

For Information Only

2015 Capital Projects in Progress and Completed Capital Projects

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Resolution

For Information Only

Background

The capital fund balance represents the capital funding approved by previous Councils for capital projects that are unspent at the end of the year. The committed and unspent funding is for capital projects that have not commenced and/or are in progress. The majority of the projects are underway and funding will be spent within the next few years depending on the extent/timing of individual capital projects.

This report includes the following:

1. Capital Projects in Progress as of December 31, 2015 (which includes committed capital/unspent capital envelopes year end balance as well as committed reserve funds for capital projects).
2. Completed Capital Projects from October 2015 to March 2016.

1. Capital Projects in Progress as of December 31, 2015

The overall balance of funds previously approved for capital projects is approximately \$158.8 million which will be spent in the coming years based on the timing and extent of the capital projects. For example, some water and wastewater plant projects and road projects require several years for completion.

Appendix A is a summary which shows the breakdown of the unspent capital funds/committed reserve funds previously approved by department/division and Appendix B provides a list of those significant capital projects as of December 31, 2015. There are some projects with an amount in brackets under "unspent capital envelopes" column, as these are repaid from future envelopes as explained below for internally debt financed projects.

Committed Capital (= Unspent Capital Envelopes)

Signed By

Report Prepared By

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Co-ordinator of Budgets
Digitally Signed Jun 7, 16

Recommended by the Department

Ed Stankiewicz
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The Committed Capital (unspent capital envelopes) balance as at December 31, 2015 was \$100 million which represents funds approved but not yet spent as projects have not commenced and/or are in progress. There are internal borrowings of \$23 million resulting in a capital fund balance of \$77 million.

The internally debt financed expenditures of \$23 million will be repaid to the Capital Fund with interest (charged at 1% above the average investment rate at the time the internal financing is approved in accordance with the City's Investment Policy) and funded in future years from capital envelopes, development charges and Section 391 charges. This balance consist of the following significant capital projects approved by Council: Levack Water Supply, South End Rock Tunnel, Kingsway water and wastewater project, Gerry McCrory - Countryside Sports Complex, South Branch Library, Mausoleum Phase 5 at Civic Cemetery, Communications Infrastructure and the Lionel E. Lalonde Centre.

Committed Reserve Funds

As of December 31, 2015, the balance in the committed reserve funds for capital projects is approximately \$56 million with another \$2.6 million included within obligatory reserve funds.

The committed reserve funds are set aside when approved by Council and transferred out of the reserve fund when the costs have been incurred. The funds within obligatory reserve funds are set aside to be spent for specific areas/projects in accordance with various agreements and contracts (ie. Federal Gas Tax).

2. Completed Capital Projects from October 2015 to March 2016

Also included in this report are the completed capital projects in excess of \$200,000 as per the Capital Budget Policy.

The Capital Budget Policy was followed and has given authority to staff to reallocate funds between capital projects or transferred to the respective Capital Financing Reserve Fund.

Appendix C is a summary of all completed capital projects over \$200,000 and cancelled capital projects from the period of October 2015 to March 2016 including explanations for variances greater than \$50,000.

Appendix A - Capital Projects in Progress - Summary
December 31, 2015

	Capital Fund (Non-Interest Bearing)	Future Financing (Spent)	Subtotal Committed Capital - 2015	City Reserve Funds (Interest Bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress - 2015
Infrastructure Services						
Roads	31,620,596	1,217,281	32,837,877	20,109,128	1,097,098	54,044,104
Drains & Stormwater Management	6,437,449	-	6,437,449	6,485,973	(141)	12,923,281
Water	17,649,494	1,199,232	18,848,726	5,961,166	-	24,809,892
Wastewater	21,364,303	3,634,418	24,998,722	2,237,545	1,074,755	28,311,022
Environmental Services	983,471	829,724	1,813,195	799,538	-	2,612,733
Facility Rationalization	110,536	-	110,536	-	-	110,536
Planning	77,144	-	77,144	1,137,928	125,170	1,340,243
Economic Development	-	-	-	2,623,422	-	2,623,422
	78,242,994	6,880,655	85,123,649	39,354,700	2,296,882	126,775,232
Citizen, Leisure & Assets						
Healthy Communities	826,737	-	826,737	-	-	826,737
Leisure Services	(2,540,172)	5,473,471	2,933,300	1,728,797	96,682	4,758,779
Library & Citizen Services	(2,450,972)	3,022,307	571,335	-	-	571,335
Cemetery Services	48,314	275,563	323,877	103,696	-	427,573
Healthy Community Initiatives	513,202	-	513,202	-	-	513,202
Facilities	1,996,783	-	1,996,783	7,482,416	159,275	9,638,474
Transit	125,381	-	125,381	81,923	7,878	215,182
Fleet	(0)	-	(0)	748,151	-	748,151
Parking	(0)	-	(0)	160,751	-	160,751
	(1,480,726)	8,771,341	7,290,615	10,305,734	263,835	17,860,184
Health, Social & Emergency Services						
Health & Social Services	748,567	-	748,567	81,722	-	830,289
Fire Services	2,966,869	174,805	3,141,674	201,300	-	3,342,975
Emergency Medical Services	451,029	-	451,029	571,432	-	1,022,460
Emergency Management	(2,115,835)	2,224,246	108,411	-	-	108,411
	2,050,630	2,399,051	4,449,681	854,453	-	5,304,134
Administrative Services						
Administration	1,021,966	-	1,021,966	59,359	-	1,081,325
Information Technology	546,912	-	546,912	497,603	-	1,044,514
ERP	1,751,768	-	1,751,768	582,721	-	2,334,489
	3,320,645	-	3,320,645	1,139,682	-	4,460,328
Police						
Police Services	0	-	0	4,072,978	-	4,072,978
Communication Infrastructure	(4,987,691)	4,987,691	(0)	350,000	-	350,000
	(4,987,691)	4,987,691	(0)	4,422,978	-	4,422,978
TOTAL	77,145,852	23,038,738	100,184,590	56,077,548	2,560,717	158,822,856

