.21 Mayor Brian Bigger

1,125.78 Staff

1,787.99

Appendix 1G

Office of the Mayor***Purchased Services******For the period ending, September 30, 2016***

Date	Amount	Payee	Description	Note / Reference
17-Mar-16	2,966.75	WORKFORCE INC	Administrative assistant	
	2,966.75		January - March Quarter	
26-Apr-16	2,347.43	WORKFORCE INC	Administrative assistant	
26-Apr-16	1,349.49	WORKFORCE INC	Administrative assistant	
	3,696.92		April - June Quarter	
	-		July - Sept Quarter	
	6,663.67		YTD Totals as per GL	

Office of the Mayor

Travel

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Attendee(s)	Note / Reference
12-Feb-16	183.17	CAESARS WINDSOR LODGING	Hotel confirmation deposit for AMO AGM and Annual Conference Aug 14-17, Windsor, ON	M. Zanette	
12-Feb-16	11.25	CO-OP CABS	Transportation costs for AMO Board of Directors meeting Jan 28-29, Toronto, ON. Expense to be reallocated to the Council travel expense account	Mayor	(1)
12-Feb-16	49.15	DIGITAL NEWSPAPER	Newspaper to be reallocated to office expense account		(3)
12-Feb-16	666.53	ONTARIO GOOD ROADS ASSOC	Registration fees for 2016 ROMA/OGRA Combined Conference Feb 21-23, Toronto, ON	Mayor	
12-Feb-16	666.53	ONTARIO GOOD ROADS ASSOC	Registration fees for 2016 ROMA/OGRA Combined Conference Feb 22-23, Toronto, ON	M. Zanette	
12-Feb-16	330.97	PORTER AIR	Flight for AMO Board of Directors meeting Jan 28-29, Toronto, ON. Expense to be reallocated to the Council travel expense account	Mayor	(1)
12-Feb-16	99.85	PORTER AIR	Flight to Toronto for 2016 ROMA/OGRA Combined Conference Feb 22-23, Toronto, ON	M. Zanette	
12-Feb-16	199.45	PORTER AIR	Flight rescheduled for AMO Board of Directors meeting Jan 28-29, Toronto, ON. Expense to be reallocated to the Council travel expense account	Mayor	(1)
11-Mar-16	262.66	AIR CANADA	Flight to Toronto for 2016 ROMA/OGRA Combined Conference Feb 21-23, Toronto, ON	Mayor	
11-Mar-16	9.45	AKREM TAXI	Transportation costs to 2016 ROMA/OGRA Combined Conference Feb 21-23, Toronto, ON	Mayor	
11-Mar-16	23.41	CGS-AIRPORT	Parking for 2016 ROMA/OGRA Combined Conference Feb 21-23, Toronto, ON	Mayor	
11-Mar-16	23.57	INTERCONTINENTAL TORONTO	Meeting expense during the Prospectors and Developers Association of Canada Convention Mar 4-8, Toronto, ON. Expense to be reallocated to GSDC as they relate to Economic Development	Mayor	(2)
11-Mar-16	376.24	PORTER AIR	Flight to Sudbury for 2016 ROMA/OGRA Combined Conference Feb 21-23, Toronto, ON	Mayor & M. Zanette	
11-Mar-16	27.98	PORTER AIR	Baggage fee for 2016 ROMA/OGRA Combined Conference Feb 22-23, Toronto, ON	M. Zanette	
11-Mar-16	357.82	PORTER AIR	Flight to Toronto for Prospectors and Developers Association of Canada Convention Mar 4-8	M. Zanette	
11-Mar-16	571.14	PORTER AIR	Flight cost to Sudbury for the Mayor and M. Zanette, Prospectors and Developers Association of Canada Convention Mar 4-8, Toronto, ON. \$285.57 for the Mayor to be reallocated to GSDC as they relate to Economic Development	Mayor & M. Zanette	(2)
11-Mar-16	207.88	SHERATON	Hotel room for 2016 ROMA/OGRA Combined Conference Feb 22-23, Toronto, ON	M. Zanette	
11-Mar-16	415.76	SHERATON	Hotel room for 2016 ROMA/OGRA Combined Conference Feb 21-23, Toronto, ON	Mayor	
11-Mar-16	729.43	THE STRATHCONA HOTEL	Hotel room for Prospectors and Developers Association of Canada Convention Mar 4-8	M. Zanette	

Office of the Mayor

Travel

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Attendee(s)	Note / Reference
11-Mar-16	789.77	THE STRATHCONA HOTEL	Hotel room for the Prospectors and Developers Association of Canada Convention Mar 4-8 , Toronto, ON. Expense to be reallocated to GSDC as they relate to Economic Development	Mayor	(2)
11-Mar-16	24.77	UP EXPRESS PEARSON TVM	Transportation costs for 2016 ROMA/OGRA Combined Conference Feb 21-23, Toronto, ON	Mayor	
6,026.78		January - March Quarter			
30-Apr-16	(49.15)	DIGITAL NEWSPAPER	Reallocation of newspaper to office expense account		(3)
30-Apr-16	(541.67)	CGS - CORP TRAVEL	Reallocation of travel expenses to attend the AMO Board of Directors meeting Jan 28-29, Toronto, ON, to the Council travel expense account		(1)
30-Apr-16	(1,098.91)	CGS - GSDC	Transfer costs to GSDC as they relate to Economic Development. Prospectors and Developers Association of Canada Convention Mar 4-8, Toronto, ON		(2)
26-Apr-16	98.00	ZANETTE MELISSA	Large Urban Mayors travel claim Apr 13-14, Ottawa	M. Zanette	
26-Apr-16	98.90	ZANETTE MELISSA	2016 ROMA/OGRA Combined Conference travel claim Feb 22-23, Toronto, ON	M. Zanette	
26-Apr-16	216.86	BIGGER BRIAN	2016 ROMA/OGRA Combined Conference travel claim Feb 21-23, Toronto, ON	Mayor	
29-Apr-16	255.88	ZANETTE MELISSA	Prospectors and Developers Association of Canada Convention travel claim Mar 4-8, Toronto, ON	M. Zanette	
31-May-16	211.74	BLUE MOUNTAIN RESORTS LODGE	Non refundable hotel confirmation deposit for Deputy Mayor J Landry-Altmann. Pro Educational Forum and Trade Show Apr 5-8, Collingwood, ON. Deputy Mayor had to cancel attendance.	J. Landry-Altmann	
31-May-16	329.70	PARKS AND RECREATION ONT	Registration for Deputy Mayor J Landry-Altmann. Pro Educational Forum and Trade Show Apr 5-8, Collingwood, ON. Deputy Mayor had to cancel attendance.	J. Landry-Altmann	
31-May-16	(164.84)	PARKS AND RECREATION ONT	Registration refund for Deputy Mayor J Landry-Altmann. Pro Educational Forum and Trade Show Apr 5-8, Collingwood. Deputy Mayor had to cancel attendance.	J. Landry-Altmann	
10-May-16	36.29	BIGGER BRIAN	Mayors and Regional Chairs of Ontario travel claim May 5-6, Toronto, ON	Mayor	
28-May-16	399.02	AIR CANADA	Flight to Ottawa for Large Urban Mayors Apr 13-14, Ottawa, ON	M. Zanette	
28-May-16	741.07	AIR CANADA	Flight for Mayors and Regional Chairs of Ontario May 5-6, Toronto, ON	Mayor	
28-May-16	46.83	CGS-AIRPORT	Parking costs for Large Urban Mayors Apr 13-14, Ottawa, ON	M. Zanette	
28-May-16	361.56	CINEFEST SUDBURY	Tickets to Toronto Celebrates Sudbury event Jun 9, Toronto, ON	Mayor & M. Zanette	(4)
28-May-16	41.43	LIMOUSINE SERVICE	Transporation costs for Mayors and Regional Chairs of Ontario May 5-6, Toronto, ON	Mayor	
28-May-16	41.43	LIMOUSINE SERVICE	Transporation costs for Mayors and Regional Chairs of Ontario May 5-6, Toronto, ON	Mayor	
28-May-16	368.00	PORTER AIR	Flight to Toronto, Large Urban Mayors Apr 13-14, Ottawa, ON	M. Zanette	
28-May-16	319.53	SHERATON	Hotel room for Mayors and Regional Chairs of Ontario May 5-6, Toronto, ON	Mayor	
28-May-16	271.47	WESTIN HOTELS	Hotel room for Large Urban Mayors Apr 13-14, Toronto, ON	M. Zanette	
10-Jun-16	98.90	BIGGER BRIAN	Meetings with Ministers' Staff travel claim May 19-20, Ottawa, ON	Mayor	
16-Jun-16	110.63	BIGGER BRIAN	Northern Ontario Large Urban Mayor's meeting travel claim June 15, North Bay, ON	Mayor	
16-Jun-16	132.20	ZANETTE MELISSA	Meetings with Ministers' Staff travel claim May 19-20, Ottawa, ON	M. Zanette	

Office of the Mayor

Travel

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Attendee(s)	Note / Reference
20-Jun-16	58.53	BIGGER BRIAN	Toronto Celebrates Sudbury event travel claim Jun 9, Toronto, ON	Mayor	
21-Jun-16	396.59	ZANETTE MELISSA	Toronto Celebrates Sudbury event travel claim Jun 9, Toronto, ON	M. Zquette	
13-Jun-16	15.26	AIR CANADA	Flight for Meetings with Ministers' Staff May 19-20, Ottawa, ON	Mayor	
13-Jun-16	746.16	AIR CANADA	Flight for Meetings with Ministers' Staff May 19-20, Ottawa, ON	Mayor	
13-Jun-16	409.20	AIR CANADA	Flight to Ottawa for Meetings with Ministers' Staff May 19-20, Ottawa, ON	M. Zquette	
13-Jun-16	788.64	AMO	AMO AGM and Annual Conference Registration Fee Aug 14-17, Windsor, ON	M. Zquette	
13-Jun-16	28.67	BLUE LINE TAXI	Transportation costs to Meetings with Ministers' Staff May 19-20, Ottawa, ON	Mayor	
13-Jun-16	7.34	BLUE LINE TAXI	Transportation costs to Meetings with Ministers' Staff May 19-20, Ottawa, ON	Mayor	
13-Jun-16	23.41	CGS-AIRPORT	Parking costs for Meetings with Ministers' Staff May 19-20, Ottawa, ON	M. Zquette	
13-Jun-16	(360.21)	CINEFEST SUDBURY	Refund for tickets paid, should be complimentary for the Toronto Celebrates Sudbury event Jun 9, Toronto, ON	Mayor & M. Zquette	(4)
13-Jun-16	29.64	MOUNIR HANNA/OTTAWA TAXI	Transportation costs to Meetings with Ministers' Staff May 19-20, Ottawa, ON	Mayor	
13-Jun-16	164.56	NOVOTEL OTTAWA	Hotel room for Meetings with Ministers' Staff May 19-20, Ottawa, ON	Mayor	
13-Jun-16	164.56	NOVOTEL OTTAWA	Hotel room for Meetings with Ministers' Staff May 19-20, Ottawa, ON	M. Zquette	
13-Jun-16	340.00	PORTER AIR	Flight to Sudbury for Meetings with Ministers' Staff May 19-20, Ottawa, ON	M. Zquette	
13-Jun-16	246.38	PORTER AIR	Flight to Sudbury for Toronto Celebrates Sudbury event Jun 9, Toronto, ON	Mayor	
5,383.60		April - June Quarter			
12-Jul-16	161.92	HILTON GARDEN INN TORONTO	Hotel room for Toronto Celebrates Sudbury event Jun 9, Toronto, ON	Mayor	
12-Jul-16	204.25	HILTON GARDEN INN TORONTO	Hotel and parking costs for Toronto Celebrates Sudbury event Jun 9, Toronto, ON	M. Zquette	
12-Jul-16	7.20	CITY OF NORTH BAY	Parking costs for Northern Ontario Large Urban Mayor's meeting, June 15, North Bay, ON	Mayor	
12-Jul-16	39.63	SUDBURY CAB	Transportation costs for Toronto Celebrates Sudbury event Jun 9, Toronto, ON	Mayor	
31-Aug-16	104.02	LAPIERRE RENE	Share of fuel costs AMO AGM and Annual Conference Aug 13-17, Windsor, ON	Mayor & M. Zquette	(5)
11-Aug-16	104.31	AIR CANADA	Baggage fee, SNOLAB Exhibit Opening and Trade Mission, June 28-Jul 6, London and Leeds, UK. Expense to be reallocated to GSDC as it relates to Economic Development	M. Zquette	
21-Sep-16	(34.67)	LAPIERRE RENE	Share of fuel costs to allocate to Corporate Travel, AMO AGM and Annual Conference Aug 13-17	Mayor	(5)
21-Sep-16	(54.97)	DISCOUNT CAR & TRUCK RENTAL	Share of car rental to allocate to Corporate Travel, AMO AGM and Annual Conference, Aug 13-17, Windsor, ON	Mayor	
9-Sep-16	164.92	DISCOUNT CAR & TRUCK RENTAL	Share of car rental AMO AGM and Annual Conference Aug 13-17, Windsor, ON	Mayor & M. Zquette	
20-Sep-16	212.51	ZANETTE MELISSA	AMO AGM and Annual Conference travel claim Aug 13-17, Windsor, ON	M. Zquette	
15-Sep-16	2.88	CAESARS WINDSOR BUS CTR	Printing costs for AMO AGM and Annual Conference Aug 13-17, Windsor, ON	M. Zquette	
15-Sep-16	1.53	CAESARS WINDSOR BUS CTR	Printing costs for AMO AGM and Annual Conference Aug 13-17, Windsor, ON	M. Zquette	

Office of the Mayor

Travel

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Attendee(s)	Note / Reference
15-Sep-16	566.45	CAESARS WINDSOR LODGING	Hotel room for AMO AGM and Annual Conference Aug 13-17, Windsor, ON	M. Zanette	
	1,479.98		July - Sept Quarter		
	12,890.36		YTD Totals as per GL		

4,702.80 Mayor Brian Bigger

376.60 Deputy Mayor J. Landry-Altmann

7,810.96 Staff

12,890.36

Office of the Mayor

Professional Development and Training

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
26-Jan-16	2,500.00	THE CITY OF BARRIE	Membership fees to the Large Urban Mayors' Caucus	
	2,500.00		January - March Quarter	
	-		April - June Quarter	
	-		July - September Quarter	
	2,500.00		YTD Totals as per GL	

Appendix 2A

Ward 1: Mark Signoretti

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
	251.00		January - March Quarter	
30-Apr-16	385.07	SIGNORETTI MARK	Event Centre Tours travel claim Apr 7-9, London,Sarnia, ON	
21-Apr-16	500.00	SCIENCE NORTH	Tickets to Fully Indulge Your Senses Gala, Apr 9	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
31-May-16	55.34	SIGNORETTI MARK	Share of fuel costs, Event Centre Tours travel claim Apr 7-9, London, Sarnia, ON	
10-May-16	108.88	SIGNORETTI MARK	Delivery of flyers for notice of meeting	
18-May-16	296.00	RICH GRIFFIN #1SAVES8 CAMPAIGN	Tickets to Griff's Anatomy Gala, May 14	
19-May-16	286.66	SIGNORETTI MARK	Meridian Centre Tour travel claim May 6-7, St. Catherines, ON	
28-May-16	50.88	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with R.J. Deluce, President and CEO of Porter Airlines, May 19	
28-May-16	290.14	PORTER AIR	Flight to Toronto, Meridian Centre Tour May 6-7, St. Catherines, ON	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
17-Jun-16	135.23	SIGNORETTI MARK	Share of mileage costs to Sudbury, Meridian Centre Tour May 6-7, St. Catherines, ON	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
	2,372.20		April - June Quarter	
11-Jul-16	23.25	407 ETR	Share of toll charges, Event Centre Tours Apr 7-9, London, Sarnia, ON	
18-Jul-16	183.17	NORTHERN LIFE	Ad for Canada Day	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
5-Aug-16	712.32	ASSOCIATION OF MUNICIPALITIES OF ONTARIO	AMO AGM and Annual Conference Registration Fee Aug 14-17, Windsor, ON	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	

Appendix 2A

Ward 1: Mark Signoretti

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
8-Sep-16	152.64	NORTHERN ONTARIO BUSINESS LTD	Ticket to Northern Ontario Business Awards, Oct 6	
12-Sep-16	60.00	NORTHERN CANCER FOUNDATION	Ticket to Luncheon of Hope, Sept 30	
9-Sep-16	237.14	DISCOUNT CAR & TRUCK RENTAL	Transporation costs AMO AGM and Annual Conference Aug 13-17, Windsor, ON	
21-Sep-16	51.71	DISCOUNT CAR & TRUCK RENTAL	Toll charges, AMO AGM and Annual Conference Aug 13-17, Windsor, ON	
22-Sep-16	203.52	SOCIETA CARUSO CLUB	Ad in the Italian Festival booklet	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	1,887.75		July - September Quarter	
	4,510.95		YTD Totals as per GL	

Appendix 2B

Ward 2: Michael Vagnini

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
31-Mar-16	682.44	VAGNINI MICHAEL	Office supplies, tickets to Broder Dill Snowmobilers and Walden Sno Runners Social, Apr 1	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
	933.44		January - March Quarter	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
31-May-16	82.07	VAGNINI MICHAEL	Meet with business opportunity in Sudbury travel claim Apr 28, Niagara, ON	
17-May-16	509.49	VAGNINI MICHAEL	Office supplies, tickets to St. Christopher's parish dinner, May 1	
31-May-16	2,083.04	VAGNINI MICHAEL	Meeting and business hospitality expenses, tickets to Knights of Columbus widow's dinner, May 13, T shirts for volunteers	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
	2,938.60		April - June Quarter	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
31-Aug-16	2,370.64	VAGNINI MICHAEL	Meeting and business hospitality expenses, office supplies, advertising novelties, gifts for volunteers, tickets to Wild About Comedy Night June 3, tickets to Italian Club of Sudbury Divas of Pop Music June 4	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	2,634.64		July - September Quarter	
	6,506.68		YTD Totals as per GL	

Appendix 2C

Ward 3: Gerry Montpellier

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	9.07	MONTPELLIER GERRY	Ticket to Rayside Balfour 125th celebration at the Chelmsford Arena, Canadians vs Timmins Hockey, Jan 2	
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
29-Feb-16	27.22	MONTPELLIER GERRY	Tickets to Live Pro Wrestling at the Dowling Leisure Centre, Feb 13	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
7-Mar-16	110.00	AZILDA LIONS CLUB	Ad in the Azilda Lions Family Hockey Tournament, Apr 3-5	
22-Mar-16	80.00	REINHARDT STACIE	Tickets to Real Carre's retirement dinner, Apr 15	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
	477.29		January - March Quarter	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
18-May-16	296.00	RICH GRIFFIN #1SAVES8 CAMPAIGN	Tickets to Griff's Anatomy Gala, May 14	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
	560.00		April - June Quarter	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
21-Sep-16	442.66	NORTHERN LIFE	Ad for Labour Day	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	706.66		July - September Quarter	
	1,743.95		YTD Totals as per GL	

Appendix 2D

Ward 4: Evelyn Dutrisac

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
20-Jan-16	50.00	FEDERATION OF NORTHERN ONTARIO MUNICIPALITIES	Broadcast service to all northeastern municipalities regarding City Council's Resolution CC2016-14 for the return of the OPP search and rescue helicopter to Sudbury	
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
9-Feb-16	150.00	BETTER BEGINNINGS BETTER FUTURES	Tickets to the 14th Annual Silent Auction, Dinner and Dance, Feb 19	
24-Feb-16	250.00	SUDBURY RAINBOW CRIME STOPPERS	Tickets to the Sudbury Rainbow Crime Stoppers' Gala, Feb 13	
29-Feb-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to the President's Series Luncheon with Glenn Thibeault, MPP Sudbury, Feb 29	
29-Feb-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to the President's Series Luncheon with Paul Davidson, President Universities Canada, Mar 3	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
7-Mar-16	110.00	AZILDA LIONS CLUB	Ad in the Azilda Lions Family Hockey Tournament, Apr 3-5	
10-Mar-16	100.00	ANGELS OF HOPE AGAINST HUMAN TRAFFICKING	Tickets to Angels of Hope Against Human Trafficking Gala, Apr 2	
22-Mar-16	80.00	REINHARDT STACIE	Tickets to Real Carre's retirement dinner, Apr 15	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
	1,082.58		January - March Quarter	
13-Apr-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Marc Serre MP Nickel Belt, and Paul Lefebvre MP Sudbury, Apr 5	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
27-Jun-16	127.66	VIP CATERING SERVICES	Meeting expense with volunteers of Keeping Them Warm	
27-Jun-16	61.06	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
27-Jun-16	9.00	CENTRE DE SANTE COMMUNAUTAIRE	Ticket to diner de la St. Jean, June 24	
13-Jun-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Hon. D. Zimmer, Minister of Aboriginal Affairs, June 16	
13-Jun-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Hon. M. Gravelle, Minister of Northern Development and Mines, June 29	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
	599.09		April - June Quarter	
4-Jul-16	160.00	MINISTER OF FINANCE	Registration fee to the North Eastern Planning Authorities Workshop - Ministry of Municipal Affairs, Sept 28-29, Sudbury, ON	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
8-Sep-16	305.28	NORTHERN ONTARIO BUSINESS LTD	Tickets to Northern Ontario Business Awards, Oct 6	

