

**THE THIRTY-FIFTH MEETING OF THE FINANCE COMMITTEE  
OF THE CITY OF GREATER SUDBURY**

**Council Chamber  
Tom Davies Square**

**Monday, October 13, 2009  
Commencement: 4:30 p.m.**

Chair

**COUNCILLOR TED CALLAGHAN, IN THE CHAIR**

Present

Councillors Cimino; Barbeau; Berthiaume; Dutrisac; Dupuis; Rivest; Thompson (A4:39pm); Craig (A4:35pm, D6:37pm); Caldarelli; Gasparini, Landry-Altman; Mayor Rodriguez (A4:37pm)

City Officials

Doug Nadorozny, Chief Administrative Officer; Shawn Turner, Acting General Manager of Infrastructure Services; Catherine Matheson, General Manager of Community Development; Bill Lautenbach, Acting General Manager of Growth & Development/Planning Director; Joe Nicholls, Acting Chief of Emergency Services; Marc Leduc, Fire Chief; Caroline Hallsworth, Executive Director, Administrative Services; Lorella Hayes, Chief Financial Officer/Treasurer; Carolyn Dawe, Assistant City Solicitor; Luisa Valle, Director of Social Services, Ontario Works; Bruno Mangiardi; Chief Information Officer; Ed Stankiewicz, Manager of Financial Planning & Policy; Dion Dumontelle, Manager of Financial Support and Budgeting; Lorraine Larose, Senior Budget Analyst; Eliza Bennett, Manager of Communications & French Language Services; Ron St. Onge, Manager of Software and Business Applications; Tony Parmar; Manager of Quality, Administration & Financial Services; Ian Wood, Special Advisor to the Mayor; Martin Lajeunesse, Executive Assistant to the Mayor; Nicole Lamy, Co-ordinator of Court Services; Sue McCullough, Quality & Performance Initiatives Coordinator; Brian Bigger, Auditor General; Angie Haché, City Clerk; Lesley Bottrell, Audio-Visual Operator; Franca Bortolussi, Council Secretary

News Media

Northern Life; EastLink News; Sudbury Star

Declarations of  
Pecuniary Interest

None declared.

**PRESENTATIONS**

2010 Budget Overview

The 2010 Base Budget Document was delivered to Committee Members under separate cover.

The 2010 Budget Document Update was distributed to Committee Members at the meeting.

## **PRESENTATIONS (continued)**

### **2010 Budget Overview** (continued)

The 2010 Budget Schedule was distributed to Committee Members at the meeting.

Doug Nadorozny, Chief Administrative Officer, and Lorella Hayes, Chief Financial Officer/Treasurer, made an electronic presentation to provide an overview of the 2010 Budget.

The Chief Administrative Officer provided key highlights of the 2010 Budget. He stated the 2010 base budget tax increase is 4.3% which includes all core municipal services; estimate for Police Services, Sudbury District Health Unit levy (SDHU) and Nickel District Conservation Authority (NDCA); and estimated assessment growth of 1.5%.

He reviewed the key principles of the base budget which include the 2010 estimate of revenues and expenses necessary to ensure all Council's approved initiatives are funded, legislative and contractual obligations satisfied, approved services maintained, costs minimized and revenue sources maximized to minimize the impact on taxes. The next steps are budget reductions to achieve a target municipal tax increase of 2 to 3%.

The Chief Financial Officer/Treasurer advised the 2010 budgeted expenditures are \$521M and budgeted revenues are \$324M for a net levy of \$197M compared to expenditures of \$510M, revenues of \$323M and a net levy of \$186M in 2009. This represents a 5.8% increase over 2009 and, excluding the assessment growth, results in an increase of 4.3% in the base budget. Budget reductions of 1.3 to 2.3% are to be developed to arrive at Council's target increase of 2 to 3%. She stated that the increase of \$11.6M over 2009 less the change in grants and other revenues is the net increase to the municipal tax levy of \$10.9M. She outlined the major variances including provincially funded programs, revenue reductions, expenditure increase and Police Services, NDCA and SDHU. She stated that the gross budget is inclusive of the Water/Wastewater budget; however, there is no levy impact as it is totally funded by user fees. She explained the 2010 Budget challenges with respect to revenues (including decline in payment in lieu of taxes, investment income, transit user fees, no increase in Pioneer Manor provincial revenues and no benefit from the upload of Ontario Disability Support Program) and with respect to expenditures (including solid waste contracts, winter maintenance, and inflation and contractual increases on tendered contracts). She outlined the 2010 Budget opportunities in the estimated assessment growth, Federal

## **PRESENTATIONS (continued)**

### **2010 Budget Overview (continued)**

gas tax and Provincial gas tax. She reviewed the annual assessment growth from 2002 to 2010. She explained how the 2010 operating dollars will be spent. With respect to the 2010 Ontario Municipal Partnership Fund (OMPF), she advised that the 2010 grant formula has not yet been confirmed and there is an uncertainty in the 2010 one-time funding. She stated that mandatory services represent 42% of the tax levy with discretionary services being 58%. She concluded by presenting the 2009 budget schedule.

### **Parking Lot #1 Harmonized Sales Tax**

Mayor Rodriguez requested a report on the proposed Harmonized Sales Tax.

## **DEPARTMENTAL PRESENTATIONS**

### **Executive Summary**

The Committee reviewed the Executive Summary section (pages 1 – 10a) of the budget document which provides a brief overview of the 2010 Operating Budget.

### **Parking Lot #2 Overtime Hours**

Councillor Dupuis requested a report on overtime hours and how they can be reduced.

### **Parking Lot #3 Professional Development**

Councillors Berthiaume and Cimino requested a report on professional development and possible reductions.