Appendix B - Capital Projects in Progress - Detailed Listing
December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Infrastructure Services						
Roads and Bridges	31,620,596	1,217,281	32,837,877	20,109,128	1,097,098	54,044,104
Roads	21,914,008	1,217,281	23,131,289	15,948,837	1,097,098	40,177,224
Second Ave (Sudbury)	5,385,260				140,000	5,525,260
Contingency (ongoing*)	2,294,970					2,294,970
MR 89 from Skead Road to Rix Street	1,467,978					1,467,978
Moonlight Avenue (ongoing*)	1,146,926			1,300,000	165,000	2,611,926
Frobisher Yard Upgrades	1,304,796					1,304,796
Property Acquisition	1,145,543					1,145,543
Crean Hill Road	1,100,000			194,956		1,294,956
Elgin Street Greenway	1,000,000			40,000		1,040,000
Regent/Bouchard/Southview (ongoing*)	950,763					950,763
Second Avenue (Coniston)	884,715					884,715
MR 15 (ongoing*)	858,561					858,561
Future Road Projects - Consultants	798,999					798,999
Maley Drive	684,233			12,239,032		12,923,265
Ghandi Lane (ongoing*)	443,432					443,432
Sidewalk/Curb Improvements (ongoing*)	376,686					376,686
MR 84 Moose Mountain	364,146			459,999		824,145
Traffic Calming	315,000					315,000
Leslie Street	295,000					295,000
MR 4	279,865					279,865
Amanda Street	240,000					240,000
Lamothe Street	235,000					235,000
MR 55	219,956					219,956
Kingsway	214,785			3,319		218,104
MR 15 MR 80 Intersection Improvements	(18,425)			416,332		397,908
Subdivision Asphalt (ongoing*)	(75,430)				783,848	708,418
Frood Road	(1,217,281)	1,217,281				(0)
Cycling Infrastructure				500,000		500,000
Barrydowne Extension Environmental Assessmen				497,760		497,760
Various Other Projects < \$200,000	1,218,530			297,437	8,250	1,524,218

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December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Bridges	9,706,588	-	9,706,588	4,160,292	-	13,866,880
Vermillion River Bridge (MR 55)	1,937,117					1,937,117
MR 55 (CPR Overhead)	998,762					998,762
Riverside Dr Bridge	898,798					898,798
Various Bridge Repairs	802,214					802,214
Mikkola Road Bridge	648,798					648,798
Panache Lake Road Bridge	637,280					637,280
Frappier Road Bridge	548,779					548,779
MR 15 Bridges (includes 4 bridges)	505,363			1,500,000		2,005,363
Garson Coniston Road Bridge	500,000					500,000
Ironside Lake Road Bridge	500,000					500,000
Dougals Street Bridge	498,784					498,784
Black Lake Road Bridge	448,762					448,762
Walter Street Bridge	400,000					400,000
Allan Street Bridge	381,929					381,929
Government Road Bridge				578,242		578,242
Balsam Street Bridge				564,095		564,095
Little Panache Lake Narrows Bridge				537,280		537,280
Williams Avenue Bridge				533,649		533,649
Bowlands Bay Bridge				447,025		447,025
Drains & Stormwater Management	6,437,449	-	6,437,449	6,485,973	(141)	12,923,281
Minnow Lake Treatment Station	1,607,707					1,607,707
Junction Creek Stormwater Management	1,555,125					1,555,125
Capreol Storm Drainage	954,333					954,333
Storm Sewer Upgrades	556,000					556,000
Val Caron Drain	474,137					474,137
Whitson Paquette Drain	296,424			4,114,363		4,410,787
Countryside Stormwater Pond	292,287					292,287
Upper Whitson River	155,000					155,000
Horizon Stormwater Facility	48,940			405,824		454,764
Stormwater Management	-			315,786		315,786
Mountain Street Storm Outlet	(63,135)			1,650,000	(141)	1,586,724
Various Other Projects < \$125,000	560,633					560,633

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December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Water	17,649,494	1,199,232	18,848,726	5,961,166	-	24,809,892
Plants	8,292,775	1,199,232	9,492,007	1,187,804	-	10,679,811
Various Well Building Repairs/Upgrades	2,464,458					2,464,458
Well Inspections Rehabilitations	1,161,916					1,161,916
Val Caron Booster Station	1,050,611					1,050,611
SCADA/Communications	1,001,312					1,001,312
David Street Water Treatment Plant	486,031					486,031
Security Improvements	459,300					459,300
Ramsey Lake Outfall	421,000					421,000
Various Booster Station Upgrades	400,000					400,000
Vermilion Water Treatment Plant	325,000					325,000
Plant Process Energy Optimization	282,290					282,290
Health & Safety Upgrades	280,361					280,361
Operating Manuals	263,711					263,711
Storage Tank Inspections	259,775					259,775
Operational Optimization	250,000					250,000
Water Filling Station	240,206					240,206
Reactivator Upgrades	200,000					200,000
ESA Inspections Upgrades	189,066					189,066
Asset Management Plan & Software	175,000					175,000
Various Plant Repairs	173,974					173,974
Source Protection Plan	129,492					129,492
ROI Technology Study	126,435					126,435
Filter Replacement at Wanapitae WTP	114,578					114,578
Groudwater Studies	101,506					101,506
Onaping Wells Caustic Soda	100,000					100,000
Well Facility Audit	100,000					100,000
New Valley East Wells	(1,199,232)	1,199,232				-
Wanapitae Water Treatment Plant	(1,865,379)	677,575		1,187,804		-
Various Other Projects < \$100,000	601,365					601,365

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December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Linear	9,356,719	-	9,356,719	4,773,363	-	14,130,081
Maley Drive Watermain	1,399,824					1,399,824
Valley Water System	734,928					734,928
System Improvements	729,655					729,655
Whitefish Rechlorination Station	634,012					634,012
Vermilion Water System	550,000					550,000
Wanapitei Trunk Design	400,694					400,694
Distribution System Optimization	400,000					400,000
Distribution Support	399,492					399,492
Water Valve & Meter Replacement	356,743			81,755		438,498
Watermain Rehabilitation	275,651					275,651
As Built Drawings Update	269,564					269,564
Second Avenue (Sudbury)	269,054			430,946		700,000
Leak Detection Annual Program	245,269					245,269
Second Avenue (Coniston)	197,007			252,648		449,655
Ash/Adler Street	181,937					181,937
Third Avenue (Lively)	156,888					156,888
MR 80 Watermain Crossing	150,000					150,000
Water Air Release Valve Assessment	150,000					150,000
Watermains with Roads Contingency	144,037					144,037
Water Efficiency Plan	140,604					140,604
Dollard Avenue	137,031					137,031
Automatic Vehicle Locator	135,510					135,510
Water Service Replacement	125,013					125,013
Frobisher Depot Upgrades	112,500					112,500
Elm Street	110,000					110,000
Trench Rescue Training	100,000					100,000
AMR Water Meters				2,300,000		2,300,000
Moonlight Avenue				1,093,362		1,093,362
Concrete Pressure Pipe				300,000		300,000
Various Other Projects < \$100,000	851,307			314,653		1,165,960