Appendix 2D

Ward 4: Evelyn Dutrisac

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
22-Sep-16	300.00	ST JOSEPH'S FOUNDATION OF SUDBURY	Tickets to St. Joseph's Foundation of Sudbury Gala fundraiser, Oct 22	
22-Sep-16	100.00	CENTRE DE SANTE COMMUNAUTAIRE	Tickets to 25 ans au service de la communaute francophone, Oct 20	
22-Sep-16	200.00	ACFO-DU GRAND SUDBURY INC	Tickets to Banquet des Franco-Ontariens, Sept 22	
15-Sep-16	45.03	BUILDING INCLUSIVE COMMUNITIES	Registration fee to Building Inclusive Communities with Sex Workers, Oct 11-12, Sudbury ON	
15-Sep-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Ed Archer CAO City of Greater Sudbury, Oct 4	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	1,420.10		July - September Quarter	
	3,101.77		YTD Totals as per GL	

Appendix 2E

Ward 5: Robert Kirwan

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	656.35	ASSOCIATION OF MUNICIPALITIES OF ONTARIO	AMO AGM and Annual Conference Registration Fee Aug 14-17, Windsor, ON	
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
19-Feb-16	238.57	KIRWAN ROBERT	Meeting expenses, office supplies	
29-Feb-16	1,093.90	KIRWAN ROBERT	2016 ROMA/OGRA Combined Conference travel claim Feb 21-24, Toronto, ON	
12-Feb-16	636.00	ONTARIO GOOD ROADS ASSOC	2016 ROMA/OGRA Registration fee Feb 21-24, Toronto, ON	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
1-Mar-16	100.00	ANGELS OF HOPE AGAINST HUMAN TRAFFICKING	Tickets to Angels of Hope Against Human Trafficking Gala, Apr 2	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
	2,975.82		January - March Quarter	
30-Apr-16	656.48	CANADA POST CORPORATION	Mail out of Ward 5 Spring 2016 newsletters	
18-Apr-16	783.55	COPY COPY	Printing of Ward 5 Spring 2016 newsletters	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
10-May-16	64.27	KIRWAN ROBERT	Meeting expense	
27-May-16	1,660.39	KIRWAN ROBERT	Meeting with Council on Aging for Ottawa and Age Friendly Ottawa travel claim May 11-14, Ottawa, ON	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
13-Jun-16	61.06	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
30-Jun-16	88.00	CGS	Jun Phone and Internet Allowance	
	3,489.75		April - June Quarter	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
18-Aug-16	273.50	KIRWAN ROBERT	Office supplies	
11-Aug-16	94.91	BASIC INCOME GUARANTEE	Registration fee for Basic Income Guarantee Conference, Oct 5-6, Sudbury, ON	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
28-Sep-16	34.15	KIRWAN ROBERT	Meeting expense	
28-Sep-16	40.00	SUDBURY COMMUNITY FOUNDATION	Ticket to Vital Signs Launch, Oct 4	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	706.56		July - September Quarter	
	7,172.13		YTD Totals as per GL	

Appendix 2F

Ward 6: Rene Lapierre

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	656.35	ASSOCIATION OF MUNICIPALITIES OF ONTARIO	AMO AGM and Annual Conference Registration Fee Aug 14-17, Windsor, ON	
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
19-Feb-16	48.44	LAPIERRE RENE	Meeting expenses and office supplies	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
10-Mar-16	36.24	LAPIERRE RENE	Meeting expenses, and food for staff appreciation, Feb 12	
31-Mar-16	142.74	LAPIERRE RENE	Meeting expenses and office supplies	
11-Mar-16	22.51	BLUESEA PHILANTHROPY	Registration fee, Coldest Night in Sudbury Walk Feb 20	
11-Mar-16	620.46	PAYPAL *KNOWLEDGEHUT	Business case writing course Registration fee Jun 24, Toronto, ON	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
	1,777.74		January - March Quarter	
30-Apr-16	460.38	LAPIERRE RENE	Event Centre Tours travel claim Apr 7-9, London, Sarnia, ON	(1)
26-Apr-16	99.88	SUDBURY THEATRE CENTRE	Tickets to Mayor's Celebration of the Arts, May 18	
26-Apr-16	2.67	SUDBURY THEATRE CENTRE	Tickets to Mayor's Celebration of the Arts, May 18	
29-Apr-16	81.41	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Encouraging Mental, Physical and Financial Health in our Workplace, Apr 26	
11-Apr-16	74.24	CORPORATE EXPRESS	Office supplies	
11-Apr-16	222.75	CORPORATE EXPRESS	Office supplies	
11-Apr-16	171.20	PORTER AIR	Business case writing course Jun 24, Toronto, ON	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
31-May-16	55.33	LAPIERRE RENE	Share of fuel costs, Event Centre Tours travel claim Apr 7-9, London, Sarnia, ON	
31-May-16	(83.00)	LAPIERRE RENE	Fuel costs paid by R. Lapierre part of shared costs for Event Centre Tours Apr 7-9, London, Sarnia, ON	(1)
31-May-16	11.75	PUROLATOR	Letter to Ministry of Health and North East LHIN	
18-May-16	296.00	RICH GRIFFIN #1SAVES8 CAMPAIGN	Tickets to Griff's Anatomy Gala, May 14	
24-May-16	660.92	CANADA POST CORPORATION	Mail out of Ward 6 public meeting notice flyers	
27-May-16	74.13	LAPIERRE RENE	Meeting expenses	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
30-Jun-16	77.12	LAPIERRE RENE	Business case writing course travel claim Jun 24, Toronto, ON	
30-Jun-16	22.67	LAPIERRE RENE	Meeting expense	
30-Jun-16	5.00	LAPIERRE RENE	Meeting expense	

Appendix 2F

Ward 6: Rene Lapierre

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
13-Jun-16	61.06	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
	2,557.51		April - June Quarter	
11-Jul-16	23.24	407 ETR	Share of toll charges, Event Centre Tours Apr 7-9, London, Sarnia, ON	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
31-Aug-16	(104.02)	LAPIERRE RENE	Allocation of fuel costs to the Mayor and M. Zanette, AMO AGM and Annual Conference Aug 13-17, Windsor, ON	(2)
18-Aug-16	574.16	LAPIERRE RENE	Cell phone signal booster and speakerphone to reallocate to cell phone expense	
31-Aug-16	43.93	LAPIERRE RENE	Meeting expense	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
6-Sep-16	100.00	VALLEY COMMUNITY THEATRE	Tickets to Dinner and Murder Mystery, Oct 1	
9-Sep-16	164.93	DISCOUNT CAR & TRUCK RENTAL	Share of car rental AMO AGM and Annual Conference Aug 13-17, Windsor, ON	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	1,066.24		July - September Quarter	
	5,401.49		YTD Totals as per GL	

Appendix 2G

Ward 7: Mike Jakubo

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	300.00	CMHA	Ad in Capreol Minor Hockey Tournament Feb 18-21	
31-Jan-16	656.35	ASSOCIATION OF MUNICIPALITIES OF ONTARIO	AMO AGM and Annual Conference Registration Fee Aug 14-17, Windsor, ON	
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
31-Mar-16	14.29	MCINTOSH DEBRA	Share of costs for refreshments, Confederation High School tour of Tom Davies Square, Mar 21	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
1,221.64		January - March Quarter		
19-Apr-16	140.00	YOUTH ENTERTAINING SUDBURY (YES THEATRE)	Tickets to Yes Theatre 6th Annual Gala, May 10	
26-Apr-16	172.48	NORMAND RENAUD	Translation of the Ward 7 Spring 2016 Newsletter	
29-Apr-16	579.02	JOURNAL PRINTING	Printing of the Ward 7 Spring 2016 Newsletter	
11-Apr-16	139.41	CORPORATE EXPRESS	Office supplies	
11-Apr-16	81.05	TOPPER'S PIZZA	Share of cost of pizzas for the students of Confederation High School tour of Tom Davies Square, Mar 21	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
5-May-16	882.94	CANADA POST CORPORATION	Mail out of the Ward 7 Spring 2016 Newsletter	
18-May-16	296.00	RICH GRIFFIN #1SAVES8 CAMPAIGN	Tickets to Griff's Anatomy Gala, May 14	
27-May-16	79.66	JAKUBO MICHAEL	Meeting expense	
31-May-16	103.12	JAKUBO MICHAEL	Pizza and refreshments for Garson Falconbride CAN volunteers clean up blitz Apr 30	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
10-Jun-16	389.37	JAKUBO MICHAEL	AMO AGM and Annual Conference Airfare Aug 14-17, Windsor, ON	
13-Jun-16	61.06	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
3,188.11		April - June Quarter		
18-Jul-16	183.17	NORTHERN LIFE	Ad for Canada Day	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
15-Aug-16	10.18	CGS - COMMUNICATIONS	Mugs, gifts for volunteers	
23-Aug-16	248.04	THE CAPREOL EXPRESS	Ads for May-July editions	
23-Aug-16	146.88	JAKUBO MICHAEL	Meeting expenses and gift baskets for volunteers	
29-Aug-16	693.00	JAKUBO MICHAEL	AMO AGM and Annual Conference travel claim Aug 14-17, Windsor, ON	

Appendix 2G

Ward 7: Mike Jakubo

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Aug-16	305.28	NORTHERN ONTARIO BUSINESS LTD	Tickets to Northern Ontario Business Awards, Oct 6. Councillor was unable to attend and the City was refunded in Nov.	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
6-Sep-16	100.00	VALLEY COMMUNITY THEATRE	Tickets to Dinner and Murder Mystery, Oct 1	
8-Sep-16	200.00	LAKE WAHNAPITAE HOME & CAMPERS ASSOC	Advertising billboard	
12-Sep-16	60.00	NORTHERN CANCER FOUNDATION	Ticket to Luncheon of Hope, Sept 30	
22-Sep-16	300.00	ST JOSEPH'S FOUNDATION OF SUDBURY	Tickets to St. Joseph's Foundation of Sudbury Gala fundraiser, Oct 22	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	2,510.55		July - September Quarter	
	6,920.30		YTD Totals as per GL	

Appendix 2H

Ward 8: Al Sizer

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
12-Feb-16	76.32	NORTHERN ONTARIO BUSINESS LTD	Ticket to the 13th Annual Community Builders Awards of Excellence, Mar 3	
29-Feb-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to the President's Series Luncheon with Glenn Thibeault, MPP Sudbury, Feb 29	
29-Feb-16	880.65	SIZER ALLAN J	2016 ROMA/OGRA Combined Conference travel claim Feb 21-24, Toronto, ON	
12-Feb-16	636.00	ONTARIO GOOD ROADS ASSOC	2016 ROMA/OGRA Registration Fee Feb 21-24, Toronto, ON	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
31-Mar-16	178.51	SIZER ALLAN J	Office supplies	
11-Mar-16	733.94	FCM - FED.OF CDN MUN	FCM Annual Conference and Trade Show Registration Fee Jun 3-5, Winnipeg, MB	
11-Mar-16	259.74	PORTER AIR	2016 ROMA/OGRA Combined Conference Feb 21-24, Toronto, ON	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
3,061.95		January - March Quarter		
8-Apr-16	80.00	REINHARDT STACIE	Tickets to Real Carre's retirement dinner, Apr 15	
26-Apr-16	385.07	SIZER ALLAN J	Event Centre Tours travel claim Apr 7-9, London,Sarnia, ON	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
31-May-16	55.34	SIZER ALLAN J	Share of fuel costs, Event Centre Tours travel claim Apr 7-9, London, Sarnia, ON	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
24-Jun-16	1,198.70	SIZER ALLAN J	FCM Annual Conference and Trade Show travel claim June 2-6, Winnipeg, MB	
27-Jun-16	53.47	SIZER ALLAN J	Meeting expense	
13-Jun-16	769.80	AIR CANADA	FCM Annual Conference and Trade Show June 2-6, Winnipeg, MB	
13-Jun-16	61.06	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
2,867.44		April - June Quarter		
11-Jul-16	23.24	407 ETR	Share of toll charges, Event Centre Tours Apr 7-9, London, Sarnia, ON	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
18-Aug-16	38.91	SIZER ALLAN J	Meeting expense	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
8-Sep-16	152.64	NORTHERN ONTARIO BUSINESS LTD	Ticket to Northern Ontario Business Awards, Oct 6	
22-Sep-16	300.00	ST JOSEPH'S FOUNDATION OF SUDBURY	Tickets to St. Joseph's Foundation of Sudbury Gala fundraiser, Oct 22	
22-Sep-16	213.70	LETTER PERFECT PRINTING	Ward 8 flyers for the public meeting, May 18	

Appendix 2H

Ward 8: Al Sizer

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
15-Sep-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Ed Archer CAO City of Greater Sudbury, Oct 4	
30-Sep-16	39.51	SIZER ALLAN J	Meeting expense	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	1,077.79		July - September Quarter	
	7,007.18		YTD Totals as per GL	

Appendix 2I

Ward 9: Deb McIntosh

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
17-Feb-16	150.00	BEL CANTO CHORUS	Tickets to the 40th anniversary gala of the Bel Canto Chorus, Feb 26	
19-Feb-16	20.00	NICKEL DISTRICT CONSERVATION AUTHORITY	Membership fees for the Friends of Lake Laurentian	
29-Feb-16	93.31	VIP CATERING SERVICES	Meeting expense	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
31-Mar-16	14.30	MCINTOSH DEB	Share of costs for refreshments, Confederation High School tour of Tom Davies Square, Mar 21	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
	528.61		January - March Quarter	
30-Apr-16	81.05	TOPPER'S PIZZA	Share of cost of pizzas for the students of Confederation High School tour of Tom Davies Square, Mar 21	
1-Apr-16	100.00	SUDBURY THEATRE CENTRE	Tickets to Mayor's Celebration of the Arts, May 18	
7-Apr-16	200.68	MCINTOSH DEBRA	Office supplies and costs to frame a picture of L. Fielding and J. Wallace at Long Lake Public School to acknowledge their donation to the City	
26-Apr-16	385.07	MCINTOSH DEBRA	Event Centre Tours travel claim Apr 7-9, London, Sarnia, ON	
26-Apr-16	117.02	JOURNAL PRINTING	Printing of Ward 9 Long Lake edition newsletter	
29-Apr-16	150.56	CANADA POST CORPORATION	Mail out of Ward 9 Long Lake newsletter	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
31-May-16	55.34	MCINTOSH DEBRA	Share of fuel costs, Event Centre Tours travel claim Apr 7-9, London, Sarnia, ON	
24-May-16	88.64	CANADA POST CORPORATION	Mailing of Ward 9 Wanup edition newsletter	
25-May-16	95.91	JOURNAL PRINTING	Printing of Ward 9 Wanup edition newsletter	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
17-Jun-16	(135.23)	MCINTOSH DEBRA	Mileage costs paid to D. McIntosh part of shared costs with M. Signoretti, Meridian Centre Tour May 6-7, St. Catharines, ON	
9-Jun-16	136.20	CANADA POST CORPORATION	Mail out of Ward 9 Wahnapiatae edition newsletter	
10-Jun-16	40.00	LONG LAKE STEWARDSHIP COMMITTEE	Long Lake Stewardship membership fee	
14-Jun-16	270.46	MCINTOSH DEBRA	Meridian Centre Tour travel claim May 6-7, St. Catharines, ON	
15-Jun-16	151.93	JOURNAL PRINTING	Printing of Ward 9 Wahnapiatae edition newsletter	
22-Jun-16	51.90	LAURENTIAN UNIVERSITY	Costs to enlarge the cheque received in the amount of 1 million from L. Fielding to acknowledge her donation to the City to purchase 300 acres for Kin Park	
13-Jun-16	90.06	SUDBURY THEATRE CENTRE	Tickets to Sudbury Theatre Centre Honours Helen Ghent, Jun 8	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
	2,143.59		April - June Quarter	
11-Jul-16	23.24	407 ETR	Share of toll charges, Event Centre Tours Apr 7-9, London, Sarnia, ON	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
18-Aug-16	81.88	MCINTOSH DEBRA	Visit to Group of Seven artist's cottage, Franklin Carmicheal Jul 13, Cranberry Lake Willisville, ON	

Ward 9: Deb McIntosh***Councillor's Expenses******For the period ending, September 30, 2016***

Date	Amount	Payee	Description	Note / Reference
31-Aug-16	75.00	SUDBURY COMMUNITY FOUNDATION	Ticket to Celebrating Carmen Simmons Event, Sept 15	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
22-Sep-16	73.27	LAURENTIAN UNIVERSITY	Printing of Ward 9 newsletter, Wahnapiatae edition	
28-Sep-16	76.90	MCINTOSH DEBRA	Office phone line repair	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	594.29		July - September Quarter	
	3,266.49		YTD Totals as per GL	

Appendix 2J

Ward 10: Fern Cormier

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
21-Jan-16	76.32	NORTHERN ONTARIO BUSINESS LTD	Ticket to the 13th Annual Community Builders Awards of Excellence, Mar 3	
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
29-Feb-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to the President's Series Luncheon with Glenn Thibeault, MPP Sudbury, Feb 29	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
11-Mar-16	61.06	NORTHEASTERN ONTARIO CONSTRUCTION ASSOC	Ticket to the annual general membership meeting, Apr 28	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
434.17		January - March Quarter		
19-Apr-16	70.00	YOUTH ENTERTAINING SUDBURY (YES THEATRE)	Ticket to Yes Theatre 6th Annual Gala, May 10	
26-Apr-16	49.95	SUDBURY THEATRE CENTRE	Ticket to Mayor's Celebration of the Arts, May 18	
26-Apr-16	1.32	SUDBURY THEATRE CENTRE	Ticket to Mayor's Celebration of the Arts, May 18	
26-Apr-16	40.00	INDIA CANADA ASSOCIATION OF SUDBURY	Ticket to India Canada Association Youth Festival, Apr 23	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
18-May-16	296.00	RICH GRIFFIN #1SAVES8 CAMPAIGN	Tickets to Griff's Anatomy Gala, May 14	
27-May-16	50.00	SUDBURY THEATRE CENTRE	Ticket to Sudbury Theatre Centre Honours Helen Ghent, Jun 8	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
13-Jun-16	61.06	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
832.33		April - June Quarter		
18-Jul-16	183.17	NORTHERN LIFE	Ad for Canada Day	
12-Jul-16	23.70	NEIL'S YOUR INDEPENDENT	Refreshments for the students of Jeanne Sauve School tour of Tom Davies Square, June 27	
12-Jul-16	78.36	TOPPER'S PIZZA	Pizza's for the students of Jeanne Sauve School tour of Tom Davies Square, June 27	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
16-Aug-16	203.52	SUDBURY DOWNTOWN INDIE CINEMA CO-OP	Advertising Slide for the Queer North Film Festival, June 23-26	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
22-Sep-16	300.00	ST JOSEPH'S FOUNDATION OF SUDBURY	Tickets to St. Joseph's Foundation of Sudbury Gala fundraiser, Oct 22	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
1,052.75		July - September Quarter		
2,319.25		YTD Totals as per GL		

Appendix 2K

Ward 11: Lynne Reynolds

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	45.05	REYNOLDS LYNNE	Meeting expenses and office supplies	
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
11-Mar-16	61.06	NORTHEASTERN ONTARIO CONSTRUCTION ASSOC	Ticket to the annual general membership meeting, Apr 28	
31-Mar-16	10.55	REYNOLDS LYNNE	Office supplies	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
367.66		January - March Quarter		
26-Apr-16	59.02	NORMAND RENAUD	Translation of Ward 11 newsletter	
11-Apr-16	68.61	CORPORATE EXPRESS	Office supplies	
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
16-May-16	192.33	JOURNAL PRINTING	Printing of Ward 11 flyer	
24-May-16	232.78	CANADA POST CORPORATION	Mail out of Ward 11 flyer	
31-May-16	305.28	HAYNES	Design layout and production of Ward 11 newsletter	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
9-Jun-16	987.85	CANADA POST CORPORATION	Mail out of Ward 11 newsletter	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
2,109.87		April - June Quarter		
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
12-Aug-16	128.83	REYNOLDS LYNNE	Office supplies and postage	
16-Aug-16	203.52	SUDBURY DOWNTOWN INDIE CINEMA CO-OP	Advertising Slide for the Queer North Film Festival, June 23-26	
31-Aug-16	75.00	SUDBURY COMMUNITY FOUNDATION	Ticket to Celebrating Carmen Simmons Event, Sept 15	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
8-Sep-16	305.28	NORTHERN ONTARIO BUSINESS LTD	Tickets to Northern Ontario Business Awards, Oct 6	
28-Sep-16	203.52	HER BUSINESS GUIDE	Ad in Her Business Guide	
15-Sep-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Ed Archer CAO City of Greater Sudbury, Oct 4	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
1,225.94		July - September Quarter		
3,703.47		YTD Totals as per GL		