### **Parking Lot #4 Long Term Staffing**

Councillor Caldarelli requested a report on long term staffing.

### **Performance Measurement**

The Committee reviewed the Performance Measurement section of the budget document.

### **Corporate Revenue and Expenditures**

The Committee reviewed the following cost centres contained in the 2010 Operating Budget as they relate to Corporate Revenues and Expenditures:

Revenue Summary (Page 11)  
Taxation Levy (Page 12)  
Grants and Subsidies (Page 13)  
Other Revenues Summary (Pages 14-15)

### **Executive and Legislative**

The Committee reviewed the following cost centres contained in the 2010 Operating Budget as they relate to Executive and Legislative Services:

Executive, Legislative & Administrative Summary (Page 16)  
Office of the Mayor (Page 17)  
Council Expenses (Page 18)  
Auditor General (Page 19)  
Office of the CAO (Page 20)

## **DEPARTMENTAL PRESENTATIONS (continued)**

### **Administrative Services**

Caroline Hallsworth, Executive Director of Administrative Services, made an electronic presentation providing an overview and the proposed 2010 operating budget summary for Administrative Services which includes Clerk's Services, Communications and French Language Services, Information Services, Legal Services, Provincial Offences Act Court Services and Quality & Performance Measurement Initiatives. The presentation included budget highlights, accomplishments, and opportunities. She also outlined performance measures and 2006, 2007 and 2008 comparisons to the OMBI Priority Measures' Medium.

The Committee reviewed the following cost centres contained in the 2010 Operating Budget as they relate to Administrative Services:

Administrative Services Summary (Page 21)  
Administrative Services, Executive Director's Office (Pages 22-23)  
Debt & Contribution to Capital (Page 24)  
Clerk's Services (Pages 25-26)  
Election Services (Pages 27-28)  
Communications & French Language (Page 29)  
Legal Services (Pages 30-31)  
Provincial Offences (Pages 32-33)  
Information Technology (Pages 34-35)

### **Parking Lot #5 Subscriptions & Advertisements**

Councillor Dupuis requested a report on corporate costs for newspapers and magazine subscriptions and advertisements.

### **Recess**

At 6:02 p.m., the Committee recessed.

### **Reconvene**

At 6:36 p.m., the Committee reconvened.

### **Financial Services**

Lorella Hayes, Chief Financial Officer/City Treasurer, made an electronic presentation providing an overview and the proposed 2010 operating budget summary for Financial Services which includes Financial Planning and Policy, Financial Support and Budgeting, Accounting, Purchasing, Taxation and Financial Information Systems. The presentation included budget highlights and accomplishments for Financial Services. She also outlined performance measures and 2006, 2007 and 2008 comparisons to the OMBI Priority Measures' Medium.

## DEPARTMENTAL PRESENTATIONS

### Financial Services (continued)

The Committee reviewed the following cost centres contained in the 2010 Operating Budget as they relate to Financial Services:

Financial Services Summary (Page 57)  
Financial Services Administration (Page 58)  
Debt & Contribution to Capital (Pages 59-60)  
Financial Support & Budgeting (Page 61)  
Financial Planning & Policy (Pages 62-63)  
Accounting Summary (Pages 64-65)  
Financial Information Systems (Pages 66-67)  
Taxation (Pages 68-69)  
Supplies & Services (Pages 70-71)

### Supplementary Information

Councillor Callaghan, Chair, Finance Committee, outlined the City of Greater Sudbury Major Financial Investments, 2007 to 2009 document included in the 2010 Budget Document Update distributed at the meeting.

Councillor Callaghan made an electronic presentation regarding the 2010 Budget. He stated that Council provided staff with the following direction for the 2010 Budget: no capital levy for 2010, limit budget enhancement options with focus on health, safety and quality of life issues and develop budget reduction strategies. He provided unemployment statistics in Greater Sudbury including a jobless rate of 10.5% in September and a loss of nearly 5,000 jobs since December 2008. He stated that the major projects and financial investments support the four strategic priorities established by Council (community growth and development, infrastructure investment, fiscal sustainability and excellence in governance) and reflect the four pillars of a healthy community. He listed projects under each of the pillars: active living and healthy lifestyle, natural environment, social responsibility and economic development. With respect to infrastructure investments, he outlined the capital budget history from 2003, water and wastewater investments, roads budget and grants from 2001 and the Infrastructure Stimulus Capital Projects funding of \$48.6M which is creating economic activity and more than 500 temporary jobs.

### Parking Lot #6 Ratio of Management to Union Employees

Councillor Callaghan requested an up-date report on the ratio of management to union employees.

**PARKING LOT REVIEW**

October 13, 2009

The Committee reviewed the October 13, 2009 Parking Lot and voted on the items. (see attached)

Adjournment

The meeting adjourned at 7:48 p.m.

---

Councillor Ted Callaghan, Chair

---

Angie Haché, City Clerk

2010 BUDGET PARKING LOT					
REQUEST #	COUNCILLOR/ MAYOR	DEPT.	INFORMATION REQUEST (October 13, 2009)	APPROVED	
				YES	NO
1	Rodriguez	Finance	Report on Harmonized Sales Tax	✓	
2	Dupuis	CAO	Report on overtime hours and how they can be reduced	✓	
3	Berthiaume/Cimino	CAO	Report on professional development and possible reductions	✓	
4	Caldarelli	CAO	Review of long term staffing	✓	
5	Dupuis	Finance	Corporate cost for newspaper and magazine subscriptions and advertisements	✓	
6	Callaghan	CAO	Update report – ratio of Management to Union employees	✓	