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December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Wastewater	21,364,303	3,634,418	24,998,722	2,237,545	1,074,755	28,311,022
Plants	15,585,095	1,848,562	17,433,657	1,151,371	-	18,585,027
Walden WWTP	5,065,829					5,065,829
Valley East WWTP	2,403,308					2,403,308
Infrastructure Master Plan	1,498,091					1,498,091
Charles Street Lift Station	1,481,481					1,481,481
Lift Station Upgrades	1,351,919					1,351,919
SCADA/Communications	835,880					835,880
Biosolids Facility	664,267					664,267
Energy Saving Initiatives	550,000					550,000
Chelmsford WWTP	300,000					300,000
Azilda WWTP	287,087					287,087
Operating Manuals	266,064					266,064
Belanger Lift Station	213,501					213,501
Lift Station Pump Replacement	205,529					205,529
Security Improvements	171,394					171,394
Plant Process Energy Optimization	156,458					156,458
Asset Management Plan & Software	150,000					150,000
Various Roofing & Fencing	149,024					149,024
Miscellaneous Plant Repairs	148,752					148,752
Health & Safety Upgrades	136,036			250,000		386,036
Garson Lagoon	128,293					128,293
Sudbury WWTP	(1,848,562)	1,848,562				(0)
Upgrade Primary Lagoons				500,000		500,000
Meatbird Transfer Station				401,371		401,371
Various Other Projects <\$105,000	1,270,743					1,270,743

Appendix B - Capital Projects in Progress - Detailed Listing
December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Linear	5,779,208	1,785,857	7,565,065	1,086,175	1,074,755	9,725,994
Gatchel Outfall Sewer	1,079,731			509,295		1,589,025
Lively Sewer System Upgrades	650,000					650,000
Sewer System Annual Repairs	623,094				159,779	782,873
Operating Manuals	560,640					560,640
Collection Support	440,019					440,019
Regent/Bouchard/Southview	422,961					422,961
System Improvements	403,676					403,676
Access Road	400,308				87	400,395
Moonlight Avenue	350,000				197,483	547,483
Kingsway Sewer Lining	307,660				55,668	363,328
Combined Sewer Assessment	300,000					300,000
Dollard Avenue	226,675					226,675
Algonquin Sewer	220,000					220,000
I&I Annual Assessment	173,701					173,701
Second Ave (Sudbury)	171,156					171,156
Automatic Vehicle Locator	169,281					169,281
Sewer with Watermain Contingency	164,220					164,220
Sherwood Lift Station & Forcemain (Section 391)	160,000					160,000
Frobisher Depot Upgrades	112,500					112,500
Trench Rescue Training	100,000					100,000
Lasalle/Notre Dame Improvements	85,105					85,105
Frood Road System Improvements	76,188					76,188
Barry Downe from Westmount to Kingsway	20,000				147,902	167,902
Levesque Section 391	(252,786)				441,000	188,214
Kingsway Project	(1,785,857)	1,785,857				-
Preventative Plumbing Subsidy				567,503		567,503
Various Other Projects <\$70,000	600,936			9,377	72,836	683,149

Appendix B - Capital Projects in Progress - Detailed Listing
December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Environmental Services	983,471	829,724	1,813,195	799,538	-	2,612,733
Hanmer Landfill Cell Closure	758,105			216,741		974,846
Sudbury Landfill Cell Closure	430,035			242,679		672,714
Automatic Vehicle Locators	205,589					205,589
Azilda Landfill Cell Closure	80,000					80,000
Sudbury Landfill Pad & Signs	73,622					73,622
Sudbury Landfill Gas and Leachate Collection System	(829,724)	829,724				-
Sudbury Landfill Recycling Site				340,118		340,118
Various Other Projects < \$70,000	265,843	-		(0)		265,843
Facility Rationalization	110,536	-	110,536	-	-	110,536
Study Costs	110,536					110,536
Planning	77,144	-	77,144	1,137,928	125,170	1,340,243
Capreol & Levack CIP	36,014					36,014
Elgin Street Greenway	25,149					25,149
Official Plan	13,767			105,000		118,767
Growth Related Projects				832,928		832,928
Development Cost Sharing				200,000		200,000
Greenspace					125,170	125,170
Various Other Projects < \$1,500	2,214	-		-	-	2,214
Economic Development	-	-	-	2,623,422		2,623,422
Farmer's Market				1,920,179		1,920,179
Walden Industrial Park				387,782		387,782
Industrial Land Strategy				315,460		315,460
Citizen, Leisure and Assets						
Healthy Communities	826,737	-	826,737	-	-	826,737
Chelmsford Family Health Team	820,950					820,950
Various Project	5,787	-		-		5,787