Appendix 2L

Ward 12: Joscelyne Landry-Altmann

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	75.00	CGS	Jan Phone and Internet Allowance	
12-Feb-16	76.32	NORTHERN ONTARIO BUSINESS LTD	Ticket to the 13th Annual Community Builders Awards of Excellence, Mar 3	
24-Feb-16	250.00	SUDBURY RAINBOW CRIME STOPPERS	Tickets to the Sudbury Rainbow Crime Stoppers Gala, Feb 13	
29-Feb-16	150.20	LE VOYAGEUR	Ad in jour de la femme	
29-Feb-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to the President's Series Luncheon with Glenn Thibeault, MPP Sudbury, Feb 29	
29-Feb-16	88.00	CGS	Feb Phone and Internet Allowance	
10-Mar-16	35.80	LANDRY-ALTMANN JOSCELYNE	Office supplies	
11-Mar-16	50.00	FEDERATION OF NORTHERN ONTARIO MUNICIPALITIES	Broadcast service to all northeastern municipalities regarding City Council's Resolution CC2016-100 to provide Sudbury with funds towards the capital cost of purchasing a PET scanner	
31-Mar-16	88.00	CGS	Mar Phone and Internet Allowance	
859.11		January - March Quarter		
30-Apr-16	88.00	CGS	Apr Phone and Internet Allowance	
9-May-16	106.34	NORMAND RENAUD	Translation of City Council's Resolution CC2016-100 PET scanner funding request to all Northeastern Municipalities	
10-May-16	66.27	LANDRY-ALTMANN JOSCELYNE	Meeting expense	
31-May-16	422.55	LANDRY-ALTMANN JOSCELYNE	FONOM/MMAH Northeastern Ontario Municipal Conference travel claim May 11-13, Timmins, ON	
28-May-16	223.87	LEISURE SERVICES - CITY OF TIMMINS	FONOM/MMAH Northeastern Ontario Municipal Conference registration fees May 11-13, Timmins, ON	
31-May-16	88.00	CGS	May Phone and Internet Allowance	
27-Jun-16	181.99	LANDRY-ALTMANN JOSCELYNE	Meeting and hospitality expenses for the Fast Flowing Water volunteers, refreshments for the students of Carl Nesbitt School tour of Tom Davies Square, May 31	
27-Jun-16	150.20	LE VOYAGEUR	Ad for semaine de la Francophonie	
13-Jun-16	166.24	TOPPER'S PIZZA	Pizzas for Carl Nesbitt School tour of Tom Davies Square, May 31	
30-Jun-16	88.00	CGS	June Phone and Internet Allowance	
1,581.46		April - June Quarter		
31-Jul-16	16.79	CGS - COMMUNICATIONS	Corporate wear, gifts for volunteers	
12-Jul-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Hon. M. Gravelle, Minister of Northern Development and Mines, June 29	

Appendix 2L

Ward 12: Joscelyne Landry-Altmann

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
12-Jul-16	61.06	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, Mayor's State of the City Address 2016, June 23	
31-Jul-16	88.00	CGS	July Phone and Internet Allowance	
16-Aug-16	203.52	SUDBURY DOWNTOWN INDIE CINEMA CO-OP	Advertising Slide for the Queer North Film Festival, June 23-26	
31-Aug-16	88.00	CGS	Aug Phone and Internet Allowance	
12-Sep-16	60.00	NORTHERN CANCER FOUNDATION	Ticket to Luncheon of Hope, Sept 30	
22-Sep-16	300.00	ST JOSEPH'S FOUNDATION OF SUDBURY	Tickets to St. Joseph's Foundation of Sudbury Gala fundraiser, Oct 22	
22-Sep-16	100.00	CENTRE DE SANTE COMMUNAUTAIRE	Tickets to 25 ans au service de la communauté francophone, Oct 20	
22-Sep-16	200.00	ACFO-DU GRAND SUDBURY INC	Tickets to Banquet des Franco-Ontariens, Sept 22	
15-Sep-16	45.79	GREATER SUDBURY CHAMBER OF COMMERCE	Ticket to Greater Sudbury Chamber of Commerce, President's series luncheon with Ed Archer CAO City of Greater Sudbury, Oct 4	
30-Sep-16	235.36	LANDRY-ALTMANN JOSCELYNE	Meeting expenses, office supplies, delivery of flyers for the Green Stairs Art Walk	
30-Sep-16	88.00	CGS	Sept Phone and Internet Allowance	
	1,532.31		July - September Quarter	
	3,972.88		YTD Totals as per GL	

Councillor Expense

Councillor's Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
-		January - March Quarter		
-		April - June Quarter		
23-Aug-16	1,387.25	KIRWAN ROBERT	AMO AGM and Annual Conference travel claim Aug 14-17, Windsor, ON to reallocate to Councillor Kirwan expenses	
30-Aug-16	921.74	SIGNORETTI MARK	AMO AGM and Annual Conference travel claim Aug 13-17, Windsor, ON to reallocate to Councillor Signoretti expenses	
31-Aug-16	958.44	LAPIERRE RENE	AMO AGM and Annual Conference travel claim Aug 13-17, Windsor, ON to reallocate to Councillor Lapierre expenses	(2)
3,267.43		July - September Quarter		
3,267.43		YTD Totals as per GL		

Council Expenses

Office Expenses

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
31-Jan-16	136.49	CORPORATE EXPRESS	Office supplies	
19-Feb-16	83.89	CGS - PETTY CASH	Petty cash	
19-Feb-16	39.05	CGS - PETTY CASH	Petty cash	
31-Mar-16	30.53	CGS - PARKING	Parking Office Council - Jan	
	289.96		January - March Quarter	
8-Apr-16	42.04	CGS - PETTY CASH	Petty cash	
8-Apr-16	12.00	CGS - PETTY CASH	Petty cash	
21-Apr-16	45.79	ALLIANCE COFFEE AND WATER	Keurig rental	
28-Apr-16	14.19	CGS - PETTY CASH	Petty cash	
11-Apr-16	168.66	CORPORATE EXPRESS	Office supplies	
13-May-16	34.51	CGS - PARKING	Parking Office Council - Apr	
31-May-16	29.20	CGS - PARKING	Parking Office Council - May	
31-May-16	39.99	CGS - PETTY CASH	Petty cash	
31-May-16	9.01	CGS - PETTY CASH	Petty cash	
	395.39		April - June Quarter	
13-Jul-16	39.99	PETTY CASH	Petty cash	
12-Jul-16	143.83	CORPORATE EXPRESS	Office supplies	
22-Aug-16	36.50	CGS - PARKING	Parking Office Council - July	
11-Aug-16	1.49	CORPORATE EXPRESS	Office supplies	
30-Sep-16	17.26	CGS - PARKING	Parking Office Council - Aug	
30-Sep-16	17.92	CGS - PARKING	Parking Office Council - Sept	
27-Sep-16	39.99	PETTY CASH	Petty cash	
15-Sep-16	26.38	REAL CANADIAN SUPERSTORE	Soft drinks	
30-Sep-16	83.53	SPICERS CANADA ULC	Office supplies	
	406.89		July - September Quarter	
	1,092.24		YTD Totals as per GL	

Council Expenses

Cellular Services

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
21-Jan-16	208.54	NEIL COMMUNICATIONS & OFFICE CENTRE	Blackberry for E. Dutrisac	
21-Jan-16	461.70	BELL MOBILITY	Jan Stmt - cellular bill	
19-Feb-16	367.18	BELL MOBILITY	Feb Stmt - cellular bill	
21-Mar-16	447.04	BELL MOBILITY	Mar Stmt - cellular bill	
	1,484.46		January - March Quarter	
11-Apr-16	624.92	BELL MOBILITY	Apr Stmt - cellular bill	
27-Apr-16	345.46	NEIL COMMUNICATIONS & OFFICE CENTRE	I Phone for R. Lapierre	
27-Apr-16	106.75	NEIL COMMUNICATIONS & OFFICE CENTRE	I Phone screen protector for R. Lapierre	
17-May-16	590.41	BELL MOBILITY	May Stmt - cellular bill	
30-Jun-16	500.59	BELL MOBILITY	June Stmt - cellular bill	
	2,168.13		April - June Quarter	
25-Jul-16	623.83	BELL MOBILITY	July Stmt - cellular bill	
23-Aug-16	592.89	BELL MOBILITY	Aug Stmt - cellular bill	
21-Sep-16	535.98	BELL MOBILITY	Sept Stmt - cellular bill	
	1,752.70		July - September Quarter	
	5,405.29		YTD Totals as per GL	

Council Memberships and Travel

Association Dues

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Note / Reference
1-Jan-16	5,664.51	FEDERATION OF CANADIAN MUNICIPALITIES	Membership Fees Jan 1/16 to Mar 31/16	
6-Jan-16	3,150.00	FEDERATION OF NORTHERN ONTARIO	Membership Fees Jan 1/16 to Mar 31/17	
25-Jan-16	16,292.84	ASSOCIATION OF MUNICIPALITIES OF ONTARIO	Membership Fees Jan 1/16 to Dec 31/16	
31-Jan-16	1,348.32	JAGUAR MEDIA	Municipal Information Network fees Jan 1/16 to Feb 17/2017	
29-Feb-16	2,749.40	ONTARIO GOOD ROADS ASSOCIATION	Membership Fees Jan 1/16 to Dec 31/16	
29-Feb-16	8,800.01	ASSOCIATION FRANCAISE DES MUNICIPALITES	Membership Fees Apr 1/16 to Mar 31/17	
	38,005.08		January - March Quarter	
31-May-16	17,384.28	FEDERATION OF CANADIAN MUNICIPALITIES	Membership Fees Apr 1/16 to Dec 31/16	
	17,384.28		April - June Quarter	
	-		July - September Quarter	
	55,389.36		YTD Totals as per GL	

Appendix 3B

Council Memberships and Travel

Council Travel

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Attendee	Location	Date	Note / Reference
9-Feb-16	144.27	REYNOLDS LYNNE	FCM Board of Directors meeting	Lynne Reynolds	Sherbrooke, QC	Feb 29-Mar 4	
12-Feb-16	106.21	AERONAVETTE	FCM Board of Directors meeting	Lynne Reynolds	Sherbrooke, QC	Feb 29-Mar 4	
12-Feb-16	432.17	AIR CANADA	FCM Board of Directors meeting	Lynne Reynolds	Sherbrooke, QC	Feb 29-Mar 4	
31-Mar-16	733.94	FCM - FED.OF CDN MUN	FCM Annual Conference and Trade Show	Lynne Reynolds	Winnipeg, MB	Jun 3-5	
11-Mar-16	561.74	DELTA SHERBROOKE	FCM Board of Directors meeting	Lynne Reynolds	Sherbrooke, QC	Feb 29-Mar 4	
1,978.33		January - March Quarter					
30-Apr-16	11.25	CO-OP CABS	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Jan 28-29	
30-Apr-16	330.97	PORTER AIR	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Jan 28-29	
30-Apr-16	199.45	PORTER AIR	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Jan 28-29	
8-Apr-16	169.67	REYNOLDS LYNNE	FCM Board of Directors meeting	Lynne Reynolds	Sherbrooke, QC	Feb 29-Mar 4	
26-Apr-16	98.00	BIGGER BRIAN	AMO - Large Urban Mayors Caucus meeting	Brian Bigger	Ottawa, ON	Apr 13-14	
26-Apr-16	76.68	BIGGER BRIAN	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Mar 31-Apr 1	
26-Apr-16	335.44	BIGGER BRIAN	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Jan 28-29	
11-Apr-16	50.88	AIR CANADA	AMO - Large Urban Mayors Caucus meeting	Brian Bigger	Ottawa, ON	Apr 13-14	
11-Apr-16	351.20	AIR CANADA	AMO - Large Urban Mayors Caucus meeting	Brian Bigger	Ottawa, ON	Apr 13-14	
11-Apr-16	13.50	BECK TAXI	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Mar 31-Apr 1	
11-Apr-16	416.95	PORTER AIR	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Mar 31-Apr 1	
11-Apr-16	249.67	SHERATON	AMO Board of Directors meeting	Brian Bigger	Toronto, ON	Mar 31-Apr 1	
11-Apr-16	302.91	WESTIN HOTELS	AMO - Large Urban Mayors Caucus meeting	Brian Bigger	Ottawa, ON	Apr 13-14	
31-May-16	414.40	BIGGER BRIAN	FONOM / MMAH Northeastern Ontario Municipal Conference	Brian Bigger	Timmins, ON	May 11-13	
28-May-16	30.40	BLUE LINE TAXI	AMO - Large Urban Mayors Caucus meeting	Brian Bigger	Ottawa, ON	Apr 13-14	
28-May-16	29.82	CAPITAL TAXI TAXI	AMO - Large Urban Mayors Caucus meeting	Brian Bigger	Ottawa, ON	Apr 13-14	
28-May-16	340.00	PORTER AIR	Change of flight to Sudbury AMO - Large Urban Mayors Caucus meeting	Brian Bigger	Ottawa, ON	Apr 13-14	
20-Jun-16	366.34	LEISURE SERVICES	FONOM / MMAH Northeastern Ontario Municipal Conference	Brian Bigger	Timmins, ON	May 11-13	
27-Jun-16	74.13	REYNOLDS LYNNE	FCM Annual Conference and Trade Show	Lynne Reynolds	Winnipeg, MB	Jun 3-5	
13-Jun-16	340.00	AIR CANADA	FCM Annual Conference and Trade Show flight to Winnipeg	Lynne Reynolds	Winnipeg, MB	Jun 3-5	
13-Jun-16	303.37	AIR CANADA	FCM Annual Conference and Trade Show flight to Sudbury	Lynne Reynolds	Winnipeg, MB	Jun 3-5	
13-Jun-16	722.50	AMO	AMO AGM and Annual Conference	Brian Bigger	Windsor, ON	Aug 14-17	
13-Jun-16	858.69	DELTA WINNIPEG	FCM Annual Conference and Trade Show	Lynne Reynolds	Winnipeg, MB	Jun 3-5	
13-Jun-16	11.70	DELTA WINNIPEG	FCM Annual Conference and Trade Show	Lynne Reynolds	Winnipeg, MB	Jun 3-5	
6,097.92		April - June Quarter					
11-Aug-16	161.92	AIR CANADA	Flight to Windsor, AMO Board of Directors meeting Aug 12, Windsor ON and AMO AGM and Annual Conference Aug 14-17, Windsor, ON	Brian Bigger	Windsor, ON	Aug 12-17	

Appendix 3B

Council Memberships and Travel

Council Travel

For the period ending, September 30, 2016

Date	Amount	Payee	Description	Attendee	Location	Date	Note / Reference
11-Aug-16	20.35	AIR CANADA	Flight to Windsor seat selection fee, AMO Board of Directors meeting Aug 12, Windsor ON and AMO AGM and Annual Conference Aug 14-17, Windsor, ON	Brian Bigger	Windsor, ON	Aug 12-17	
21-Sep-16	34.67	LAPIERRE RENE	Share of fuel costs to Sudbury, AMO AGM and Annual Conference Aug 14-17, Windsor, ON	Brian Bigger	Windsor, ON	Aug 12-17	
21-Sep-16	54.97	DISCOUNT CAR & TRUCK RENTAL	Share of car rental to Sudbury, AMO AGM and Annual Conference Aug 14-17, Windsor, ON	Brian Bigger	Windsor, ON	Aug 12-17	
20-Sep-16	282.28	BIGGER BRIAN	AMO Board of Directors meeting Aug 12, Windsor, ON and AMO AGM and Annual Conference Aug 14-17	Brian Bigger	Windsor, ON	Aug 12-17	
15-Sep-16	25.44	AIR CANADA	Flight to Windsor baggage fee, AMO Board of Directors meeting Aug 12, Windsor ON and AMO AGM and Annual Conference Aug 14-17, Windsor, ON	Brian Bigger	Windsor, ON	Aug 12-17	
15-Sep-16	915.84	CAESARS WINDSOR LODGING	AMO Board of Directors meeting Aug 12, Windsor ON and AMO AGM and Annual Conference Aug 14-17, Windsor, ON	Brian Bigger	Windsor, ON	Aug 12-17	
	1,495.47		July - Sept Quarter				
	9,571.72		YTD Totals as per GL				

Total by Council Member	Association/Board
5,055.09 Mayor Brian Bigger	Association of Municipalities of Ontario
780.74 Mayor Brian Bigger	Federation of Northern Ontario Municipalities
3,735.89 Lynne Reynolds	Federation of Canadian Municipalities
<u>9,571.72</u>	

For Information Only

Provincial Offences Collection Strategy

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Tuesday, Nov 15, 2016
Type:	Correspondence for Information Only

Resolution

For Information Only

Finance Implications

Revenues collected from POA fines are recorded in the year in which they are received.

Background:

Please see attached.

Signed By

Report Prepared By

Tanya Thompson
Deputy City Clerk
Digitally Signed Nov 15, 16

Division Review

Tanya Thompson
Deputy City Clerk
Digitally Signed Nov 15, 16

Recommended by the Department

Caroline Hallsworth
Executive Director, Administrative
Services/City Clerk
Digitally Signed Nov 15, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Dec 1, 16

PROVINCIAL OFFENCES COLLECTION STRATEGY

FOR INFORMATION ONLY

BACKGROUND

The Provincial Offences Office provides defendants with three options:

1. Pay the fine—Fines that are paid in full require no further action;
2. Dispute the charge through early resolution—Once the matter has been dealt with, should the individual be convicted, the fine is set by the court with a timeline for payment; or
3. Request a trial—Once the matter has been dealt with, should the individual be convicted, the fine is set by the court with a timeline for payment.

Failing to choose an option may result in a conviction being registered in their absence.

Failure to pay the imposed fees on time will result in the fine going into default. The challenge for all Ontario Municipalities is that *1 in 5 POA fines are not paid on time*¹. Overdue fines trigger additional collection actions, such as driver's licence suspensions, licence plate validation denial, and involvement of collection agencies—these additional collections efforts involve additional administrative costs.

POA fines are debts to the Crown and do not disappear with time and must be paid. Court Services can apply various enforcement tools for the purpose of collection regardless of when the fine was imposed. POA fines are retained by the City except for the Victim Fine Surcharge and MAG's additional fees which is remitted to the province, unless the offence is committed by the municipality, in which case the whole fine is remitted to the province.

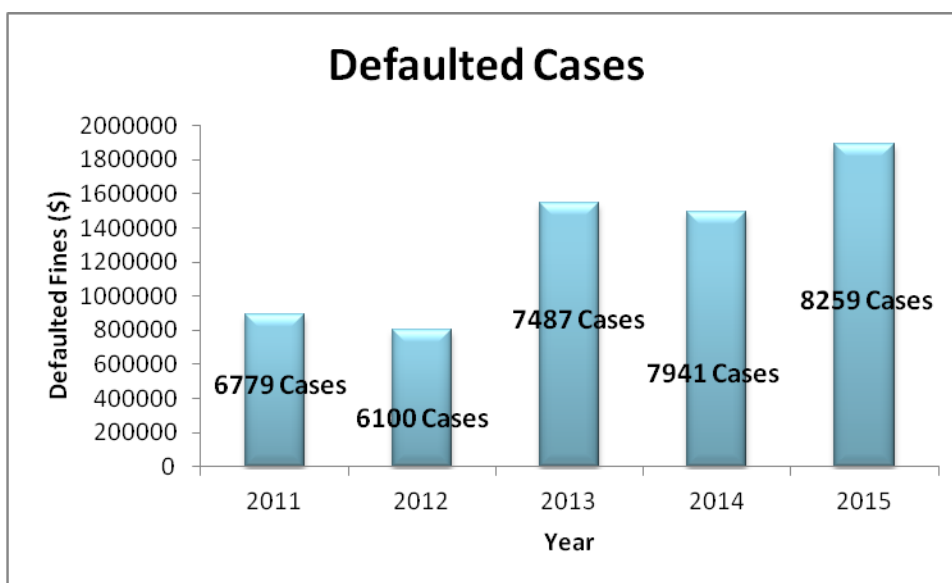
When the POA court program was transferred to the City in 2000, the Province also transferred approximately 6 million of unpaid fines. Older fines can be more difficult to collect but collection tools can be applied to all fines regardless of age. Currently, there are 41,371 counts (cases) that are in default totaling approximately 18.4 million dollars (this amount includes parking infractions).

In late 2011 the Law Commission of Ontario released a report entitled *"Modernizing the Provincial Offences Act: A new Framework and Other Reforms"* and the Ontario Association of Police Services Boards paper entitled *"Provincial Offences Act Unpaid Fines: A Billion Dollar Problem: White Paper"*. Both these documents include numerous recommendations for legislative and process changes that would grant new enforcement tools to municipalities to ensure better collection rates for outstanding POA fines and support the administration of justice. Similarly, Chapter 18 *"Revenue Integrity"* of the

¹ Paleja, M. (July 21, 2016). *Pilot Project Proposal: Increasing Timely / Online Provincial Offences Act Fine Collection*. Ontario's Behavioural Insights Unit.