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December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Leisure Services	(2,540,172)	5,473,471	2,933,300	1,728,797	96,682	4,758,779
Accessibility	495,846					495,846
Junction Creek Waterway Park	219,170					219,170
Arena Lighting Retrofit	185,000					185,000
Bell Park Electronic Information Board	180,718					180,718
Carmichael Arena Condensor	148,525					148,525
Lively Citizen Centre Roof	146,460					146,460
Capreol Arena	144,902					144,902
Brebeuf Tennis Courts	140,000					140,000
Falconbridge Community Centre	120,000					120,000
Valley East Youth Centre	100,000			60,184		160,184
Queens Athletic Field	95,000					95,000
Playground Buildings	80,506					80,506
Blezzard Valley Ball Field	80,000					80,000
Various Parks Safety & Security	77,289					77,289
Jim Coady Arena	75,000					75,000
Howard Armstrong Recreation Centre - Mechanica	60,000					60,000
Various Facilities Safety & Security	53,894					53,894
Minnow Lake Dog Park	52,420					52,420
Bike Path	50,000					50,000
HARC Family Washroom	50,000					50,000
Minnow Lake Place	48,230			50,000		98,230
Various Playfields	43,000					43,000
Life Cycle Building Analysis	42,917					42,917
Barrydowne Arena	40,000					40,000
Capreol Park	40,000					40,000
Arena Upgrades	35,197			1,597		36,794
Pool/Waterfront Upgrades	34,423					34,423
McClelland Arena Parking	31,874					31,874
Northern Water Sports Centre	(199,641)					(199,641)
Capreol & Raymond Plourde Arena Asbestos Retrofits	(362,831)	362,831				-
Gerry McCrory Countryside Arena Sports Comple>	(5,110,640)	5,110,640				-
Ski Lift Upgrades				605,000		605,000
Former St Joseph's Parking Lot Enhancements				350,000		350,000
Bell Park Enhancements				300,000		300,000
Designated Substance Survey (DSS) Audits				198,998		198,998
Bell Park Accessibility				101,593		101,593
Parks Equipment Replacement				53,538		53,538
LU Track Phase 2					46,682	46,682
Bell Park Splash Park					50,000	50,000
Various Other Projects < \$25,000	262,568	-		7,888	-	270,456

Appendix B - Capital Projects in Progress - Detailed Listing
December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Library & Citizen Services	(2,450,972)	3,022,307	571,335	-	-	571,335
Radio Frequency Identification	200,000					200,000
Library Archives	104,456					104,456
Library Shelving	50,200					50,200
Community Archives	40,000					40,000
Energy Retrofits	38,717					38,717
Museum Website	30,000					30,000
South End Library	(3,022,307)	3,022,307				-
Various Other Projects < \$20,000	107,963	-		-		107,963
Cemetery Services	48,314	275,563	323,877	103,696	-	427,573
Civic Cemetery Road Realignment	275,000			75,000		350,000
Long Lake Property Acquisition	41,682					41,682
Mausoleum Phase 5	(275,563)	275,563				-
Columbria Niche Walls				27,404		27,404
Various Other Projects < \$4,000	7,195	-		1,292		8,487
Healthy Community Initiatives Fund	513,202	-	513,202	-	-	513,202
Facilities	1,996,783	-	1,996,783	7,482,416	159,275	9,638,474
199 Larch Street	85,000		85,000	1,724,691	-	1,809,691
Emergency Generator	85,000			580,000		665,000
Garage Podium Concourse				200,000		200,000
Upper Concourse Day Care Roof Repairs				190,000		190,000
HVAC Upgrades				165,000		165,000
Accessibility Audit				140,000		140,000
Skylight Replacement				80,000		80,000
Energy Conservation				75,000		75,000
Elevator Door Restrictors				60,000		60,000
Elevator Equipment Guarding				59,573		59,573
Various Other Projects < \$40,000	(0)	-		175,118		175,118

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December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Tom Davies Square	1,268,815		1,268,815	3,757,740	-	5,026,555
Automation System	167,687					167,687
Structural Report Repairs	101,831					101,831
Fire Safety Equipment	100,000					100,000
Window Pane Replacement	83,284					83,284
Skylight Replacement	69,033					69,033
Generator Replacement	65,000					65,000
Electrical Systems	57,535					57,535
Exterior Stairs	53,397			96,916		150,313
Smoke Seal & Firestop	53,174					53,174
Air Quality Upgrades	50,000					50,000
Natural Gas Boiler Replacement	50,000			250,000		300,000
Window & Door Replacement	50,000					50,000
Pairs Street Service Entrance	45,000					45,000
Spandrel Connection	45,000					45,000
Main Heat Pump	40,154					40,154
Cooling Tower	33,835					33,835
Structural Repairs	33,190					33,190
Electrical Distribution Audit & Review	30,000					30,000
Interior Repairs & Maintenance	30,000					30,000
Concourse Upgrades				2,000,000		2,000,000
Elevator Upgrades				1,410,823		1,410,823
Various Other Projects < \$27,000	110,696	-		-		110,696
Various Other Facilities	642,967		642,967	1,999,986	159,275	2,802,228
CLELC Various Projects	272,725					272,725
Energy Conservation	88,270					88,270
Van Horne Fire Station	54,805					54,805
Contingency	52,372					52,372
Various Fire Halls	44,392					44,392
Various Roof Scans	40,000					40,000
North West Depot	30,000					30,000
Solar Panels				1,999,986		1,999,986
Long Lake Park					159,275	159,275
Various Other Projects < \$25,000	60,403	-		-		60,403

Appendix B - Capital Projects in Progress - Detailed Listing
December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Transit	125,381	-	125,381	81,923	7,878	215,182
Wayfinding Program	50,000					50,000
1160 Lorne Street	30,668					30,668
Transit Buildings	29,713			57,787		87,500
License Fees	15,000					15,000
Terminal/Bus Shelters				15,482		15,482
Bus Rebuilds				8,654		8,654
St Gabriels Villa - trial transit service					7,878	7,878
Fleet	(0)	-	(0)	748,151	-	748,151
Vans				289,895		289,895
3/4 Ton 4x4 Pickups				232,575		232,575
1 Ton Dump				90,000		90,000
Fuel Storage Sites				71,360		71,360
1/2 Ton Pickups				41,579		41,579
Various Other Projects < \$25,000	(0)	-		22,742	-	22,742
Parking	(0)	-	(0)	160,751	-	160,751
Signage				119,400		119,400
Pay & Display Machine				30,000		30,000
Parking Improvements	(0)	-		11,351		11,351
Health, Social & Emergency Services						
Health & Social Services	748,567	-	748,567	81,722	-	830,289
Pioneer Manor - Nurse Call Station	500,000					500,000
Pioneer Manor - Parking	87,973					87,973
Pioneer Manor - Telephone System	70,000					70,000
Pioneer Manor - Food Services	31,851					31,851
Pioneer Manor - Electrical/Lighting Upgrades	27,035					27,035
Pioneer Manor - Ceiling Lifts				81,722		81,722
Various Other Projects < \$20,000	31,707	-		-		31,707