Drummond Report includes recommendations specific to providing assistance and stronger tools to municipalities for the collection of unpaid fines, including changing the property tax roll process to allow fines to be attached to property tax bills for jointly owned properties. The Association of Municipalities of Ontario (AMO) is amongst the groups that is lobbying the province “for improvements to the fine collection and enforcement system”.

BAR GRAPH: YEAR VS. TOTAL DEFAULTED FINES IN GREATER SUDBURY



The Chart above represents the approximate number of cases that went into default in a specified year, some of which were paid after going into default (not a representation of current total outstanding defaulted fines). As shown the number of defaulted cases is rising each year, though the number of tickets being issued has also risen.

LIFECYCLE OF AN OFFENCE

The following depicts the timeline of a **PART 1 Offence** where no option was chosen which outlines the additional fees that are added to recover the costs of enforcement. Provincial offences are non-criminal charges, primarily laid by the police, by-law officers, or Ministries, including those committed under the following: *Highway Traffic Act, Compulsory Automobile Insurance Act, Liquor Licence Act, City By-laws*, etc.

DAY	STEP	ADDITIONAL FEES
Day 1	Offence is issued	
Day 45	Fine becomes sentenced on a Fail to Respond Docket Notice of Fine and Due Date mailed	\$5.00 Court Cost

Day 76	Offence is put into Default	\$40.00 Court Fee
The first week of the next month	Final Notice is mailed	\$40.00 Collection Administration Fee
15 Days after the final Notice mailed	Driver's Licence is suspended (If applicable)	

The following lays out the timeline of a **PART 2 (Parking) Offence**, these are municipal infractions issued for municipal, provincial and federal parking.

DAY	STEP	ADDITIONAL FEES
Day 1	Offence is issued	
Day 7	Set Fine Increase	\$5.00 - \$10.00
Day 30	Notice of Impending Conviction letter is mailed	
Day 70	Certificate Requesting Conviction Letter is mailed	\$16.00 Conviction Fee
Day 90	Offence goes into Plate Denial	\$40.00 Court Fee
Day 90-120	Offence enters the CGS Collection Process	\$40.00 Collection Administration fee

CGS PROVINCIAL OFFENCES COLLECTION STRATEGY

A collection strategy has been put in place to maximize default collection efforts and encourage payment in full of outstanding fines and associated administrative charges. Set fines are established through judicial process and alternate fine amounts are court ordered. CGS staff do not have the authority to alter, amend or reduce fines. An individual who wishes to challenge a conviction or a fine amount must apply through the courts through filing for a reopening, an appeal or an extension.

The City of Greater Sudbury currently has the following tools at our disposal for the collection of defaulted fines:

1. Court ordered Payment Plans
2. Licence Suspension and Plate Denial
3. Civil Enforcement
4. Adding Defaulted Fines to Property Tax Roll Collection
5. Collection Agencies

1. COURT ORDERED PAYMENT PLANS

If a court order is imposed for payments to be made on a scheduled payment plan the POA Office will monitor the payment to make sure that the payments are made in accordance to the order.

2. LICENCE SUSPENSION AND PLATE DENIAL

Licence suspension and plate denial are the most effective tools for collection and are applied automatically where legislated authority allows. Consequences of not paying fines for certain provincial offences may include the suspension of a driver's licence. Losing a driver's licence also incurs other costs, including a fee payable to the MTO to reinstate their licence once the fine is paid.

3. CIVIL ENFORCEMENT

Refers to a series of tools usually heard in Small Claims Court. The most commonly used method is the garnishment of wages and/or bank accounts. Where there is sufficient information to identify appropriate sources of income, the individual's employer must pay 20% of the individual's wages to the court as payment towards clearing the individual's debt.

Other available tools are property liens which are registered against the individual's property and writs that are an execution against the individual's name. Examinations are also used to gather information, as they are under oath and need to provide the requested information failing to do so could result in being held in contempt of court and a possible warrant issued for their arrest.

4. ADDING DEFAULTED FINES TO PROPERTY TAX ROLL COLLECTION

At the May 29, 2012 City Council meeting, council approved the addition of outstanding POA fines to the tax collection rolls if they meet the specific circumstances allowed by legislation and also approved the recovery costs associated with this tool. The Provincial Offences Office in conjunction with the Tax Department have created internal policies to apply these defaulted fines to the tax roll if the person to whom the fine has been issued is the same person and sole owner of the property to which the fine will be added. Similarly, the City of Greater Sudbury already applies a number of outstanding receivables to the tax rolls, including water, drainage, property standards; Fire Marshall's orders; and by-law receivables. CGS is the first northern community to proactively push to make systematic use of this tool in 2017, though it is common practice in larger municipalities.

The CGS User Fee By-law has fees associated with outstanding receivables that are added to the tax roll.

5. COLLECTION AGENCIES:

The Provincial Offences Office submits unpaid fines to collection agencies after all other collection efforts have been exhausted. Individuals whose fines have gone into default can expect to hear from a collection agency that has been retained for the collection of unpaid fines. The City currently uses two (2) Collection Agencies. Under the Collection Agency Act, an agency is permitted to send letters and conduct follow-up calls for purposes of collecting a debt or unpaid fines. Representatives of the agencies will encourage individuals to pay the defaulted fines and/or make payment arrangements if necessary.

Collection agency fees, in the range of 14-32% of the fine, are added to the POA fine and are fully recoverable from the defendants. Fees are not paid to the collection agency unless the fines are successfully collected so there is no direct cost to the City.

MOVING FORWARD

1. On June 2, 2015, the Ontario Legislature passed Bill 31—Making Ontario Roads Safer Act. The Bill includes various amendments to the Highway Traffic Act in relation to public road safety and fine collection. Under Bill 31, all POA fines that enter into default and are processed to licence suspension will also be processed to plate denial by the Ministry of Transportation effective January 1, 2017.
2. CGS will begin the process of developing inter-municipal agreements to improve the collection of defaulted POA fines through the addition of fines amounts owing to municipal property tax rolls. Many municipalities have these types of agreements in place, such as: Northumberland County; Town of Cobourg; City of Brampton; City of Belleville; City of Kawartha Lakes; City of Mississauga; City of Ottawa; City of Toronto; County of Hastings; etc.
 - a. Currently, there are approximately 9,552 total counts (cases), totaling \$4,949,180 for individuals who live outside of the City of Greater Sudbury

For Information Only

Large Projects Update

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Tuesday, Nov 22, 2016
Type:	Correspondence for Information Only

Resolution

For information only.

Background

This report provides an update regarding the four Large Projects endorsed in principle by Council in 2016. Earlier this year, Council directed staff to investigate these projects further and provide advice about whether, and if so, how, the City of Greater Sudbury could contribute to their completion. This report provides an overview of the current status of each of the projects, as well as an outline of anticipated next steps.

Current Status

Large Projects Steering Committee

An internal Steering Committee made up of senior staff has been established with the objective of ensuring City Council has sufficient, appropriate information to make decisions about the corporation's involvement in these projects. This committee includes:

- Ed Archer, Chief Administrative Officer – Chair
- Ian Wood, Director, Economic Development – Co-chair and Lead on Place des arts and Convention Centre projects
- Ron Henderson, General Manager of Assets, Facilities, Leisure and Transit - Co-chair and Lead on Event Centre and Library/Art Gallery projects
- Catherine Matheson, General Manager of Community Services
- Tony Cecutti, General Manager of Infrastructure Services
- Ed Stankiewicz, General Manager of Assets and Finance, and
- Eliza Bennett, Manager of Communications and French Language Services

The City anticipates that the analysis required for Council to make an informed decision will address the following areas:

Signed By

Division Review

Ian Wood
Director of Economic Development
Digitally Signed Nov 22, 16

Recommended by the Department

Ron Henderson
General Manager of Assets, Transit and Fleet
Digitally Signed Nov 25, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 22, 16

- Scope - this means that there is a clear, consistent understanding about what the project includes (and does not include) and the objectives it is designed to achieve at a level of detail sufficient for understanding potential costs, benefits and risk
- Environmental scan - this is intended to provide Council with assurance that the potential operating environment for each of the projects is sufficiently understood to support a decision regarding the level or extent of public investment
- Governance - this means an assessment of the City's role in both the establishment and ongoing operation of the project and consideration of options for governing the assets produced by each project
- Procurement options - this will describe options for procuring the work needed to produce the assets contemplated within each project, which could include some form of public/private partnership

The work of the Steering Committee is designed to ensure that Council has the above information to be able to make decisions related to the Large Projects with the best available information.

Synergy Conference Centre

The Synergy Project Group, created under the auspices of the Sudbury Community Foundation, has done considerable work in defining the project as well as determining its overall feasibility, market needs and operational requirements. Economic Development staff, with the support of the Greater Sudbury Development Corporation Board, are working with the original project group and other community stakeholders to consolidate the existing information and determine what additional studies might be required to bring the project to a decision point.

The next steps in the process are:

1. Work with internal and external experts to assess the completeness of current information
2. Establish terms of reference to fill in data gaps on scope, environmental scan, governance and procurement for the project.
3. Determine most efficient and cost-effective approach to obtain additional information
4. Report to Council as early as possible in 2017

Art Gallery of Sudbury/Public Main Branch

The Art Gallery of Sudbury/Greater Sudbury Public Library Main Branch working group has been established to provide guidance and support to explore links between these two large projects, including collaborative approaches to capital financing.

The immediate priority of the group will maintain a focus on advancing the project as quickly as possible and making a clear determination on whether or not alignment of vision exists.

To realize this goal, the group has issued and evaluated an RFP for a project manager to support and facilitate the process. As a result of that evaluation, the group has recommended the hiring of LORD Cultural Resources. LORD Cultural Resources have worked on many high profile projects for involving shared facilities such as the Art Gallery of Windsor and Windsor Museum and the Art Gallery of Nova Scotia and Nova Scotia Art and Design.

The next steps in the process are:

1. Work with LORD Cultural Resources and staff to complete components including a literature scan

and review of existing reports, meet with key stakeholders, feasibility and functional program for the joint project (e.g. minimum footprint of shared project), site selection, business plan and capital project.

2. Report to City Council mid-2017

Event Centre

A request for proposals for a consultant has been issued and evaluated. As a result of that evaluation, Price Waterhouse Coopers (PWC) has been selected under the direction of project lead Mr. Ron Bidulka. Mr. Bidulka brings a wealth of relevant and hands-on experience related to the feasibility, market assessment, and up-front due diligence of sport franchises and facilities. Mr. Bidulka has had a significant role in leading the development of the Essar Centre in Sault Ste Marie, Budweiser Centre in London and Meridian Centre in St. Catharines as examples.

In response to concerns raised by members of Council about the length of time required for the consultant's analysis, staff have worked with Mr. Bidulka to shorten the process. The original timeline envisioned a presentation of the final report to Council on May 30, 2017. Under a new combined one-phase process, this date has been advanced by three months and is now scheduled for the meeting of February 28, 2017.

Working with the consultant, the next steps in the process are:

1. Meet with community stakeholders including members of City Council
2. Conduct a market and future needs assessment
3. Develop location criteria
4. Develop facility concept and cost estimates
5. Develop capital budget and financing options
6. Develop an operational model
7. Report to City Council on February 28, 2017

Place des arts

A comprehensive report was presented to City Council as part of Budget 2017 on the Place des arts.

Communications

A communication strategy has been developed to ensure that the community and stakeholders have the information they need to engage with the City regarding the projects, and to ensure that Council has the information they need to make decisions about the Large Projects. Specifically, the communication strategy aims to help the community understand the process the City is undertaking around the four Large Projects, to provide Council with appropriate information to make decisions about the Projects, and to ensure that stakeholders have the information they need to meaningfully engage in opportunities available to them to provide input into the Projects.

Project profiles will be developed for each of the Large Projects and housed on the City's website. The profiles will also be available as handouts for use by Council and staff as the process for the Large Projects unfolds. Other tactics, including potential engagement sessions as each project progresses, and presentations to community stakeholders at appropriate times and venues are also called for as part of the strategy.

Conclusion

City staff are working with key partners, stakeholders, and internal and external experts to ensure that Council has appropriate, relevant, accurate and timely information available to them to make decisions around the Large Projects. A centralized and collaborative framework has been established to ensure that work can advance smoothly across all four projects.

For Information Only

Update on Implementation Plan for Council's Strategic Plan

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Thursday, Dec 01, 2016
Type:	Correspondence for Information Only

Resolution

For information only.

Finance Implications

This report does not have any financial implications.

In July 2016, City Council was presented with an implementation plan for the Corporate Strategic Plan. The document titled "Greater Together 2015-2018 Corporate Strategic Plan" listed the specific action items staff would take to implement the priorities of Council. During this meeting, staff committed to bringing forward a progress update in December. Staff have been working diligently through the second half of the year to progress these items.

Signed By

Report Prepared By

Liisa Brule
Senior Budget Analyst
Digitally Signed Dec 1, 16

Recommended by the Department

Ed Stankiewicz
Acting Chief Financial Officer/City
Treasurer
Digitally Signed Dec 1, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Dec 1, 16

Appendix A details the action items set out in the Corporate Strategic Plan, updated to show the current status. The status of each action item is listed in the right most column of the appendix as "complete", "in progress", or "not started", all in accordance with the original timelines. Some projects have been delayed due to capacity constraints.

Growth and Economic

		Lead	% Completed as of June	% Completed as of November	Start/End Date	Status
Priority	A. Implement the Downtown Master Plan and development of downtowns, and increase densification by conversion from commercial to residential.					
Actions	a. Rethink the boundaries of downtown, and begin to realize the Nodes and Corridors Strategy, ensuring the Downtown is better connected to revitalized Town Centres, other strategic commercial and core areas by allowing for mixed uses, connecting citizens across Greater Sudbury, while providing excellent public transit.					
	1. Confirm the boundaries of the downtown through the Downtown Community Improvement Plan update.	Director of Planning Services	50%	100%	Nov/15 - Sept/16	Complete
	2. Create an approach to a city-wide Nodes and Corridors Strategy.	Director of Planning Services	10%	100%	Mar /16 - Sept /16	Complete
	3. Develop a Town Centre Community Improvement Plan for the community of Chelmsford.	Director of Planning Services	0%	10%	Jan17/ - Mar/18	In Progress
	4. Undertake a Corridor Design Study and Plan for LaSalle Boulevard between Notre Dame Avenue and Falconbridge Road.	Director of Planning Services	0%	10%	Jan/17 - Mar/18	In Progress
	b. Complete the Elgin Greenway Project Detailed Design.	Director of Planning Services	75%	80%	Jan/13 - Sept/16	In Progress
	c. Complete the Brady Green Stair Detailed Design.	Director of Engineering Services	40%	65%	Jan/16 - Dec/16	In Progress
	d. Redesign and modify the Tom Davies Square courtyard & terrace consistent with the vision contained in the Downtown Master Plan and considering public input obtained during the process.	Director of Asset Services	5%	5%	Oct/16 - Oct/18	In Progress
Priority	B. Implement or assist in implementing economic development related plans approved by Council, with the necessary resources to support them, or continue planning to include the execution of:					
Actions	a. From the Ground Up #gs2025 plan of attracting and creating new jobs in the community.					
	1. Establish an annual work plan for implementation with approval of GSDC Board. Provide an annual report to Council beginning in January 2017.	Director of Economic Development	20%	75%	Nov/15 - Dec/18	In Progress
	2. Develop a business case to enhance the Emergency Training Academy at the L.E. Lalonde Centre to create a Regional Training Academy.	Chief of Fire and Paramedic Services	10%	10%	Nov/13 - Dec/17	In Progress
	b. The Greater Sudbury Cultural Plan.					
	1. Establish a Cultural Action Committee (CAC) and continue the implementation of the Cultural Action Plan with regular review.	Director of Economic Development	20%	40%	Ongoing	In Progress
	c. Community Improvement Plans.					
	1. Update the Downtown Community Improvement Plan.	Director of Planning Services	50%	100%	Nov/15 - Sept/16	Complete
	2. Update the Brownfield Strategy and Community Improvement Plan.	Director of Planning Services	0%	10%	Jan/17 - Mar/18	In Progress
Priority	C. Provide a welcoming environment that is conducive to investment and reduction of red tape, by removing barriers and attracting new business.					
Actions	a. Create more open dialogue with the building community, facilitating the building process.					

Growth and Economic

	1. Bring the Gearing Up for Growth Advisory Panel Report forward for Council consideration.	Directors of Building/ Planning Services	100%	100%	Sept/15 - June/16	Complete
	2. Review and strengthen the effectiveness of the Development Liaison Advisory Committee.	Directors of Building/ Planning Services	90%	90%	Aug/15 - Dec/16	In Progress
	3. Establish regular meetings with the Greater Sudbury Chamber of Commerce, Sudbury Homebuilders, Northeast Ontario Construction Association, Sudbury Real Estate Board and legal profession to discuss issues and opportunities for improvement.	Directors of Building/ Planning Services	20%	50%	Ongoing	In Progress
	4. Propose revisions to the City's Development Cost Sharing Policy.	Director of Planning Services	80%	100%	Sept/15 - Aug/16	Complete
	b. Perform a review of service delivery.					
	1. Review all statutory Planning Act processes and create new policies, procedures and guidelines.	Director of Planning Services	0%	10%	Jan/17 - Dec/18	In Progress
	2. Develop and implement Phase 1 of the Land Management and Property Tracking System (Building and Planning Services).	Director of Building Services	20%	20%	Jun/16 - Jun/19	In Progress
	3. Create and implement an expanded continuous customer service training and customer feedback system.	Director of Building Services	50%	50%	Mar/14 - Mar/17	In Progress
	c. Create one point of contact for those wanting to invest.					
	1. Design and implement a new "Development Application Review Team" for all new major planning and development applications.	Director of Planning Services	50%	100%	Jan/16 - Nov/16	Complete
	d. Attracting industrial or manufacturing facilities, a medical park.					
	1. Establish an annual work plan for the implementation of "From the Ground Up" Strategic Plan with the approval of the GSDC Board and provide an annual report to Council beginning in January 2017.	Director of Economic Development	25%	75%	Nov/15 - Dec/18	In Progress
	2. Introduce a review of the Business Licensing System in 2017. Will include the creation of a working group, broad community consultation and strategies to create a business friendly licensing environment.	Manager of Security and By-Law	0%	0%	Jan/17 Dec /17	Not Started
	3. Repeal store hours by-law.	City Clerk	100%	100%	15-Dec	Complete
	4. Complete and evaluate trial program for Fire Code Plans review in cooperation with Building Services.	Deputy Fire Chief/ Chief Fire Prevention Officer	25%	50%	Oct/13 - Dec/17	In Progress
	5. Review Parking Enforcement and Control systems.	Manager of Security and By-Law	50%	50%	Oct/15 - Dec/16	In Progress
	D. Invest in large projects to stimulate growth and increase conferences, sports and events tourism, and celebrate cultural diversity. Some examples could include a self-sustaining multi-use centre, a motorsports park, an arts centre, conference centre, etc., depending on the will of Council.					
Priority						
	a. Hold a special meeting of Council to showcase all projects over \$1 million in capital requests from the City of Greater Sudbury, allowing for staff to review and provide recommendations and funding mechanisms.	CAO/Director of Economic Development	100%	100%	Nov/15 - May/16	Complete
Actions	b. Establish and implement action plans to advance identified priority projects (Event Centre, Main Library/Art Gallery of Sudbury, Place des Arts, Synergy Centre)	CAO	10%	60%	May/16 - Dec/16	In Progress
	c. Seek and promote sport tourism opportunities (i.e. Provincial and National Events such as Canada Games)	Director of Economic Development	30%	30%	Mar/16 - Dec/18	In Progress

Growth and Economic

	d. Report results of EOI for Motorsports Park to GSDC and Council.	Director of Economic Development	65%	85%	Jan/16 - Sept/16	In Progress
Priority	E. Build on our existing reputation to become the global centre for mining research, environmental restoration and innovation.					
Actions	a. Commercialize regreening efforts with a specialized team to promote and sell the Greater Sudbury protocol.					
	1. Sponsor and support the Sudbury Protocol Conference.	Director of Economic Development	100%	100%	Mar/16 - May/16	Complete
	2. Outline strategy including niche investment and/or trade opportunities.	Director of Economic Development	20%	75%	Jan/16 - Jan/17	In Progress
	b. Implement attraction strategy identified through annual Economic Development work plan.	Director of Economic Development	40%	50%	Jan/16 - Dec/18	In Progress
Priority	F. Contribute to an economically stronger northern Ontario.					
Actions	a. Host a strategic session on the Northern Growth Plan in Greater Sudbury.					
	1. Identify an opportunity to leverage an already planned pan-northern event to be held in Sudbury by June 2017. Determine focus and timing of session and establish partnerships to stage event.	Director of Economic Development	5%	5%	Mar/16 - Jun/17	Not Started
	b. Continue commitment to active role in pan-northern organizations such as Ontario's North Economic Development Corporation (ONEDC), Tourism Northern Ontario (TNO), Northern Large Urban Mayors (NOLUM).	Director of Economic Development	75%	75%	Ongoing	In Progress

Quality of Life and Place

	Lead	% Completed as of June	% Completed as of November	Start/End Date	Status	
Priority	A. Create programs and services designed to improve the health and well-being of youth, families and seniors.					
Actions	a. Develop an affordable housing strategy, targeted to seniors and those with low incomes, including policy review, removal of barriers and consideration of incentives.					
	1. Review/update CGS Affordable Housing Strategy. Co-ordinate update with CGS Official Plan review and CGS 10 Year Housing and Homelessness Plan. Incorporate aspects of Provincial Long Term Affordable Housing Strategy II to maximize access to provincial initiatives.	Manager of Housing Services/Director of Social Services	0%	50%	Oct/16 - Jan/18	In Progress
	2. Participate in senior government housing initiatives/programs (i.e. Investment in Affordable Housing-Extension (IAH-E) to develop seniors’ affordable housing and provide funding for low-income households making their housing more affordable.	Manager of Housing Services	0%	25%	Dec/15 - Mar/20	In Progress
	3. Improve long-term viability and energy efficiency of existing social housing portfolio utilizing new senior government initiatives.	Manager of Housing Services	0%	40%	Sept/16 - Mar/20	In Progress
	4. Propose amendments to the Official Plan and Zoning By-law to permit second suites.	Director of Planning Services	80%	100%	Mar/16 - Jun/16	Complete
	5. Develop a surplus municipal property affordable housing strategy.	Director of Planning Services	0%	10%	Jan /17 - Dec/18	In Progress
	6. Partner with CMHC to explore innovative affordable housing options for Greater Sudbury.	Director of Planning Services	10%	10%	Mar/16 - Ongoing	In Progress
	b. Create changes to the Early Development and School Readiness (EDSR) program within budget guidelines, with access to additional family supports through Best Start Hub services.	Manager of Children’s Services	100%	100%	Dec/15 - Jun/16	Complete
	c. Complete a child care subsidy policy review based on provincial best practices and citizen-centred services.	Manager of Children’s Services	10%	10%	Jan/16 - Sept/17	In Progress
	d. Investigate and determine the feasibility of redeveloping the remaining “B” and “C” level beds at Pioneer Manor.	Director of North East Centre of Excellence for Seniors’ Health	10%	10%	Feb/15 - Dec/19	In Progress
	e. Conduct a capacity study with the Centre for Rural and North Health Research addressing the needs of older adults accessing health services.	Director or North East Centre of Excellence for Seniors’ Health	85%	85%	Mar/15 - Dec/16	In Progress
	f. Create transportation programs that would assist low-income individuals.	Director of Social Services	10%	20%	Mar/16 - Dec/17	In Progress

Quality of Life and Place

	g. Explore the expansion of healthy initiatives such as the Feel Free to Feel Fit Swim Program in partnership with Leisure Services.	Directors of Social Services/Leisure Services	0%	10%	Sept/16 - Dec/17	In Progress
	h. Apply for the Local Poverty Reduction Fund (Phase 2 and future phases) for possible Provincial funding for homelessness programs	Director of Social Services	0%	100%	Jun/16 - Jun/17	Complete
	i. Investigate the viability of (and a business model for) Community Hubs.	Director of Social Services	5%	5%	Apr/16 - Dec/17	In Progress
	j. Continue to implement the Healthy Kids Community Challenge promoting the health of children 1- 12.					
	1. Undertake Healthy Kids Public Education campaign utilizing marketing, social media and direct education to help parents to get their children active and eating well.	Managers of Communications/ Children's Services	20%	20%	Dec/15 - Mar/18	In Progress
	2. Provide support for grassroots groups to organize Active Play events in their neighbourhoods through the "Activate Your Neighbourhood" program.	Manager of Children's Services	20%	20%	Feb/16 - Mar/18	In Progress
	k. Develop an Active Neighbourhood Plan for the Donovan.	Director of Planning Services	0%	50%	Jun/16 - Jun/17	In Progress
	l. Pursue options and develop a business case to establish a MUSAR and HAZMat Team in Greater Sudbury to mitigate risk to the community.	Chief of Fire and Paramedic Services	10%	20%	Feb/16 - Dec/17	In Progress
	m. Continue to support Community Paramedicine delivery including care transitions and health promotions.	Deputy Chief of Paramedic Services	60%	60%	Sept/14 - Mar/17	In Progress
	n. Implement a Pulse Point program which is a community engagement platform to improve CPR for sudden cardiac arrest in public locations across the community.	Chief of Fire and Paramedic Services	20%	20%	Jan/16 - Mar/17	In Progress
		Assistant Deputy Chief of Emergency Management and Professional Standards	25%	90%	Feb/16 - Dec/16	In Progress
	o. Develop a Community Evacuation Plan	Chief of Fire and Paramedic Services	10%	30%	Mar/16 - Dec/16	In Progress
	p. Develop a business continuity plan for Emergency Services.					
	q. Review the current Animal Control service delivery model and implement a new model.	Executive Director of Administrative Services	33%	90%	Jan/14 - Nov/16	In Progress
Priority	B. Maintain great public spaces and facilities to provide opportunities for everyone to enjoy.					
Actions	a. Focus on, and invest in, arts, culture and entertainment, and support our multicultural communities.					

Quality of Life and Place

1. Establish and implement action plans to advance identified priority projects (Event Centre, Main Library/Art Gallery of Sudbury, Place des Arts, Synergy Centre).	Director of Economic Development	10%	50%	Nov/15 - Dec/16	In Progress
2. Increase and stabilize annual municipal funding for Art Gallery of Sudbury.	Director of Economic Development	100%	100%	Jul/15 - Jan/16	Complete
3. Maintain inflationary protection for Arts and Culture Grants programs.	Director of Economic Development	50%	50%	Jan/15 - Dec/18	In Progress
4. Implement Phase 3 of the Bridge of Nations by adding 6 more flags to the 82 existing flags on the bridge.	Director of Leisure Services	90%	100%	May/16 - July/16	Complete
b. Create a more vibrant downtown.					
1. Support the Downtown BIA's Expressing Vibrancy project and consider resulting implementation strategies .	Director of Economic Development	30%	50%	Jan/16 - Dec/16	In Progress
c. Provide programs and policies to ensure that citizens can enjoy all four seasons – e.g. winter road maintenance.					
1. Review the level of service for winter maintenance of sidewalks	Director of Roads and Transportation	75%	90%	Nov/15 - Sept/16	In Progress
2. Identify options for the establishment of a winter carnival/skating path extension.	Director of Leisure Services	0%	20%	June/16 - Dec/16	In Progress
3. Enhance Adanac Ski Hil by replacing existing Adanac ski lift with a quad lift and exploring options for an all-season terrain park.	Director of Leisure Services	20%	25%	Sept/14 - Dec/18	In Progress
4. Implement a new leisure program registration system (to replace CLASS system).	Director of Leisure Services	40%	40%	Nov/15 - Dec/17	In Progress
d. Develop an accessibility strategy and abilities centre, with community hubs.					
1. Work with the Accessibility Advisory Panel to update the City of Greater Sudbury Multi-Year Accessibility Plan for the period 2017-2021.	Deputy City Clerk / Legislative Compliance Co-Ordinators	0%	0%	Dec/16 - Sept/17	Not Started
2. Incorporate AODA requirements in all new municipal projects and in the renewal of municipal facilities.	Director of Asset Services	Ongoing	Ongoing	Ongoing	In Progress
3. Undertake accessibility retrofits to the Bell Park main beach including improvements to the washrooms and the pathway to the main beach.	Director of Leisure Services	30%	100%	May/16 - Sept/16	Complete
e. Identify facilities required for communities, pools, splash pads, arenas, and more.					
1. Install new splash pads in underserved areas including the Morel Family Park (former Adamsdale Playground) and DJ Hancock Memorial Park (former Lockerby Playground).	Director of Leisure Services	10%	98%	May/16 - Oct/16	In Progress

Quality of Life and Place

Priority	2. Work with Onaping Falls Recreation group to identify matching funding for a splash pad at the Onaping Falls Community Centre.	Director of Leisure Services	5%	10%	March/16 - June/18	In Progress
	3. Update the 2010 arena renewal strategy and report back to Council with updated usage data and options to replace aging single pad arenas, as appropriate, with twin pad facilities.	Director of Leisure Services	40%	40%	Apr/16 - Nov/16	In Progress
	f. Enhance safety and security at CGS facilities.	Manager of Security and By-Law	Ongoing	Ongoing	Nov/14 - Dec/18	In Progress
	C. Promote a quality of life that attracts and retains youth and professionals, and encourages seniors to relocate to our community, taking into consideration all of Greater Sudbury.					
Actions						
a. Develop a communication strategy to promote quality of life.						
	1. Develop and implement communication strategies associated with the Healthy Kids Community Challenge.	Manager of Corporate Communications & French Language Services / Manager of Children's Services	20%	30%	Mar/16 - Mar/18	In Progress
	2. Develop and implement a new leisure and recreation communication strategy.	Manager of Corporate Communications & French Language Services / Manager of Children's Services	15%	80%	Jan/16 - Mar/17	In Progress
b. Consistency with #gs2025, From the Ground Up Strategic Plan.						
	1. Market Greater Sudbury as the Capital of Northern Ontario and a key destination for those looking to move to the region. Build on the value of the "Resourceful City" brand.	Director of Economic Development	ongoing	ongoing	May/16 - Dec/18	In Progress
	2. Leverage assets and programs of Sudbury Tourism to increase Greater Sudbury's appeal for residential attraction.	Director of Economic Development	ongoing	ongoing	May/16 - Dec/18	In Progress
	3. Celebrate and communicate our city's successes.	Director of Economic Development	ongoing	ongoing	May/16 - Dec/18	In Progress
c. Develop arts, culture, heritage, language and tourism in our multicultural city, where many languages are spoken.						
	1. Work with partners to create a 'one-stop' referral centre for newcomer services.	Director of Economic Development	30%	30%	Nov/15 - Dec/17	In Progress
	2. Grow the Municipal Heritage Register by four properties per year.	Director of Planning Services	0%	50%	May/16 - Dec/18	In Progress

Quality of Life and Place

	3. Build a GIS based interactive map of cultural heritage resources to tell the stories of Greater Sudbury beginning in 2016 and growing every year to 2018.	Director of Planning Services	0%	10%	May/16 - Dec/18	In Progress
Priority	D. Focus on clean, green living and the environment, invest in our future and celebrate how far we've come.					
Actions	a. Promote health and active living opportunities through the Open Space Master Plan to maintain an active lifestyle, including moving forward with Community Improvement Plans, investing in bike paths and trails, and continuing to invest in our parks and other community spaces.					
	1. Redevelop the former St. Joseph's parking lot providing linkages to the Bell Park walkway and providing 100 parking spaces as well as regreening elements.	Director of Leisure Services	5%	30%	Mar/16 - Dec/17	In Progress
	b. Develop a comprehensive Conservation and Demand Management Plan to promote energy conservation in municipal facilities.	Director of Asset Services	95%	95%	Dec/15 - Jun/17	In Progress
	c. Install rooftop solar panels at Gerry McCrory Countryside Sports Complex and Pioneer Manor.	Director of Asset Services	30%	100%	Sept/14 - Aug/16	Complete
	d. Promote sustainable waste management practices in an effort to reduce waste by implementing a two bag limit on garbage collection.	Director of Environmental Service	5%	100%	Mar/16 - Oct/16	Complete
	e. Develop a Lake Water Quality Strategic Plan.	Director of Planning Services	0%	0%	Sept/16 - Sept/17	Not Started
	f. Develop plans for nine sub-watersheds.	Directors of Roads and Transportation/ Planning Services	0%	20%	Jun/16 - Mar/19	In Progress
	g. Organize and deliver the annual Children's Water Festival.	Director of Planning Services	0%	100%	Sept/16 - Ongoing	In Progress
	h. Draft a consolidated noise by-law.	Executive Director of Administrative Services	33%	50%	Oct/15 - Dec/16	In Progress

Governance

		Lead	% Completed as of June	% Completed as of November	Start/End Date	Status
Priority	A. Focus on openness, transparency and accountability in everything we do.					
Actions	a. Develop and implement a plan for Open Data.					
	1. Implement the Open Data Policy including initial release of 20 datasets followed by the release of at least one new dataset per month. Host open data events and awareness campaigns.	Manager of Software and Business Applications	100%	100%	Apr/15 - Ongoing	Complete
	b. Increase transparency in communications through a number of means.					
	1. Enhance public access to Council and Committee meetings and decisions by Livestreaming Council and Committee meetings, advancing public release of agendas and posting resolutions and by-laws the day after meetings.	Deputy City Clerk/ IT Management Group	100%	100%	Ongoing	Complete
	2. Develop and implement an Open Communication Policy, including a media relations protocol.	Manager of Corporate Communications & French Language Services	75%	75%	Oct/15 - Sept/16	In Progress
	c. Increase usability of public interfaces.					
	1. Plan and implement enhancements to the City's website, with a focus on user-friendliness, relevance, and accessibility.	Manager of Corporate Communications & French Language Services	5%	10%	May/16 - June/17	In Progress
	2. Improve signage systems within Tom Davies Square for ease of customer access	Manager of Corporate Communications & French Language Services	0%	0%	Jan/17 - Jun/18	Not Started
	d. Appoint the Ombudsman as the Closed Meeting Investigator.	City Clerk	100%	100%	14-Dec	Complete
	e. Review options for a policy addressing lobbyists.	City Clerk	33%	33%	Aug/15 - Jan/17	In Progress
	f. Update the formal policy regarding the use of municipal resources during an election.	City Clerk	100%	100%	16-Jan	Complete
	g. Continue with process of election modernization moving along the continuum of use of electronic resources.	City Clerk	10%	10%	Nov/14 - Dec/18	In Progress
	h. Promote electoral participation through a dynamic interactive, citizen-focused communication and engagement strategy.	Manager of Corporate Communications & French Language Services/Deputy City Clerk	0%	0%	Jun/17 - Nov/18	Not Started
	i. Launch interactive web-based information on infrastructure projects and work for greater accountability, enhanced community engagement and improved communication with residents.	Director of Engineering Services/Manager of Corporate Communications & French Language Services	0%	100%	June/15 - June /16	Complete
	j. Implement the formal adoption of Open Government Model in accordance with Resolution CC2015-68.	City Clerk /All Directors	100%	100%	15-Mar	Complete
	k. Develop a new records retention by-law.	Deputy City Clerk	100%	100%	Apr/15 - Dec/15	Complete
	l. Develop and Implement a policy for routine disclosure of CGS documents and information.	Deputy City Clerk	20%	50%	Jun/16 - Dec/16	In Progress
	m. Provide access to key corporate employment related policies, documents, and resources internally (e.g. job descriptions, recruitment and employment policies, employee travel and expenses and contracts, terms and conditions of employment for Senior Management Team members).	Director of Human Resources and Organizational Development	40%	60%	Jan/16 - Dec/17	In Progress
	n. Increase measures of accountability for occupational health and safety.	Director of Human Resources and Organizational Development	25%	75%	Jan/16 - Dec/16	In Progress
	o. Develop and embed an Employee Code of Conduct.	Director of Human Resources and Organizational Development	75%	75%	Apr/16 - Apr/17	In Progress

Governance

	p. Develop a complaint resolution process and hotline for complaints of wrong-doing (including whistle-blower protection for complainants).	CAO	100%	100%	Jun/15 - Jun/16	Complete
	q. Present options regarding Ward Boundary Reviews to Council in accordance with the Ward Boundary Review Policy (2008).	City Clerk	100%	100%	15-Dec	Complete
B. Improve communications within city hall and between the City and the community at large, by taking steps to get to know the needs of the entire community, including the silent majority, and by meeting them.						
Priority						
Actions a. Create an integrated communications plan.						
	1. Review and renew the Strategic Communication Plan "City with a Voice" with a focus on strong employee and citizen engagement.	Manager of Corporate Communications & French Language Services	0%	10%	Jul/16 - Dec/16	
	b. Refocus on customer service using technology, including our 311 system and community engagement interfaces.					
	1. Complete business case for automated water meter reading allowing City to interact with customers based on analysis of real time consumption data.	Director of Water/Wastewater Services	5%	50%	Apr/16 - Sept/17	In Progress
	2. Launch a pilot project for online citizen engagement	Manager of Corporate Communications & French Language Services	0%	0%	Aug/16 - April/18	Not Started
	c. Take steps to understand the communication needs of the community by surveying residents.	Manager of Corporate Communications & French Language Services	5%	25%	Apr/16 - Oct/18	In Progress
	d. Conduct an employee engagement survey in 2016 and in 2018.	Manager of Corporate Communications & French Language Services	5%	30%	Apr/16 - Oct/18	In Progress
	e. Co-ordinate and deliver the Women in Government initiative	Deputy City Clerk	33%	75%	Mar/16 - Dec/16	In Progress
	f. Build planning knowledge in the community through bi-annual Planning 101 and 102 sessions open to the public, Councillors and staff.	Director of Planning Services	10%	20%	Jan/17 - ongoing	In Progress
	g. Develop and execute a communication plan to encourage residents to participate in all solid waste programs, including home visits.	Director of Environmental Services/Manager of Corporate Communications	5%	20%	May/16 - May/21	In Progress
C. Work with management to ensure that all staff is working towards the same goals, with accountabilities for senior staff linked to Council's strategic plan.						
Priority						
Actions a. Connect talent management systems to strategic plans, objectives and goals.						
	1. Complete a performance planning and development process form for all non-union staff employees.	Director of Human Resources and Organizational Development/SMT	0%	0%	Jan/17 - Jun/18	In Progress
	2. Develop a pool of resources, support, training, and tools to enhance leadership competencies within CGS.	Director of Human Resources and Organizational Development	75%	75%	Jan/15 - ongoing	In Progress
	3. Continue to invest in our leaders through participation in the Northern Leadership Program.	Director of Human Resources and Organizational Development	Ongoing	Ongoing	Ongoing	In Progress
	b. Develop strategic implementation plans and enhanced corporate-wide business planning processes.					
	1. Develop a process to achieve strategic plans and business plans for each Division of CGS.	CAO & SMT	0%	0%	Jan/17 - Dec/18	Not Started
D. Emphasize the relationship between governance, community engagement and information, in support of better decision-making.						
Priority						
Actions a. Review all municipal incentive programs and one-time line items to determine if efficiencies can be found by consolidating programs.						
		CAO	0%	0%	Jan/17 - Dec/17	Not Started

Governance

b. Enhance partnerships and liaisons with other levels of government through an integrated stakeholder relations plan and identification of best practices as new initiatives emerge.	CAO/Director of Economic Development	0%	20%	Jan/17 - Dec/17	In Progress
1. Define staff roles and responsibilities for coordination of intergovernmental relationships and coordination of grant applications.	CAO	0%	0%	July/17 - Dec/17	Not Started
c. Develop a revised community funding policy to best identify resources and monies for organizations, and monitor success.					
2. Review and evaluate annual community partnership grants and develop an application and evaluation process.	Director of Leisure Services	20%	30%	Feb/16 - Dec/16	In Progress
d. Adopt better business processes to promote, inspire and follow the direction given by Council to achieve these goals.					
1. Enhance accountability, performance and quality of capital projects by way of a comprehensive review of practices and processes, and implementation of best practices in project delivery.	Director of Engineering Services Manager of Software and Business Applications/Director of Planning Services	30%	50%	Oct/14 - Dec/17	In Progress
2. Develop an Enterprise GIS Strategic Plan.		60%	60%	17-Jan	In Progress
3. Review POA collections process, ensuring that all available tools are implemented effectively and that uncollectable fines are written off in a timely fashion.	Deputy City Clerk	10%	50%	Jan/16 - Dec/16	In Progress
4. Review and merge CGS and Library mail delivery systems.	Deputy City Clerk	100%	100%	July/15 - Jan/16	Complete
e. Refine reporting mechanisms to Council, enabling them to make better decisions					
1. Develop and implement a standardized framework for Council reports including educating users on effective report writing for the purposes of clear, coherent and consistent provision of information.	Manager of Corporate Communications & French Language Services/Deputy City Clerk	10%	10%	Sept/16 - Sept/17	In Progress
f. Complete regular review of Council Procedure By-Law.	City Clerk	0%	0%	Jan/17 - Dec/17	Not Started