Appendix B - Capital Projects in Progress - Detailed Listing
December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Fire Services	2,966,869	174,805	3,141,674	201,300	-	3,342,975
Custom Pumper	1,251,524					1,251,524
Light Rescue Vehicle	1,009,196					1,009,196
Small Fleet Vehicles	138,491					138,491
Personal Protective Equipment	133,685					133,685
Prevention System	130,000					130,000
Support Vehicle	117,470			14,614		132,084
Station Generator	95,958					95,958
Communication & Technology Equipment	84,471					84,471
Outdoor Signs	61,386					61,386
Vehicle Extrication Tools	54,726					54,726
Bunker Gear	(174,805)	174,805				(0)
Records Management System				114,597		114,597
Incident Management				72,088		72,088
Various Other Projects < \$35,000	64,768	-		-		64,768
Emergency Medical Services	451,029	-	451,029	571,432	-	1,022,460
EMS Station Development	291,586					291,586
Medical Equipment & Supplies	117,277					117,277
Penless Technology	42,165					42,165
Paramedic Response Unit				235,584		235,584
Ambulance				84,035		84,035
Emergency Response Vehicle				78,588		78,588
Remote Response Unit (ARGO)				65,000		65,000
Auto Medication System				60,000		60,000
Various Other Projects < \$25,000	-	-		48,225		48,225
Emergency Management	(2,115,835)	2,224,246	108,411	-	-	108,411
Lionel E Lalonde Center	(2,224,246)	2,224,246				-
Equipment Upgrades	73,978					73,978
EOC Renewal	34,433					34,433

Appendix B - Capital Projects in Progress - Detailed Listing
December 31, 2015

	Capital Fund (non-interest bearing)	Future Financing (Spent)	Subtotal Committed Capital	City Reserve Funds (interest bearing)	Obligatory Reserve Funds	Total Capital Projects in Progress
Administrative Services						
Administration	1,021,966	-	1,021,966	59,359	-	1,081,325
Document Central Printer	273,886					273,886
Corporate Infrastructure	218,680					218,680
Central Mailing Equipment	137,923					137,923
Furniture Upgrades	123,078					123,078
TDS Committee Room	118,849			7,600		126,448
Telephone Upgrades	84,620			51,759		136,379
Various Other Projects < \$20,000	64,930	-		-		64,930
Information Technology	546,912	-	546,912	497,603	-	1,044,514
Microsoft Office Products	249,117					249,117
Geographic Information Systems	87,191			100,000		187,191
Audit Logging Software	61,442			82,558		144,000
SAN Upgrade	56,991					56,991
Business Applications	49,420			315,045		364,464
Network Wireless Infrastructure	42,164					42,164
Various Other Projects < \$500	587	-		-		587
ERP	1,751,768	-	1,751,768	582,721	-	2,334,489
MMMS ERP	1,587,984					1,587,984
ERP Training	163,784					163,784
Corporate ERP Projects				339,905		339,905
HRMS Upgrade				242,816		242,816
Police						
Police Services	0	-	0	4,072,978	-	4,072,978
Leasehold Improvements				3,161,349		3,161,349
Renovations				357,717		357,717
Fleet				259,845		259,845
Service Assessment				100,000		100,000
Various Other Projects < \$70,000	0	-		194,068		194,068
Communication Infrastructure	(4,987,691)	4,987,691	(0)	350,000	-	350,000
Communication Infrastructure	(4,987,691)	4,987,691				(0)
Backup Generator				350,000		350,000
TOTAL	77,145,852	23,038,738	100,184,590	56,077,548	2,560,717	158,822,856

Appendix C
City of Greater Sudbury
Completed Capital Projects over \$200,000
Completed between October 2015 and March 2016

Note - For all projects below, transfers have been completed in accordance with the Capital Budget Policy and variances greater than \$50,000 have been explained.

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes		
Infrastructure Services	Roads	Railway Crossing Improvements	2011	2011 Capital Budget	300,000				
		2015 Capital Budget		200,000					
				<u>500,000</u>	633,492	(133,492)	1		
			MR4	2012	2012 Capital Budget	3,500,000			
		Vale Contribution	14,928,381						
			<u>18,428,381</u>		19,333,459	(905,078)	2		
			Regent, Bourchard, Southview	2013	2013 Capital Budget - Regent from Bouchard to Walford	3,250,000			
		2013 Capital Budget - Bouchard from Regent to Southview	730,000						
		2013 Capital Budget - Southview from Bouchard to Cranbrook	260,000						
			<u>4,240,000</u>		3,198,715	1,041,285	3		
			Jean Street	2013	2013 Capital Budget	315,000	521,830	(206,830)	4
			Kingsway	2014	2013 Capital Budget	1,700,000	1,481,976	218,024	5
	MR15 MR80 Intersection Improvements	2014	2014 Capital Budget - MR 15/MR 80 Intersection Improvements	2,000,000					
	2014 Capital Budget - MR 80 from Mackenzie Street to Whitson River		1,500,000						
	2014 Capital Budget - MR 80 from Main Street to Mackenzie Street		1,400,000						
			<u>4,900,000</u>	4,858,289	41,711				
	Ester Street	2014	2014 Capital Budget	400,000	401,634	(1,634)			
	Frood Road	2014	Council Resolution CC2014-86	1,355,000	1,437,281	(82,281)	6		
	Traffic System Improvements	2014	2014 Capital Budget	150,000	217,089	(67,089)	7		
	Elgin Street	2014	2014 Capital Budget	215,000	497,268	(282,268)	8		

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes
	Roads	Streetlighting Upgrades 2015 Capital Budget	2015	250,000	445,079	(195,079)	9
		Various Bridge Repairs 2015 Capital Budget	2015	1,900,000	2,074,181	(174,181)	10
		Guide Rail Installation 2015 Capital Budget	2015	250,000.00	188,902.96	61,097	11
		Vaughan Avenue 2015 Capital Budget	2015	350,000	549,494	(199,494)	12
		Skead Road (Various Locations) 2015 Capital Budget	2015	400,000	385,384	14,616	
		Elm Street (Val Caron) 2015 Capital Budget	2015	565,000	427,256	137,744	13
		David Street 2015 Capital Budget	2015	350,000	537,703	(187,703)	14
		Ronald Crescent 2015 Capital Budget	2015	315,000	256,938	58,062	15
		Louisa Drive 2015 Capital Budget	2015	310,000	186,761	123,239	16
		Kipling Court 2015 Capital Budget	2015	280,000	238,564	41,436	
		Navanod Road 2015 Capital Budget	2015	275,000	303,143	(28,143)	
		Laura Avenue 2015 Capital Budget	2015	260,000	208,190	51,810	17
		Prevost Street 2015 Capital Budget	2015	220,000	178,042	41,958	
	Drains	Lake Nepahwin Treatment Station 2006 Capital Budget - Dominion Drive Box Culvert 2008 Capital Budget - Pond Land Acquisition 2008 Capital Budget 2009 Capital Budget 2010 Capital Budget 2011 Capital Budget	2008	200,000 150,000 1,400,000 1,355,000 500,000 945,000			
				4,550,000	4,627,178	(77,178)	18
		Rockwood Storm Sewer 2006 Capital Budget 2007 Capital Budget 2008 Capital Budget 2010 Capital Budget	2011	190,000 225,000 50,000 400,000			
				865,000	805,369	59,631	19

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes
	Water	Third Avenue (Lively) 2012 Capital Budget	2012	750,000	392,273	357,727	20
		Regent, Bouchard, Southview 2012 Capital Budget - Southview from Bouchard to Cranbrook 2013 Capital Budget - Regent from Bouchard to Walford 2013 Capital Budget - Bouchard from Regent to Southview	2013	650,000 2,200,000 340,000 <hr/> 3,190,000	2,104,742	1,085,258	21
		John Street (Sudbury) 2013 Capital Budget	2013	550,000	944,075	(394,075)	22
		Jean Street 2013 Capital Budget	2014	550,000	701,518	(151,518)	23
		Beatrice Easement 2013 Capital Budget	2013	100,000	330,913	(230,913)	24
		Dollard Avenue 2014 Capital Budget	2014	550,000	413,690	136,310	25
		Elgin Street 2014 Capital Budget	2014	550,000	762,201	(212,201)	26
		Watermain Rehabilitation 2014 Capital Budget	2014	1,000,000	1,434,443	(434,443)	27
		Frood Road Council Resolution CC2014-86	2014	525,000	443,241	81,759	28
		Algonquin Watermain Council Resolution CC2014-98	2014	750,000	690,215	59,785	29
		Morin Avenue 2015 Capital Budget	2015	250,000	314,845	(64,845)	30
		Barbara Street 2015 Capital Budget	2015	175,000	261,363	(86,363)	31
		Ash/Adler Street (Emergency Work) 2015 Capital Budget reallocation from cancellation of BarryDowne capital project as per Completed Capital Projects report to Council in September 2015.	2015	600,000	526,118	73,882	32
		Well Inspection Rehabilitation 2010 Well Inspections 2011 Well Inspections		300,000 300,000 <hr/> 600,000	183,146	416,854	33

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes	
	Wastewater	Regent, Bouchard, Southview	2013					
		2012 Capital Budget - Southview - Bouchard to Cranbrook		200,000				
		2013 Capital Budget - Regent - Bouchard to Walford		250,000				
		2013 Capital Budget - Bouchard - Regent to Southview		200,000				
				<hr/>	650,000	227,039	422,961	34
		John Street (Sudbury)	2013					
		2013 Capital Budget		200,000	329,640	(129,640)	35	
		Dollard Avenue	2014					
		2014 Capital Budget		400,000	173,325	226,675	36	
		Frood Road	2014					
	Council Resolution CC2014-86		325,000	389,312	(64,312)	37		
	Sewer Inspection Program	2015						
	2015 Capital Budget		500,000	490,296	9,704			
	Lift Station Upgrades	2011						
	2011 Capital Budget		430,000	387,524	42,476			
	Lift Station Upgrades - Pump Replacement	2011						
	2012 Capital Budget		200,000	188,204	11,796			
	Lift Station Upgrades - SCADA/Communications	2012						
	2010 Capital Budget		300,000	317,421	(17,421)			
	Jacob Street Lift Station	2012						
	2011 Capital Budget Enhancement		450,000					
	2011 Capital Budget		200,000					
	2012 Capital Budget		200,000					
			<hr/>	850,000	1,307,141	(457,141)	38	

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes	
Assets, Citizen & Leisure	Transit	1160 Lorne Street Depot	2010					
		2010 Council Report - Aug 11, 2010 Closed		3,422,800				
		2011 Capital Budget		1,000,000				
		2013 Capital Budget		1,012,392				
		2013 Capital Budget		914,187				
		2014 Capital Budget		890,226				
		Council Resolution CC2012-37		4,631,149				
	Council Resolution CC2015-97		17,016,702					
					28,887,456	25,855,410	3,032,046	39
		Fleet	Vector Truck Equipment	2015				
2014 Capital Budget			400,000	417,692	(17,692)			
Tandem Multi-Function	2015							
		2015 Capital Budget		1,125,000	1,149,025	(24,025)		
		Trackless MT5	2015					
		2015 Capital Budget		290,000	274,346	15,655		
	199 Larch Street	Transformer Upgrades	2013					
		2013 Capital Budget		175,000	418,666	(243,666)	40	
		Garage Podium/ Curtainwall Repairs	2014					
		2014 Capital Budget - Garage Podium Roof Repairs		200,000				
		2013 Capital Budget - Structural Repairs (Portion of Budget for Curtainwall)		70,685				
				270,685	337,941	(67,256)	41	
	Citizen & Leisure	Nepahwin Lake Park Building						
		2010 Capital Budget - Building Upgrades		50,000				
		2011 Capital Budget - Roof		180,000				
		2014 Capital Budget - Interior and Exterior Building Renovation		80,000				
				310,000	328,833	(18,833)		
		Parks Equipment	2014					
		2008-2011 Combined Capital Budget Surplus Reallocation (as per Council report for Oct 2013 - June 2014 completed capital projects - surplus carry forward to 2014 Parks Equipment)		135,373				
		2012 Capital Budget		100,000				
		2013 Capital Budget		100,000				
		2014 Capital Budget		100,000				
				435,373	451,889	(16,516)		