Sustainable Infrastructure

		Lead	% Completed as of June	% Completed as of November	Start/End Date	Status
Priority	A. Determine acceptable levels of infrastructure services.					
Actions	a. Provide infrastructure rationalization as an entire community.					
	1. Review the standards used for Road Construction.	Director of Roads and Transportation	20%	40%	Sept/15 - Dec/16	In Progress
	b. Reduce the City's transportation infrastructure funding gap.					
	1. Update long term roads financial needs for incorporation into the Long Term Financial Plan.	Director of Roads and Transportation	0%	0%	Jan/17 - Dec/17	Not Started
	c. Create and implement a plan to ensure we fund and address critical infrastructure needs.					
	1. Complete Water/Wastewater Master Plan and update long term financial needs for incorporation into the Long Term Financial Plan.	Director of Water/ Wastewater Services	75%	80%	Aug/12 - Sept/17	In Progress
	d. Review service level standards for Water/ Wastewater Services.	Director of Water / Wastewater Services	0%	10%	Sept/16 - Dec/18	In Progress
	e. Develop a Long-term Financial Plan for the replacement and renewal of the City's infrastructure.	Chief Financial Officer	10%	40%	May/16 - Dec/16	In Progress
	f. Develop an Asset Management Plan, identifying and addressing life cycle costing of all assets.	Chief Financial Officer	20%	90%	Apr16/ - Nov/16	In Progress
	g. Provide options for the use of debt financing during this term of Council to achieve infrastructure renewal, replacement and expansion.	CFO / General Manager of Infrastructure Services	50%	70%	Mar/16 - Sept/16	In Progress
	h. Develop and present an Emergency Services Optimization delivery model for the entire City to rationalize current Emergency Services facilities and resources and identify future needs.	Chief of Fire & Paramedic Services	45%	75%	Sept/15 - Oct/16	In Progress
Priority	B. Improve the quality of roads.					
Actions	a. Identify, maintain and repair priority roads.					
	1. Update the Roads Asset Management Plan reaffirming the prioritization of road repairs and rehabilitation projects.	Director of Roads and Transportation	10%	10%	Nov/15 - Mar/18	In Progress
	2. Analyze the road network every two years.	Director of Roads and Transportation	0%	100%	Jan/17 - Dec/17	Complete
	3. Analyze the sidewalk network every two years.	Director of Roads and Transportation	0%	100%	Jan/17 - Dec/17	Complete
	4. Inspect bridges every two years.	Director of Roads and Transportation	0%	90%	Jun/16 - Dec/16	In Progress
	5. Establish a Rural to urban cross-section conversion policy	Director of Roads and Transportation	50%	75%	Jan/16 - Dec/17	In Progress
	Priority	C. Complete the Transportation Master Plan.				
Actions	a. Review and modify the transit system with a focus on reliability, convenience and safety, as well as connecting neighborhoods and communities.					
	1. Develop a Transit Master Plan.	Director of Transit Services	0%	0%	Jul/16 - Dec/17	Not Started
	2. Implement transit wayfinding protocols and strategies.	Director of Transit Services	0%	100%	May/16 - Aug/17	Complete
	b. Complete the Transportation Master Plan.	Director of Roads and Transportation	95%	95%	Jun/11 - Dec/16	In Progress

Sustainable Infrastructure

D. Provide quality multimodal transportation alternatives, for roads, transit, trails, paths and sidewalks, and connect neighbourhoods and communities within Great Sudbury.						
Priority						
Actions	a. Complete a full Multimodal Transportation Plan.					
	1. Implement Active Transportation policies as identified in the Transportation Master Plan.	Director of Roads and Transportation	0%	0%	Apr16/ - Mar/18	Not Started
	2. Implement Multimodal Transit policies as identified in Transit Master Plan.	Director of Transit Services	0%	0%	Jan18/ - Dec/19	Not Started
	b. Implement the policies and strategies identified in an improved and updated full multimodal transportation plan.					
	1. See Priority C, a and b.	Director of Roads and Transportation	0%	0%	Apr/18 - Ongoing	Not Started
	c. Establish an Active Transportation Coordinator position to facilitate the development of the City's active transportation network.	Director of Roads and Transportation	50%	100%	Mar/16 - Sept/16	Complete
	d. Develop a Sidewalk Priority Policy for constructing new sidewalks	Director of Roads and Transportation	50%	75%	Jan/16 - Dec/16	In Progress
	De. evelop a Complete Streets Policy	Director of Roads and Transportation	0%	0%	Jan/17 - Mar/18	Not Started
	f. Review the taxi and ridesharing models and prepare Vehicle for Hire By-Law.	Executive Director of Administrative Services	50%	90%	Mar/16 - Sept/16	In Progress
Priority	E. Establish sub-watershed studies and source water protection plans.					
Actions	a. Fund, undertake and complete watershed studies approved by Council in 2006.					
	1. Complete nine watershed studies as part of the MOECC funding agreement.	Director of Roads and Transportation	5%	20%	Feb/16 - Mar/19	In Progress
	e. Prioritize, fund, undertake and complete seven remaining watershed studies.	Director of Roads and Transportation	0%	0%	Jan /19 - Dec/23	Not Started
	b. Implement policies contained in Greater Sudbury Source Protection Plan.	Director of Water/ Wastewater Services	10%	15%	Mar/16 - Dec/18	In Progress
Priority	F. Developing sustainable stormwater funding.					
Actions	a. Establish an affordable funding structure.					
	1. Undertake a review of stormwater funding practices in other municipalities and provide recommendations for CGS	Director of Roads and Transportation	75%	100%	Nov/15 - Dec/16	Complete
	2. Update long term stormwater financial needs for incorporation into the Long Term Financial Plan	Director of Roads and Transportation	0%	0%	Nov/16 - Dec/17	Not Started
	b. Create a plan for implementation.					
	1. Implement stormwater management infrastructure in accordance with the Long Term Financial Plan.	Director of Roads and Transportation	0%	0%	Jan/18 - Dec/28	Not Started

Request for Decision

Trespass to Property Act Policy

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Wednesday, Nov 16, 2016
Type:	Managers' Reports

Resolution

That Council adopts the Trespass to Property Act Policy as described in the report from the Executive Director Administrative Services/City Clerk dated November 16, 2016.

Background

Signed By

Report Prepared By

Paul Denniston
By-law Coordinator - Security
Digitally Signed Nov 16, 16

Division Review

Brendan Adair
Manager of Security and By-Law
Digitally Signed Nov 16, 16

Recommended by the Department

Caroline Hallsworth
Executive Director, Administrative
Services/City Clerk
Digitally Signed Nov 24, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 30, 16

Trespass to Property Act Policy- City of Greater Sudbury

Executive Summary

The City of Greater Sudbury uses the provisions of the Trespass to Property Act as one of a number of tools to manage and deter security risks and ensure the safety of citizens and staff in CGS facilities. The purpose of the Trespass to Property Act Policy is to centralize and standardize the administrative process for issuing notices under this legislation so as to allow for better management of this tool in the context a broader security strategy.

Background

Using legislative authorities pursuant to the Trespass to Property Act, this report will highlight the new, standardized process that City of Greater Sudbury staff will use to address a number of incidents in facilities while listing possible consequences of actions should they occur.

As per the *Trespass to Property Act, R.S.O. 1990, c T.21*

Trespass an offence

2. (1) *Every person who is not acting under a right or authority conferred by law and who,*

(a) without the express permission of the occupier, the proof of which rests on the defendant,

(i) enters on premises when entry is prohibited under this Act, or

(ii) engages in an activity on premises when the activity is prohibited under this Act;

or

(b) does not leave the premises immediately after he or she is directed to do so by the occupier of the premises or a person authorized by the occupier,

is guilty of an offence and on conviction is liable to a fine of not more than \$10,000.

R.S.O. 1990, c. T.21, s. 2 (1); 2016, c. 8, Sched. 6, s. 1.

“occupier” includes,

(a) a person who is in physical possession of premises, or

(b) a person who has responsibility for and control over the condition of premises or the activities there carried on, or control over persons allowed to enter the premises,

even if there is more than one occupier of the same premises; (“occupant”)

Common Practice of Other Municipalities

Many municipalities (ex. Mississauga, Guelph, Windsor, Brampton) have policies in place to script their response to incidents at public facilities and properties with the intent to protect staff and the public and delegate authority to address a number of incidents.

Designated Authority- Trespass to Property Act

At all City of Greater Sudbury facilities, the most senior employee working in the facility at the time of an incident will be authorized to issue a 72 hour written trespass notice and will be designated as the “occupier” under the Act. Furthermore, based on their designated authorities as law enforcement officers, any Police Officer, Municipal Law Enforcement Officer or contracted Security Guard employed by the City of Greater Sudbury will also be authorized to issue 72 hour trespass notices on behalf of the City. Amendments to the Delegation By-Law will be required to add this authority.

Behaviours that may trigger a Trespass Order

In general, behaviours of citizens that may result in the issuance of a trespass notice can be characterized as a breach of City policy, rule, regulation, Bylaw or provincial or federal law. Examples of this can be, but are not limited to, the following:

- Any activity that obstructs, prevents or hinders the rights of others to use and enjoy any City facility or property or which obstructs, prevents or hinders the operations of the City of any of its employees, agents or contractors in the delivery of a service.
- any act towards staff or citizen that are perceived to be threatening, intimidating or sexual in nature,
- using profanity, obscene language or racial slurs
- committing any nuisance, disturbing the peace or acting contrary to public order
- Any damage to a City Facility or City property

Trespass Process

All CGS facility Managers will be provided with a copy of the Trespass Policy and standardized documentation, including a template trespass notice that can be used whenever an incident

occurs. Where safe to do so, this will allow for immediate trespass an individual for an initial period of 72 hours. The instructions will indicate that Police are to be called if public or staff safety is threatened.

Copies of all 72 hour notices will be provided electronically to Bylaw and Security Services within 24 hours at trespass@greatersudbury.ca. In receipt of all information, Management staff will investigate further and based on the outcomes of the investigation, a number of different paths may be followed which will range from no further action, issuance of a longer notice under the Trespass to Property Act, or involvement by police or other agencies. All trespass notices issued by the City of Greater Sudbury will be forwarded to the Greater Sudbury Police Service to be entered into their trespass database and decide if further investigation is warranted.

Currently there is no consistency in regards to where an individual will be trespassed from following an incident. Issuing a trespass notice that restricts access from only some CGS facilities tends to move the behaviours around between departments and buildings. In most instances, Trespass Notices will apply to all CGS buildings during the period of the notice. To ensure no hardship to citizens who need to access to specific municipal services to conduct business, the notice will advise that they are to contact Security and By-Law Services to arrange for escorted access to a pre-arranged appointment to access the service required.

All Notices of Trespass will be maintained and reviewed on a bi-annual basis by Corporate Security so as to ensure consistent attention and assessment is paid to all incidents of trespass within the Municipality.

Trespass Guidelines

Prohibited Activity	1st Occurrence	2nd Occurrence	Subsequent Occurrences
Causing a disturbance in the work place Disregard for City rules, polices or procedures Use of vulgar language, shouting,	Minimum 72hrs	Minimum one (1) month	Minimum six (6) months

Direct or indirect threat towards staff or the public Aggressive, intimidating or harassing behavior(s) towards staff or citizen Vandalism of City property	Minimum six (6) months	Minimum one (1) Year	Minimum two (2) years
Assault Weapon related offence Theft	Minimum two (2) years	Minimum three (3) years	Minimum of three (3) years

Violations of Issued Trespass Notice

As per the *Trespass to Property Act, R.S.O. 1990, T.21*

Arrest without warrant on premises

9. (1) A police officer, or the occupier of the premises, or a person authorized by the occupier may arrest without warrant any person her or she believes to reasonable and probable grounds to be on the premises in contravention of section 2. R.S.O. 1990, c. T.21, s. 9(1)

Any violation of a previously issued and still current trespass notice from the City of Greater Sudbury will result in Police being immediately contacted to attend with an extension of the length of trespass being applied by Bylaw and Security Services.

Appeal

Any person in receipt of a trespass from the City of Greater Sudbury that is beyond 72 hours may, within five business days, appeal the receipt of the Notice and/or length of trespass. All appeals must be in writing and shall be forwarded to the attention of the City Clerk. The matter will be jointly heard by the ELT member responsible for Security and By-Law Services and the ELT Member in whose facility the incident occurred.

Summary

Based on authorities for trespass provided to City of Greater Sudbury employees through the Trespass to Property Act, and when considering similar policy that exists in other municipalities, a draft Trespass to Property Act Policy has been developed for Council's consideration.

Trespass to Property Act Policy- City of Greater Sudbury

Statement

To ensure the safety and well being of staff and citizens at City of Greater Sudbury facilities, all City of Greater Sudbury staff hold the responsibility to immediately report and respond to prohibited activities in City of Greater Sudbury properties. The purpose of the Trespass to Property Act Policy is to centralize and standardize the administrative process for issuing notices under this legislation so as to allow for better management of this tool in the context a broader security strategy.

Legislative Authority

Any action taken within the context of this policy can be done so by legislative authority as owner or occupier of its property pursuant to the Trespass to Property Act, R.S.O. 1990, T.21.

Staff Authority

Responding to incidents of prohibited activity, the most senior staff in a City of Greater Sudbury facility at the time of the incident is deemed to be the “occupier” and “authorized person” and shall issue a 72-hour trespass notice.

Police and Municipal Law Enforcement Officer Authority

Police officers with the Greater Sudbury Police or other services designated by legislation and designated Municipal Law Enforcement Officers of the City of Greater Sudbury, and contract security staff employed by the City of Greater Sudbury will be designated as *occupiers* for the purpose of this policy and will therefore be authorized to issue a 72-hour trespass notice.

Security and Bylaw Services Authority

Following an incident at any City of Greater Sudbury facility or property, management representatives from Security and Bylaw Services will have the designated authority to issue a trespass notice beyond 72-hours in accordance with the schedule associated with this policy.

Trespass Policy Guidelines

Prohibited Activity	1st Occurrence	2nd Occurrence	Subsequent Occurrences
Causing a disturbance in the work place Disregard for City rules, policies or procedures Use of vulgar language, shouting,	Minimum 72hrs	Minimum one (1) month	Minimum six (6) months
Direct or indirect threat towards staff or the public Aggressive, intimidating or harassing behavior(s) towards staff or citizen Vandalism of City property	Minimum six (6) months	Minimum one (1) Year	Minimum two (2) years
Assault Weapon related offence Theft	Minimum two (2) years	Minimum three (3) years	Minimum of three (3) years

Application

All 72-hour trespass notices will apply to all City of Greater Sudbury buildings.

Notices of longer than 72 hours in duration will apply to all CGS buildings during the period of the notice. To ensure no hardship to citizens who need to access to specific municipal services to conduct business, the notice will advise that the citizen is to contact Security and By-Law Services to arrange for escorted access to a pre-arranged appointment to access the service required.

Appeal Process

Trespass notices issued by the City of Greater Sudbury that are 72-hours in length are not subject to an appeal.

Trespass Notices of longer than 72 hours duration may be appealed, within five business days.

All appeals must be in writing and shall be forwarded to the attention of the City Clerk. The matter will be jointly reviewed by the ELT member responsible for Security and By-Law Services and the ELT Member in whose facility the incident occurred.

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Tuesday, Nov 22, 2016
Type:	Managers' Reports

Request for Decision

Silver Hills Drive Cost Sharing Application

Resolution

WHEREAS it is a principle of the City of Greater Sudbury Policy on Development Cost Sharing 2016 that the City has an interest in cost sharing in situations where there are demonstrated gains in closing the infrastructure gap and opportunities to upgrade infrastructure that would otherwise fall under the City's capital programs;

AND WHEREAS the cost sharing application for Silver Hills Drive presents an opportunity for the City to share the cost to create a north south collector road identified in the City's Official Plan;

NOW THEREFORE BE IT RESOLVED THAT the City of Greater Sudbury approve the cost sharing application by 1232252 Ontario Inc. for the extension of Silver Hills Drive to Bancroft Drive, including the internal road segment, the external road segment and the redesigned intersection at Bancroft Drive and Bellevue Avenue for the Silver Hills Development on PIN 73580-0576, Lot 1, Concession 4, Township of McKim in addition to third party lands located between the southern boundaries of the subdivision and Bancroft Drive.

AND THAT the General Manager of Infrastructure Services be directed to negotiate and enter into a Cost Sharing Agreement with the registered owner that includes, but is not limited to the following key parameters:

A breakdown of eligible cost sharing for the extension of Silver Hills Drive as follows:

Internal Road Segment – Developer 35%, City 15%, Development Charges 50%

External Road Segment – Developer 30%, City 20%, Development Charges 50%

Intersection Improvement – Developer 10%, City 40%, Development Charges 50%

Requirements that all work conducted on the External Road Segment and the Intersection shall be the responsibility of the City in accordance with the City's procurement process;

Requirements for the owner to provide the City with payment for their contribution to the external road

Signed By

Report Prepared By

Kris Longston
Manager of Community and Strategic Planning
Digitally Signed Nov 22, 16

Division Review

Jason Ferrigan
Director of Planning Services
Digitally Signed Nov 23, 16

Recommended by the Department

Tony Cecutti
General Manager of Infrastructure Services
Digitally Signed Nov 24, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 25, 16

segment and the intersection, including costs for required infrastructure not eligible for cost sharing, in advance of the City commencing its work, and

Provisions to ensure integrated design and construction schedules and the timely completion of the entire road from Kingsway to Bancroft.

AND FURTHER THAT funding for the City's share of cost sharing be allocated as follows:

Internal Road Segment (estimated at \$442,046.40) be funded from the Growth Related Projects Capital Budget;

External Road Segment (estimated at \$311,715) be included in the 2018 Capital Budget, and

Intersection Improvement (estimated at \$861,120) be included in the 2018 Capital Budget.

AND FURTHER THAT staff be directed to undertake the necessary land acquisition and any other reasonable action required to construct the intersection and the external road segment.

Summary:

The owner of the property has applied under Policy on Development Cost Sharing 2016 for the City to consider alternative cost sharing measures for the construction of Silver Hills Drive from the north boundary of the Silver Hills subdivision to an improved intersection at Bancroft and Bellevue (see attached map). Silver Hills Drive is an important north-south collector road identified in the Official Plan, as well as a prominent active transportation connection between the commercial development at Barry Downe and The Kingsway and the residential areas to the south and west. The road would also provide required access to the Silver Hills subdivision.

The cost sharing application breaks the construction of the road into three segments, an internal segment that is entirely within the developer's lands, an external segment that is on lands not owned by the developer that need to be acquired by the City and an intersection improvement at Bancroft and Bellevue.

The estimated cost to construct the road is \$6.65M of which the developer is proposing a cost sharing breakdown of Developer 26%, City 24% and Development Charges 50%.

Background:

Silver Hills Subdivision

The Silver Hills subdivision was draft approved by City Council in 2012 and was recently granted an extension of draft approval by City Council until 2019. The draft approved subdivision is approximately 23 hectares and proposes a mixture of single detached, semi detached and medium density residential for a total of approximately 700 units. The conditions of draft approval specify requirements pertaining to the design and construction of Silver Hills Drive and also call for the design and construction of a roundabout at the intersection of Bancroft Drive, Bellevue Avenue and the future Silver Hills Drive. The conditions of draft approval further specify that the owner agrees to participate in the construction of the collector road and intersection in accordance with the City's Policy on Development Cost Sharing.

The external segment of the road and the improvements to the intersection will require the City to acquire full and partial properties along Bancroft Drive and Barry Street. At this time, the final design of the intersection and the road is being completed. This final design will inform the property acquisition process.

It should be noted that the north limit of the Silver Hills subdivision is bounded by the southern edge of the trunk water main block. The road crossing of this trunk watermain along with the portion of Silver Hills Drive from the northern boundary of the draft plan of subdivision to Marcus Drive is currently subject to a

separate front ending agreement and development charge agreement with the City and does not form part of this cost sharing application.

The City will only realize the motorized and active transportation benefits of Silver Hills Drive upon its total completion (Kingsway to Bellevue and Bancroft) and being opened to the public. As a result, the timely completion of the entire road should be addressed in any future cost sharing agreement.

Development Eligible Costs and Cost Sharing Policy Changes:

On July 12th, 2016 Council directed staff to apply a development charge eligible cost ratio of 50% to five major future roads identified in the Official Plan, including the future Silver Hills Drive and intersection at Bellevue and Bancroft. The result of this change is that developer's cost for the road and intersection have decreased from 73% to 50%, as the Development Charge By-law currently lists Silver Hills Drive as 27% Development Charge eligible. Development Charge credits can take the form of a reduced (roads portion) development charge payable at time of building permit issuance or a cash contribution from the Development Charge Reserve Fund or a combination of the two.

On August 9th, 2016 Council adopted an updated Policy on Development Cost Sharing 2016. One of the changes featured in the new policy is the ability for Council to consider alternative cost sharing measures on a case by case basis in situations where a proposed road is identified as a major future road in the Official Plan and creates an improvement in the existing road network.

Cost Sharing Proposal

Per section 6.1 (h) of the Policy on Development Cost Sharing 2016, the applicant has provided an alternative cost sharing proposal for the future extension of Silver Hills Drive and intersection for the costs not covered by development charges.

As part of the application the developer's Engineer has provided an estimate for the cost sharing eligible works involved in this project. It should be noted that the cost sharing policy would not apply to any water, sewer or other infrastructure meant to service the Silver Hills subdivision, nor would any local roads in the subdivision be eligible.