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes
	Citizen & Leisure	Chelmsford Arena Council Resolution CS2013-42 2015 Capital Budget - Lobby Refurbishment 2015 Capital Budget - Accessibility Washrooms	2014	2,335,000 160,000 50,000			
				<hr/> 2,545,000	2,731,080	(186,080)	42
		ESA (Safety/Security) Retrofits - Park Services 2012 Capital Budget	2012	200,000	172,173	27,827	
		Raymond Plourde Asbestos Retrofits Council Resolution CC2015-339 (included in 2016 Capital Budget)	2015	374,140	401,140	(27,000)	
Emergency Services	EMS	Ambulance 2015 Capital Budget	2015	621,220	537,185	84,035	43
Health & Social Services	Pioneer Manor	Ceiling Lifts 2013 Capital Budget	2013	350,000	268,278	81,722	44
Outside Boards	Public Safety	Communication Infrastructure 2011 Capital Budget 2012 Capital Budget 2012 Transit Capital Budget 2012 Fire Capital Budget 2013 Capital Budget 2014 Capital Budget 2015 Capital Budget Internal Financing from 2016-2021 Capital Budgets	2011	595,000 906,180 304,000 2,270,074 943,333 950,640 950,640 5,703,840			
				<hr/> 12,623,707	12,578,217	45,490	
Cancelled Projects							
Infrastructure Services	Environmental Services	Hauled Sewage Site Closure 2009 Capital Budget		115,000			45
Assets, Citizen & Leisure	Citizen & Leisure	Splash Park at Bell Park - ACT Partnership 2011 Capital Budget		50,000			46
		Naughton Community Centre - Furnace 2015 Capital Budget		30,000			47
	Tom Davies Square	Expansion Joint 2015 Capital Budget		50,000			48
		Concourse Landscaping Design and Update per Master Plan 2015 Capital Budget		100,000			49
	Assets	Transit - Elm Street Bus Depot - Building Shell Assessment 2015 Capital Budget		10,000			50

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes
Notes:							
1		Actual expenditures were higher than budgeted due to additional railway work being completed. The overexpenditures were funded from the 2008 Railway Crossing budget.					
2		Actual expenditures were higher than budgeted due to unfavourable tender pricing. The overexpenditures were funded from the 2010-2013 Road Contingency accounts.					
3		Actual expenditures were lower than budgeted due to favourable tender pricing. The surplus was transferred to fund overexpenditures on Elgin Street (\$170K), Vaughan Street (\$45K), David Street (\$40K), and Navanod Road (\$13K). The remaining surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Roads for the 2016 year end.					
4		Actual expenditures were higher than budgeted due to additional storm sewer installations and unfavourable soil conditions. The overexpenditures were funded from Garson Coniston Road (\$203K), Bancroft Drive (\$89K), Surface Treatment Asphalt (\$33K), and Crack Sealing (\$20K).					
5		Actual expenditures were lower than budgeted due to favorable tender pricing. The surplus was transferred to MR15 Bridges account.					
6		Actual expenditures were higher than budgeted due to additional storm sewer work that was required. The overexpenditures were funded from Bancroft Drive.					
7		Actual expenditures were higher than budgeted due to additional work on Elgin Street. The overexpenditures were funded from Lasalle/Barrydowne Intersection (\$13K) and the Roads Contingency account.					
8		Actual expenditures were higher than budgeted due to additional work required due to Water and Wastewater modifications. The overexpenditures were funded from Regent, Bouchard, Southview (\$170K), and the Roads Contingency account.					
9		Actual expenditures were higher than budgeted due to additional lamp post replacements due to safety concerns as well as for the conversion to LED. The overexpenditures were funded from the Roads Contingency account (\$44,240.34), and Errington St (\$150,838.88).					
10		Actual expenditures were higher than budgeted due to additional bridge work needed. The overexpenditures were funded from Hebert St Culvert.					
11		Actual expenditures were lower than budgeted due to favourable tender pricing. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Roads for the 2016 year end.					
12		Actual expenditures were higher than budgeted due to unfavourable tender pricing. The overexpenditures were funded from Loach's Road & Windle Drive (\$155K) and Regent/ Bouchard/Southview project.					
13		Actual expenditures were lower than budgeted due to favourable tender pricing. The surplus was moved to David Street (\$90K) and the remaining surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Roads for the 2016 year end.					
14		Actual expenditures were higher than budgeted due to unfavourable tender pricing. The overexpenditures were funded from Elm Street (\$90K), Ronald Crescent (\$35K), Ellen Street (\$23K) and Regent/Bouchard/Southview.					
15		Actual expenditures were lower than budgeted due to favourable tender pricing. The surplus was moved to David Street (\$35K) and the remaining surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Roads for the 2016 year end.					
16		Actual expenditures were lower than budgeted due to favourable tender pricing. The surplus was moved to Navanod Road (\$15K) and the remaining surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Roads for the 2016 year end.					
17		Actual expenditures were lower than budgeted due to favourable tender pricing. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Roads for the 2016 year end.					
18		Actual expenditures were higher than budgeted due to the requirement to remove higher quantities of trench rock than initially foreseen and due to poor soil conditions at some sites requiring special stabilization techniques. The overexpenditures were funded from the 2010 Roads Contingency account.					
19		Actual expenditures were lower than budgeted due to less trench rock encountered in the project and the costs of concrete pipe was significantly less than the engineers estimate. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Drains and Stormwater Management Reserve Fund for the 2016 year end.					
20		Actual expenditures were lower than budgeted due to favourable tender pricing. The surplus was moved to Jean Street (\$201K) and the remaining will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Water for the 2016 year end.					
21		Actual expenditures were lower than budgeted due to lower than expected tender pricing and some over-estimating. The surplus was moved to the Capital Financing Reserve Fund - Water (\$1M), Design Consultant Costs (\$15K) and the remaining surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Water for the 2016 year end.					
22		Actual expenditures were higher than budgeted due to higher than expected tender pricing and some under-estimating. The overexpenditures were funded from Bancroft Drive (\$194K), Robinson Street (\$175K), and Ontario Street (\$25K).					
23		Actual expenditures were higher than budgeted due to higher than expected tender pricing and some under-estimating. The overexpenditures were funded from Third Avenue.					
24		Actual expenditures were higher than budgeted due to higher than expected tender pricing and some under-estimating. The overexpenditures were funded from Watermain Rehabilitation.					
25		Actual expenditures were lower than budgeted due to lower than expected tender pricing. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Water for the 2016 year end.					
26		Actual expenditures were higher than budgeted due to higher than expected tender pricing and some under-estimating. The overexpenditures were funded from Lasalle/Notre Dame Improvements (\$195K) and remainder from Ramsey View Court.					
27		Actual expenditures were higher than budgeted due to higher tendered unit prices than estimated. The overexpenditures were funded from Annual Leak Detection (\$300K), Ramsey Lake Looping (\$110K), Watermain Rehabilitation (\$60K), Foundry St (\$57K), and various other projects under \$5,000.					