The following chart shows the applicant's proposed cost sharing breakdown of the three individual components of the road:

	<u>Cost Sharing Eligible Total Cost</u>	<u>Developer</u>	<u>Development Charges</u>	<u>City Funded</u>
<u>Internal Road Segment</u>	\$2,946,976.00 (44.3% of total cost)	\$1,031,441.60 (35%)	\$1,473,488.00 (50%)	\$442,046.40 (15%)
<u>External Road Segment</u>	\$1,558,575.00 (23.4% of total cost)	\$467,572.50 (30%)	\$779,287.50 (50%)	\$311,715.00 (20%)
<u>Intersection Improvement</u>	\$2,152,800.00 (32.3% of total cost)	\$215,280.00 (10%)	\$1,076,400.00 (50%)	\$861,120.00 (40%)

<u>TOTALS</u>	\$6,658,351.00	\$1,714,294.1	\$3,329,175.50	\$1,614,881.4
Does not include HST		(26%)	(50%)	(24%)

The above costs do not include land acquisition costs for the external road and intersection. In January the City purchased 59 Barry Street as part of the property acquisition for the future Silver Hills Drive. Further land acquisition requirements will be determined by the final design of the intersection and the external road segment.

Analysis

The Policy on Development Cost Sharing 2016 allows the City to consider alternative cost sharing measures on a case by case basis in situations where a proposed road is identified as a major future road in the Official Plan and creates an improvement in the existing road network.

In order to maintain flexibility, the Policy on Development Cost Sharing does not prescribe parameters for cost sharing on major future roads as each situation is unique and the policy requires each application to be considered on a case by case basis.

Internal Road Segment

The internal road segment is a proposed 676m long section located entirely within the limits of the draft approved Silver Hills subdivision. Through the subdivision approval process, the City required the design of the road to include an 11m wide urban cross section, a full length centre turn lane, sidewalks on both sides and a 3m wide asphalt cycle path. The developer has requested that the City cost share 15% (\$442,046.40) of this segment of the road.

The cost of the additional 1m width of the road and 3m wide bike path is estimated to be approximately 10% to 15% more than the prescribed CGS standard collector road with no bike path. As a result, the developer's request is consistent with the premium associated with the City's requirements.

External Road Segment

The external road segment is a proposed 250m long section that would extend south from the southern limits of the draft approved subdivision to the intersection of Bancroft and Bellevue. This section of the road would be constructed over third party lands and will require the acquisition of property by the City. The developer has requested that the City cost share 20% (est. \$311,715.00) of the cost of this segment of the road.

The developer will not have any developable frontage on this segment and as such receives no benefit beyond a necessary second access to the subdivision. As a result, cost sharing on the part of the City could be considered.

Bancroft/Bellevue/Silver Hills Intersection Improvement

The third component of the future Silver Hills Drive is an improved intersection at Bancroft and Bellevue. The existing intersection is a signalized three-way intersection at Bancroft Drive and Bellevue Avenue. The developer has submitted a proposed design for a roundabout intersection for the City's review. Per the cost sharing application, the developer is proposing that 40% (est. \$861,120.00) of the cost of this intersection be borne by the City.

With respect to this component of the cost sharing application, the City is requesting, through the subdivision approval process, the redesign and reconstruction of an intersection that currently has three existing legs, with Silver Hills drive adding a fourth. This, along with the fact that Silver Hills Drive will be used by through traffic can be used as a basis to consider cost sharing on the intersection component.

General Cost Sharing Principles

The general principles of the Policy on Development Cost Sharing state that the City is interested in cost sharing in situations where there are demonstrated gains in closing the infrastructure gap or opportunities to upgrade infrastructure that would otherwise fall under the City's capital programs.

The cost sharing application submitted by the developer would fit within these general principles as Silver Hills Drive has been identified as a future Collector Road in the City's Official Plan. Should the subdivision not proceed, the City, at some point in the future, may have to construct Silver Hills Drive and improve the intersection as part of its roads capital program. This future work may not involve any cost sharing partners and the future costs would likely be higher due to inflation. The current cost sharing proposal would allow the City to complete a major segment of its planned motorized and active transportation network in the short term, while sharing a significant portion of the construction cost with the developer.

Financial Implications

Per the Developer's Cost Sharing application, the estimated total eligible costs for the completion of Silver Hills Drive from the north boundary of the subdivision to a redesigned roundabout intersection at Bancroft and Bellevue are \$6,658,351. In July, Council determined that 50% of this cost would be development charge eligible. The Developer is proposing that the remaining \$3,329,175 be cost shared with the City, with the developer paying 51% (\$1,714,294.1) and the City paying 49% (\$1,614,881.4) of the non development charge eligible estimated cost.

Funds have been set aside for development cost sharing starting with \$ 200,000 in the 2012 budget. As of May 1, 2016 a total of \$1,049,539 was in the City's account for Cost Sharing. Recently, cost sharing applications for Koskimiemi (\$381,944) and Coniston Seniors Non-Profit (\$286,770) have been approved.

The Coniston Seniors application will be funded from the W/WW capital budget. As a result, there is a remaining balance of \$667,595 available for Roads/Drainage cost sharing projects, with an additional \$200,000 being proposed in the 2017 Budget.

Overall, the funding of the payment of DC credits to the developer would come from the Roads DC Reserve Fund and the Roads – Capital Financing Reserve Fund (uncommitted). The funding of the City portion of cost sharing costs would come from the Roads – Capital Financing Reserve Fund (uncommitted). If the reserve fund doesn't have sufficient funds, then Council could direct staff to allocate the necessary funds from a future Roads capital budget (ie. 2017/2018) to pay the developer, resulting in less funds being available for other road capital projects. Therefore, should Council approve this cost sharing application, direction should be given to staff to allocate the necessary funds as part of future budgets.

Additionally, since there are limited funds available for development cost sharing opportunities, the City should include a sunset clause in any cost sharing agreement for Silver Hills Drive that expires when the draft subdivision approval expires in 2019, should construction have not substantially commenced. This would provide Council with an opportunity to consider the progress and whether it wishes to continue its financial investment in the project.

It should be noted that if Council approves the proposed cost sharing formula for Silver Hills Drive it would impact funds available for the City to participate in cost sharing on other development projects. Should Council wish to approve a future cost sharing application, capital budgets may have to be reprioritized.

Cost Sharing Agreement Considerations

The Silver Hills Drive Cost sharing application is complex for a number of reasons, including:

- The proposed road is comprised of three components, which are located on lands owned by the developer, lands owned by third parties that have to be acquired by the City and lands currently

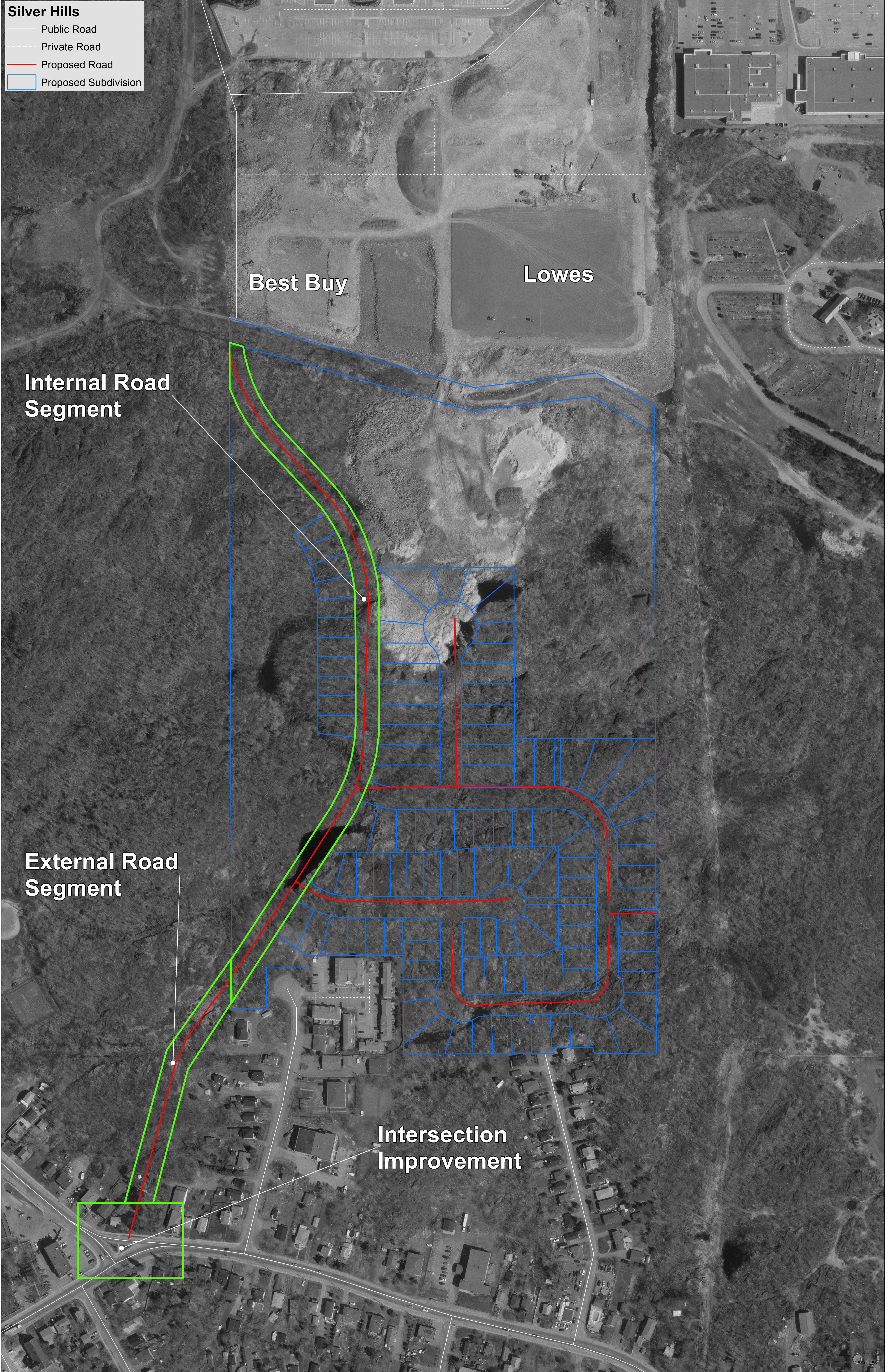
owned by the City at the existing intersection of Bancroft Drive and Bellevue;

- The proposed cost sharing formula would see the City have a smaller contribution on the internal segment, a larger contribution to the external segment and the majority contribution to the intersection;
- The cost for the work is currently based on the developer's estimates and not on bids submitted through the City's procurement process, and
- The benefit to the City of cost sharing on the Silver Hills extension will only be realized once the entire road has been completed, accepted and open to the public.

As a result, it is recommended that should Council approve the cost sharing application, the cost sharing agreement should contain, amongst other things, provisions to protect the City's interests in relation to the above issues.

Because of the varied cost sharing obligations and land ownership between the three segments, it is recommended that the cost sharing agreement stipulate that the City be responsible for constructing the external road segment and the intersection improvement. With these components being the City's responsibility, the City's procurement process would be followed to ensure the best market pricing for the work and consistency with past practice.

With respect to the issue of ensuring the completion of the entire road and intersection improvement, it is recommended that the cost sharing agreement contain requirements for the developer to provide payment to the City for their entire estimated share of the external road segment and the intersection improvements and that the parties adjust for final actual costs once such costs are known. The amount would also include the cost of infrastructure that is not eligible for cost sharing (i.e. water and sewer mains) but required for the subdivision. For the internal road segment, it is recommended that the City provide its share of the funds when the road is complete and accepted by the City.



Silver Hills

- Public Road
- Private Road
- Proposed Road
- Proposed Subdivision

Best Buy

Lowes

Internal Road
Segment

External Road
Segment

Intersection
Improvement



City of Greater Sudbury
PO Box 5000, Stn A
200 Brady Street
Sudbury, ON
P3A 5P3

August 8, 2016

Attention: Kris Longston

RE: Cost Sharing Application

Dear Mr Longston:

Further to our cost sharing application we wanted to provide you with some further information for consideration as we believe Silver Hills Drive once constructed will be a positive addition to the existing road infrastructure and will have many added benefits to the Sudbury Community. Please find attached the supplemental information to update our cost sharing application.

As a leading developer in the City, we continue to work diligently in attracting growth and future development into our Community. We thank you for your attention to this matter and if you have any questions please give us a call.

Yours truly,

A handwritten signature in black ink, appearing to read "Celia Teale". The signature is fluid and cursive, with a large loop at the beginning.

Celia Teale, MCIP, RPP
Development Manager

Steve A Vaccaro, MBA, CPA
Vice-President

SUPPLEMENTAL UPDATE TO COST SHARING
APPLICATION FOR SILVER HILLS DRIVE

Traffic Impacts:

- Silver Hills Drive has long been identified in the Official Plan and the Community Improvement Plan for Minnow Lake as a desired linkage required to complete a north/south road connection for the Community. The construction of this road linkage would be a benefit to the road network within the CGS.
- Traffic volumes on Bancroft Drive between the Kingsway and Bellevue Avenue and Second Avenue are expected to be reduced and there will be a benefit to existing intersections with the connection of Silver Hills Drive.
- The completion of Silver Hills Drive will improve the connection between Minnow Lake and the existing retail development. This connection will complete the Regional Centre.
- Silver Hills Drive is unique in design as it incorporates an active transit component consisting of dual bike lanes and sidewalks on both sides of the street.
- With the construction of Silver Hills Drive there will be no need to phase the development with a temporary access through Barry Street.

Social and Environmental Impacts:

- The construction of Silver Hills Drive will allow for the development of a residential community that will have a number of positive social and environmental attributes.
- New and enhanced walking trails and bike paths will be developed for the neighbourhood and the Minnow Lake Community.
- Blueberry Hill will have a new and enhanced trail system for walking and biking.
- As part of the residential development that will coincide with the construction of Silver Hills Drive a new storm water management facility will be constructed and become a feature of Blueberry Hill. The storm pond will be a benefit from an environmental perspective because it will control the quality and quantity of storm water runoff.
- This new Phase will allow ARG Devco to complete our long-term vision which is to create Sudbury's and Northern Ontario's most desirable life style centre which will connect features such as the retail hub of North-eastern Ontario, new housing forms, and nature's beautiful landscape of rolling hills, walking trails and parks all in one location.

Economic Impacts:

- The construction of Silver Hills Drive will allow us to create a tremendous economic benefit.
- We are negotiating with several industry leaders to bring to Sudbury several forms of senior residential living. Our initial targets will be a Long Term Care Facility and a senior residence.
- The estimated value of construction for the above mentioned facilities would be in the range of approximately 85 million dollars. This will be a huge boost to the local tax base.
- It is anticipated that with the construction of each of these facilities 50 construction jobs will be created for a period of one year. That translates into 150 jobs for the Sudbury Community.
- When construction is completed the long term care home and the seniors' residence will employ 120 full and part time staff.
- Silver Hills Drive construction will also allow for a mixture of dwelling units to be constructed giving residents a new choice in housing options.
- The construction of approximately 30-50 dwelling units each year at Silver Hills Residential will create jobs and provide for positive economic spin offs. The National Association of Home Builders have reported that the estimated one year of impacts of building 100 single family homes in a local area generates:
 - 28.7 million in local income
 - 3.6 million in taxes and other revenue for local governments
 - 394 local jobs
 - We have the opportunity to build over 600 doors, creating tremendous opportunities
- 35 full time jobs will also result as the construction of Silver Hills Drive proceeds
- The construction of the new units will create a new tax base for the City of Greater Sudbury
- Future growth will happen because of the road linkage as new residential projects are undertaken in the area. The Minnow Lake Community will be revitalized and the City will have brand new infrastructure in the road network with no risk.
- There will be future benefits from completion of over 600 doors in our project with between 30 and 50 new homes being built as well as a number of condominium apartments. The City could potentially add \$20 to \$50 million dollars in new housing infrastructure to its existing tax base annually. This residential component is over and above the senior residential facilities that we are currently working on.
- The Minnow Lake area will attract younger families; the Sudbury community will see the benefits of in-filling which will utilize existing and improved infrastructure all without placing any hardship on the existing tax base.

Timing of Construction

- It is the intent to start the construction of Silver Hills Drive in November of this year with completion targeted for June 30, 2017, the intersection work at Bellevue/Bancroft would be completed by September 30, 2017.
- The start of construction of Silver Hills Drive is also highly dependent on the City of Greater Sudbury completing the land acquisitions required for the construction of the road and the intersection. We are aware that this process has commenced, with only a few acquisitions remaining.
- The lease agreement between the City of Greater Sudbury and the Nickel District Conservation Authority would also have to be amended to reflect the construction of the road and the storm water pond. The Nickel District Conservation Authority Board has approved in principle amending of the lease agreement with the City of Greater Sudbury.

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Thursday, Nov 24, 2016
Type:	Managers' Reports

Request for Decision

Appointment of Two (2) Deputy Mayors

Resolution

That Councillors _____ and _____ be appointed as Deputy Mayors for the term January 1, 2016 to and including November 30, 2018, or until their successors are appointed.

Finance Implications

The remuneration for the Deputy Mayors is provided for in the operating budget.

Background

Deputy Mayors

Article 5 of the Procedure By-law provides that Council shall, by By-law appoint two (2) of its members as Deputy Mayors to hold office for one-half of the term of Council or until their successors are appointed.

The Deputy Mayors act from time to time in the place of the Mayor while the Mayor is absent or otherwise unable or unwilling to perform the duties of that office, or when the position of Mayor becomes vacant. Deputy Mayors also chair the Closed Council meetings and Nominating Committee meetings. The two (2) Deputy Mayors will Chair these meetings on a monthly rotation schedule.

When appointing Deputy Mayors, Council, in accordance with its procedural rules should take into consideration the abilities of one of the candidates for Deputy Mayor to speak fluently in both the English and French languages, so as to ensure that at least one Deputy Mayor is bilingual.

No Member of Council shall simultaneously serve as a Deputy Mayor and the Chair of a Standing Committee.

These appointments will be made by resolution and then confirmed by by-law.

Remuneration

The position of Deputy Mayor is remunerated \$5,028.83 per annum.

Selection

Signed By

Report Prepared By
Brigitte Sobush
Deputy City Clerk
Digitally Signed Nov 24, 16

Recommended by the Department
Caroline Hallsworth
Executive Director, Administrative
Services/City Clerk
Digitally Signed Nov 24, 16

Recommended by the C.A.O.
Ed Archer
Chief Administrative Officer
Digitally Signed Nov 25, 16

The selection of the Deputy Mayors is conducted in accordance with Section 33 of the Procedure By-law.

Where two (2) Members of Council are nominated, a motion to appoint the nominees shall be presented and voted upon.

If more than two (2) Members of Council are nominated, then Council shall hold an election, in accordance with Article 33 of the Procedure by-law. A simultaneous recorded vote shall be used to select the Deputy Mayors.

It is always in order for a Member of Council to nominate themselves and to vote for themselves. Under *Robert's Rules of Order* a nomination does not need a second.

Once the two successful candidates have been selected, a resolution will be introduced appointing the successful candidates.

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Friday, Nov 25, 2016
Type:	Managers' Reports

Request for Decision

Transportation Master Plan

Resolution

THAT Staff finalizes the Transportation Study Report all in accordance with the report from General Manager of Infrastructure Services dated December 13, 2016.

Background

One of the most vital aspects of daily life in a municipality is how people and products move around. As part of the Official Plan Review Project, the City is updating the Transportation Study undertaken in support of the existing Official Plan. This update takes a comprehensive look at how the City moves around and how mobility methods and needs will change over the next 15 years. The focus of this study update is to address policies to guide the development of a comprehensive and sustainable network that will accommodate all modes of transportation, including cycling and walking, in a healthy community.

Updating the Transportation Study Report (TSR) began in 2012, and has included a comprehensive public consultation process.

This process has included a project website, an online survey, three public consultation sessions, and a Public Input and Information Session of Council. The three public consultation sessions also included a comment period of at least thirty days.

Council recommended that Staff finalize the Transportation Study Report as noted in the response section of the comment summary and to bring the final version of the Transportation Master Plan back to Council.

Summary of Changes

The TSR has been updated, including the Council resolution on the proposed Montrose Avenue North extension and new sections on transportation demand management and pedestrian safety. Since the Council meeting, additional consultation with the Sustainable Mobility Advisory Panel (SMAP) has been conducted. The active transportation maps incorporate SMAP comments. Other edits include consolidating all sections related to public consultation into one chapter, updating the analysis of the Kingsway and Silver Hills Drive intersection to reflect the new lane configuration and some minor text edits throughout the

Signed By

Report Prepared By

David Shelsted
Director of Roads & Transportation
Services
Digitally Signed Nov 25, 16

Division Review

David Shelsted
Director of Roads & Transportation
Services
Digitally Signed Nov 27, 16

Recommended by the Department

Tony Cecutti
General Manager of Infrastructure
Services
Digitally Signed Nov 25, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 25, 16

document. The following is a summary of the changes made:

Proposed Montrose Avenue North Extension

Section 7.4, Montrose Avenue North, has been updated to reflect Council Resolution CC2015-345, where Council directed that the extension of Montrose Avenue north to Maley Drive would be a meandering connection and not a direct connection.