Division	Department	Project Description	Year Started	Total Original Budget	Final Cost	Variance	Notes
28		Actual expenditures were lower than budgeted due to tendered unit prices were lower than the detailed design unit prices. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Water for the 2016 year end.					
29		Actual expenditures were lower than budgeted due to lower than expected tender pricing. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Water for the 2016 year end.					
30		Actual expenditures were higher than budgeted due to higher than expected tender pricing. The overexpenditures were funded from Afton Avenue (\$55K) & Madison Avenue (\$10K).					
31		Actual expenditures were higher than budgeted due to higher than expected tender pricing. The overexpenditures were funded from Lasalle/Notre Dame Improvements.					
32		Actual expenditures were lower than estimated due to favourable tender pricing. Funding for this project was from the cancellation of BarryDowne Road watermain project from the 2015 Capital Budget and \$600,000 was reallocated to this project as shown in the Completed Capital Projects for the period of April 2015 to June 2015 as presented to the Finance and Administration Committee in September 2015. This was in accordance with the Emergency Purchase provisions of the Purchasing By-Law and a separate report to Council is to follow.					
33		Actual expenditures were lower than budgeted due to fewer repairs and rehabilitation being required. The surplus was transferred to the 2012 Well Inspections account.					
34		Actual expenditures were lower than budgeted due to over-estimation of costs. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Wastewater for the 2016 year end.					
35		Actual expenditures were higher than budgeted due to higher than expected tender pricing and under-estimation of costs. The overexpenditures were funded from Robinson Street (\$101K) and Ontario Street.					
36		Actual expenditures were lower than budgeted due to lower than expected tender pricing and over-estimation. The surplus will be used to cover any anticipated deficits for 2016 capital projects or will be transferred to the Capital Financing Reserve Fund - Wastewater for the 2016 year end.					
37		Actual expenditures were higher than budgeted due to tendered unit prices were higher than the detailed design unit prices. The overexpenditures were funded from additional funding from System Improvements.					
38		Actual expenditures were higher than budgeted due to some site unknowns that were exposed during the construction phase. The overexpenditures were funded from 2014 Lift Station Upgrades (\$180K), 2012 Lift Station Upgrades (\$108K), 2011 Lift Station Upgrades, (\$125K), and recoveries from others (\$4K).					
39		Actual expenditures were lower than budgeted due to lower construction tendered pricing than estimated. As presented to Council in January 2013, the estimated construction cost estimate for the redevelopment was in the range of \$21.75 to \$23.5 million for renovation + \$4.9 million for the purchase of the land and building which resulted in total costs estimated to be in the range of \$26.65 million to \$28.4 million. The surplus has resulted in the acquisition of \$3 million less in external debt than originally planned.					
40		Actual expenditures were higher than budgeted due to additional replacement of associated equipment due to deteriorated condition that was not planned for, as well as additional hoisting costs (ie. use of crane) since parts could not fit within the existing elevator cabs. The overexpenditures were funded from Skylight Replacement (\$80K), Energy Conservation (\$75K), HVAC Documentation (\$50K), Parking Gate Repair (\$43K) and recoveries from others.					
41		Actual expenditures were higher than budgeted due to additional work required due to site conditions (ie. additional work required to meet product warranty requirements, various heating/electrical repairs associated with the revolving door location/curtainwall, and concrete curb repairs due to salt infiltration). The overexpenditures were funded Fire Pump Control (\$29K), Lionel E Lalonde Centre (\$13K) and various other projects under \$10,000.					
42		Actual expenditures were higher than budgeted due to additional work required due to building condition. This additional work included change orders relating to structural issues such as the concrete pad, block wall and flooring and associated contract administration fees. The overexpenditures were funded from Various Facilities - Safety (\$66K), Accessibility (\$50K), Leisure Asset Study (\$20K), Chelmsford Arena Dehumidifier (\$17K), Chelmsford Arena (\$15K), 2014 CD Assets Contingency (\$14K), and recoveries from others (\$2K).					
43		Actual expenditures were lower than budgeted due to favourable pricing and purchasing discounts offered through the manufacturer. The purchase discounts alone totaled over \$42,000. The surplus has been transferred to the Ambulance Reserve Fund.					
44		Actual expenditures were lower than budgeted due to improved pricing and surplus funds were reallocated to other priority projects. The surplus was moved to Floor Lifts (\$15,000), Motomedes (\$8,000) and the remaining balance to contingency.					
45		This project was cancelled as the funds were needed to be drawn upon in the 2016 Capital Budget. Funds were transferred to the Capital Financing Reserve Fund - Environmental Services and subsequently drawn for the 2016 Capital Budget.					
46		This project was cancelled due to the fact that the partnership with ACT didn't materialize. The budget will be reallocated to other splash parks in the City.					
47		This project was cancelled due to the fact that staff at the community centre confirmed the furnace was still in good repair. Of the original budget, \$10,000 was transferred to the Dow Pool, and \$20,000 was transferred to Various Roof Repairs.					
48		This project was cancelled as it was to be funded from the Parking Improvements Reserve Fund in the 2016 Capital Budget. Funds were transferred to the Public Works Building Reserve Fund and was used as funding in the 2016 Capital Budget - Assets/Facilities.					
49		This project was cancelled as it was to be funded from the Parking Improvements Reserve Fund in the 2016 Capital Budget. Funds were transferred to the Public Works Building Reserve Fund and was used in the 2016 Capital Budget - Assets/Facilities.					
50		This project was cancelled to fund other project deficits with greater priority. The funds were reallocated as follows: \$1,450 to 2013 Asset Contingency; \$254 to TDS HVAC; and \$8,296 to the TDS Garage Podium.					