Transportation Demand Management

Section 10.10 has been added to the report to address transportation demand management (TDM). The section defines TDM, describes what is required for a successful TDM program, gives examples from across North America and lists the components of a TDM plan. The section concludes with a recommendation for the City to prepare a TDM plan and outlines the components of such a plan.

Pedestrian Safety

A new Section 10.11 has been prepared to provide general guidance on pedestrian safety. Six different measures are presented. Individual intersections would need to be studied on a case-by-case basis to determine the most appropriate measures to implement to improve pedestrian safety.

Additional Sustainable Mobility Advisory Panel Consultation

A meeting was held with the Sustainable Mobility Advisory Panel to review their comments on the active transportation maps. Comments regarding active transportation routes have been incorporated into the active transportation network facility type maps and the phasing maps.

Consolidation of Consultation Activities into One Chapter

All of the consultation undertaken as part of the TSR has been summarized and grouped into Chapter 2. The chapter has been updated to reflect the October 20, 2015 Council presentation and the June 28, 2016 meeting with the Sustainable Mobility Advisory Panel.

Updated Intersection Analysis

A northern leg has been constructed at the intersection of the Kingsway and Silver Hills Drive. The text in Section 3.2.6 has been updated to reflect the new configuration of the intersection, new traffic volumes that were collected in 2016 and the new analysis of the intersection performance.

Next Steps

It is recommended to finalize the Transportation Study. This involves publishing a Notice of Completion and providing a final 30 day comment period. If there are any concerns that cannot be resolved through negotiation with Staff, then a request can be made to the Minister of the Environment to require the City to comply with Part II of the Environmental Assessment Act (referred to as a Part II Order). Should no Part II Orders be received, Staff will proceed with implementing the Transportation Study, which will include:

- Finalizing the policies identified, examples include the Sidewalk Priority Index, Complete Streets, and Travel Demand Management.
- Updating the Official Plan.
- Implementing the Active Transportation Master Plan component with the capital budget for active transportation approved by Council in 2015, and including the proposed active transportation facilities in the road design of future projects.
- All other recommendations within the Transportation Study Report.

It is important to note that the Transportation Study is a living document. The Transportation Study will act as a guide for Staff in commenting on planning applications and preparing the capital budget. Implementation of the Transportation Study's recommendations will require approval of Council for subsequent studies or construction.

Recommendation

It is recommended that Staff finalize the Transportation Study Report by updating the Consultation Register and publishing the Notice of Completion.

For Information Only

2017 Interim Tax Billing

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Tuesday, Nov 08, 2016
Type:	By-Laws
By-Law:	2016-228F

Resolution

For Information Only

Background

Section 317 (1) of the Municipal Act provides the authority for an interim tax levy prior to the adoption of the final estimates. For 2017, the interim tax levy dates have been established as March 6th and April 6th, 2017. This by-law is a standard by-law placed before Council at the beginning of each year and represents the interim tax levy for 2017 and the tax due dates are comparable to the interim tax due dates established in 2016.

In the past, the City of Greater Sudbury has levied 50% of the previous year's property taxes as an interim billing in accordance with the Municipal Act. With 2017 being a re-assessment year, it would be appropriate for the City to levy interim tax amounts with notional tax rates to complement the phased-in 2017 current value assessments, the estimated municipal tax levy and the estimated education tax rate. This authority is found in Section 317(9) of the Municipal Act which reads as follows:

Adjustments to interim levy - If the council of a municipality is of the opinion that the taxes levied under subsection (1) on a property are too high or too low in relation to its estimate of the total taxes that will be levied on the property, the council may adjust the taxes on the property under subsection (1) to the extent it considers appropriate.

It is recommended that the 2017 interim levy by-law be passed.

Signed By

Report Prepared By

Tony Derro
Manager of Taxation
Digitally Signed Nov 8, 16

Recommended by the Department

Ed Stankiewicz
Acting Chief Financial Officer/City
Treasurer
Digitally Signed Nov 22, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 22, 16

For Information Only

2017 Omitted and Supplementary Tax Billing

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Tuesday, Nov 08, 2016
Type:	By-Laws
By-Law:	2016-229F

Resolution

For Information Only

Background

This report deals with the 2017 omitted and supplementary tax billing, including due dates for this billing.

Sections 33 and 34 of the Assessment Act authorize a local municipality, in any year, to enter omitted and supplementary assessments on to the tax roll and to levy and collect realty taxes resulting from this additional assessment.

Omitted and supplementary assessments are generated by property additions or changes that increase current value assessment.

For omitted and supplementary assessments added to the tax roll after June 1, 2017 the due dates are:
July 17, 2017
August 17, 2017

For omitted and supplementary assessments added to the tax roll after September 1, 2017 the due dates are:
October 16, 2017
November 16, 2017

For omitted and supplementary assessments added to the tax roll after November 1, 2017 the due date is:
December 19, 2017

It is recommended that the 2017 omitted and supplementary levy by-law be passed.

Signed By

Report Prepared By

Tony Derro
Manager of Taxation
Digitally Signed Nov 8, 16

Recommended by the Department

Ed Stankiewicz
Acting Chief Financial Officer/City
Treasurer
Digitally Signed Nov 22, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 22, 16

For Information Only

Motorized Snow Vehicle By-law

Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Wednesday, Nov 16, 2016
Type:	By-Laws
By-Law:	2016-230

Resolution

FOR INFORMATION ONLY

Background

Please see attached.

Signed By

Report Prepared By

Paul Denniston
By-law Coordinator - Security
Digitally Signed Nov 16, 16

Division Review

Brendan Adair
Manager of Security and By-Law
Digitally Signed Nov 16, 16

Recommended by the Department

Caroline Hallsworth
Executive Director, Administrative
Services/City Clerk
Digitally Signed Nov 24, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 25, 16

FOR INFORMATION

Background:

This report updates Council in regards to the final Motorized Snow Vehicle By-Law which appears on the agenda for final passage.

On March 8, 2016 Council approved the following resolution:

CC2016-98 Jakubo/McIntosh: WHEREAS on May 23rd, 2007, the Council for the City of Greater Sudbury resolved that the City of Greater Sudbury accept the challenge to become the most pedestrian friendly city in Ontario by 2015 and further resolved that the City of Greater Sudbury consider both the International Charter for Walking and the challenge in future planning, transportation, infrastructure and leisure decisions;

AND WHEREAS safely walking on or accessing sidewalks with mobility enabling devices in all seasons is the most affordable and natural way of living a healthy and active lifestyle;

AND WHEREAS the City of Greater Sudbury invests approximately \$900,000 each year for winter maintenance of sidewalks;

AND WHEREAS the Council of the City of Greater Sudbury has requested that the General Manager of Infrastructure Services develop a plan and cost options to enhance winter sidewalk maintenance to include all sidewalks for the 2016/2017 season;

AND WHEREAS the City of Greater Sudbury has resolved to allow the use of snow machines on local roads to enable full and easy access to Ontario Federation of Snow Machine Clubs groomed trails;

AND WHEREAS only the areas of Greater Sudbury which fall within the former towns of Nickel Centre, Valley East and Walden currently have enforceable by-laws which prohibit the use of snow machines on sidewalks;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs the Executive Director of Administrative Services/City Clerk to present a report and draft by-law to City

A report regarding Motorized Snow Vehicles was presented to Council at their meeting of August 9, 2016 at which time the following resolutions were passed:

CC2016-284 Jakubo/Signoretti: THAT the City of Greater Sudbury receives the report dated July 22, 2016 from the Executive Director Administrative Services/City Clerk regarding the Motorized Snow Vehicle By- Law.

CC2016-285 Jakubo/Signoretti: THAT the City of Greater Sudbury allows motorized snow vehicle access on walking trails mutually agreed upon by the CGS By-Law Department and the Trail Plan Association so as to facilitate connections between communities and the formal trail plan network.

CC2016-286 Signoretti/Jakubo: THAT the City of Greater Sudbury directs staff to create a by-law that contains the principles described in the report dated July 22, 2016 from the Executive Director Administrative Services/City Clerk.

The By-Law has been drafted in accordance with the direction received from Council at the two meetings as outlined in the resolutions above.


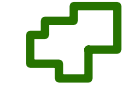


The new by-law has been written to be easy to understand and identify where motorized snow vehicles may be legally operated. It provides consistency with respect to the law and enforcement of motorized snow vehicle operation throughout the City of Greater Sudbury. The by-law balances community safety and access to Ontario Federation of Snowmobile Clubs Trails of which STP is a member. This proposed by-law prohibits motorized snow vehicles from all sidewalks (as defined) throughout the City of Greater Sudbury.

CGS staff worked closely with the Sudbury Trail Plan Association and the Greater Sudbury Police Service in identifying roads where access would be permitted. The ATV Summer Schedule of Roads was used as a starting point for discussion. Modifications were made that eliminated the 500 series of Highways, specific Municipal Roads (MRs) and other major arteries. The Sudbury Trail Plan Association supported these reductions and identified certain secondary roads located north of Lasalle Blvd., as well as both South and West of Regent Street as desirable to support access to their trail system. After review with CGS staff and the Greater Sudbury Police Service, those secondary roads requested by STP were approved.




Access to City of Greater Sudbury owned and or leased property reflects historical practice. In the longer term, the intention is to formalize those arrangements with land use agreements between the City and STP. Routes and access to CGS property will be reviewed, as required, to ensure community safety and efficient operation.

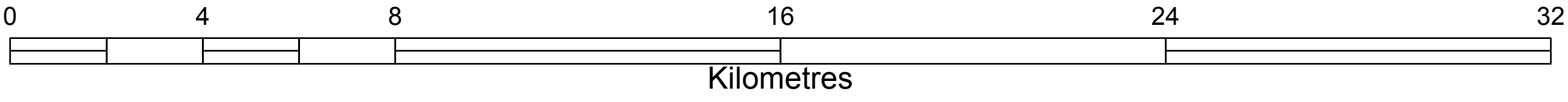
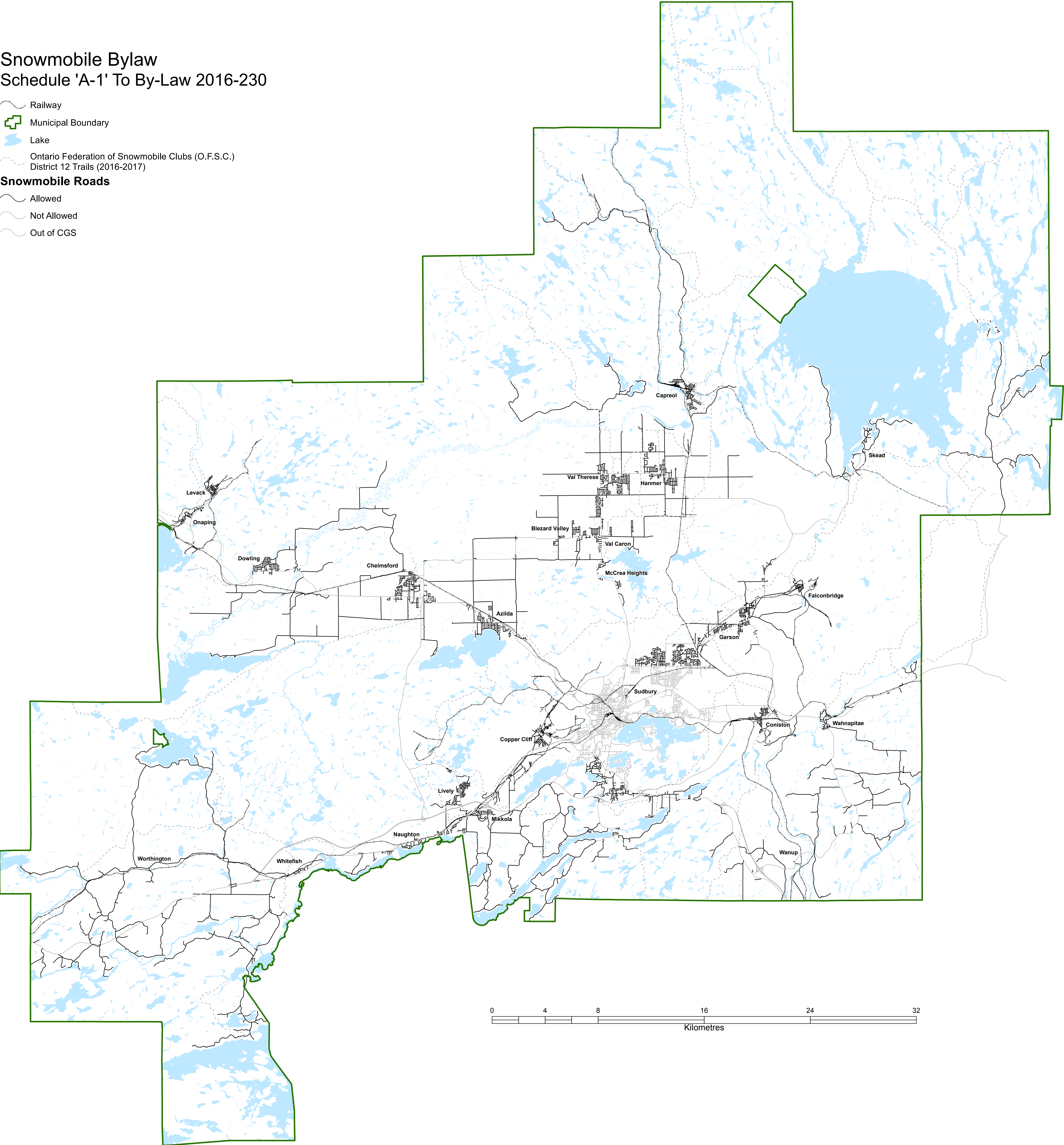
Snowmobile Bylaw

Schedule 'A-1' To By-Law 2016-230

-  Railway
-  Municipal Boundary
-  Lake
-  Ontario Federation of Snowmobile Clubs (O.F.S.C.) District 12 Trails (2016-2017)

Snowmobile Roads

-  Allowed
-  Not Allowed
-  Out of CGS



Presented To:	City Council
Presented:	Tuesday, Dec 13, 2016
Report Date	Friday, Nov 18, 2016
Type:	By-Laws
By-Law:	2016-231

For Information Only

Agreements for Regreening Program Funding Partnerships

Resolution

For Information Only

Finance Implications

Contributions from funding partners are included in the operating budget.

Background

Since 1978, the City of Greater Sudbury has received funding from various partners for the Regreening Program to enhance ecological recovery and promote local biodiversity. Moving forward, some partners have now indicated the need to establish terms for the funding through formalized agreements. The terms of the agreements allow the City's Regreening Program to continue its work in alignment with the Greater Sudbury Biodiversity Action Plan. Funding Partners for the City's Regreening Program include, but are not limited to the following: Vale, Sudbury Integrated Nickel Operations (a Glencore Company), Conservation Sudbury, tentree, and Tree Canada.

A bylaw appears on the agenda to authorize the General Manager of Infrastructure Services to execute the Regreening Program funding agreements on behalf of the City of Greater Sudbury.

Signed By

Report Prepared By

Stephen Monet
Manager of Environmental Planning
Initiatives
Digitally Signed Nov 21, 16

Division Review

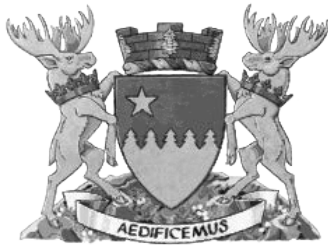
Jason Ferrigan
Director of Planning Services
Digitally Signed Nov 22, 16

Recommended by the Department

Tony Cecutti
General Manager of Infrastructure
Services
Digitally Signed Nov 24, 16

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Nov 25, 16



City of Greater Sudbury Charter

WHEREAS Municipalities are governed by the Ontario Municipal Act, 2001;

AND WHEREAS the City of Greater Sudbury has established Vision, Mission and Values that give direction to staff and City Councillors;

AND WHEREAS City Council and its associated boards are guided by a Code of Ethics, as outlined in Appendix B of the City of Greater Sudbury's Procedure Bylaw, most recently updated in 2011;

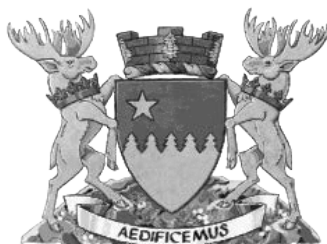
AND WHEREAS the City of Greater Sudbury official motto is "Come, Let Us Build Together," and was chosen to celebrate our city's diversity and inspire collective effort and inclusion;

THEREFORE BE IT RESOLVED THAT Council for the City of Greater Sudbury approves, adopts and signs the following City of Greater Sudbury Charter to complement these guiding principles:

As Members of Council, we hereby acknowledge the privilege to be elected to the City of Greater Sudbury Council for the 2014-2018 term of office. During this time, we pledge to always represent the citizens and to work together always in the interest of the City of Greater Sudbury.

Accordingly, we commit to:

- Perform our roles, as defined in the Ontario Municipal Act (2001), the City's bylaws and City policies;
- Act with transparency, openness, accountability and dedication to our citizens, consistent with the City's Vision, Mission and Values and the City official motto;
- Follow the Code of Ethical Conduct for Members of Council, and all City policies that apply to Members of Council;
- Act today in the interest of tomorrow, by being responsible stewards of the City, including its finances, assets, services, public places, and the natural environment;
- Manage the resources in our trust efficiently, prudently, responsibly and to the best of our ability;
- Build a climate of trust, openness and transparency that sets a standard for all the City's goals and objectives;
- Always act with respect for all Council and for all persons who come before us;
- Ensure citizen engagement is encouraged and promoted;
- Advocate for economic development, encouraging innovation, productivity and job creation;
- Inspire cultural growth by promoting sports, film, the arts, music, theatre and architectural excellence;
- Respect our historical and natural heritage by protecting and preserving important buildings, landmarks, landscapes, lakes and water bodies;
- Promote unity through diversity as a characteristic of Greater Sudbury citizenship;
- Become civic and regional leaders by encouraging the sharing of ideas, knowledge and experience;
- Work towards achieving the best possible quality of life and standard of living for all Greater Sudbury residents;



Charte de la Ville du Grand Sudbury

ATTENDU QUE les municipalités sont régies par la Loi de 2001 sur les municipalités (Ontario);

ATTENDU QUE la Ville du Grand Sudbury a élaboré une vision, une mission et des valeurs qui guident le personnel et les conseillers municipaux;

ATTENDU QUE le Conseil municipal et ses conseils sont guidés par un code d'éthique, comme l'indique l'annexe B du Règlement de procédure de la Ville du Grand Sudbury dont la dernière version date de 2011;

ATTENDU QUE la devise officielle de la Ville du Grand Sudbury, « Ensemble, bâtissons notre avenir », a été choisie afin de célébrer la diversité de notre municipalité ainsi que d'inspirer un effort collectif et l'inclusion;

QU'IL SOIT RÉSOLU QUE le Conseil de la Ville du Grand Sudbury approuve et adopte la charte suivante de la Ville du Grand Sudbury, qui sert de complément à ces principes directeurs, et qu'il y appose sa signature:

À titre de membres du Conseil, nous reconnaissons par la présente le privilège d'être élus au Conseil du Grand Sudbury pour le mandat de 2014-2018. Durant cette période, nous promettons de toujours représenter les citoyens et de travailler ensemble, sans cesse dans l'intérêt de la Ville du Grand Sudbury.

Par conséquent, nous nous engageons à :

- assumer nos rôles tels qu'ils sont définis dans la Loi de 2001 sur les municipalités, les règlements et les politiques de la Ville;
- faire preuve de transparence, d'ouverture, de responsabilité et de dévouement envers les citoyens, conformément à la vision, à la mission et aux valeurs ainsi qu'à la devise officielle de la municipalité;
- suivre le Code d'éthique des membres du Conseil et toutes les politiques de la municipalité qui s'appliquent à eux;
- agir aujourd'hui pour demain en étant des intendants responsables de la municipalité, y compris de ses finances, biens, services, endroits publics et du milieu naturel;
- gérer les ressources qui nous sont confiées de façon efficiente, prudente, responsable et de notre mieux;
- créer un climat de confiance, d'ouverture et de transparence qui établit une norme pour tous les objectifs de la municipalité;
- agir sans cesse en respectant tous les membres du Conseil et les gens se présentant devant eux;
- veiller à ce qu'on encourage et favorise l'engagement des citoyens;
- plaider pour le développement économique, à encourager l'innovation, la productivité et la création d'emplois;
- être une source d'inspiration pour la croissance culturelle en faisant la promotion de l'excellence dans les domaines du sport, du cinéma, des arts, de la musique, du théâtre et de l'architecture;
- respecter notre patrimoine historique et naturel en protégeant et en préservant les édifices, les lieux d'intérêt, les paysages, les lacs et les plans d'eau d'importance;
- favoriser l'unité par la diversité en tant que caractéristique de la citoyenneté au Grand Sudbury;
- devenir des chefs de file municipaux et régionaux en favorisant les échanges d'idées, de connaissances et concernant l'expérience;
- viser l'atteinte de la meilleure qualité et du meilleur niveau de vie possible pour tous les résidents du Grand Sudbury.